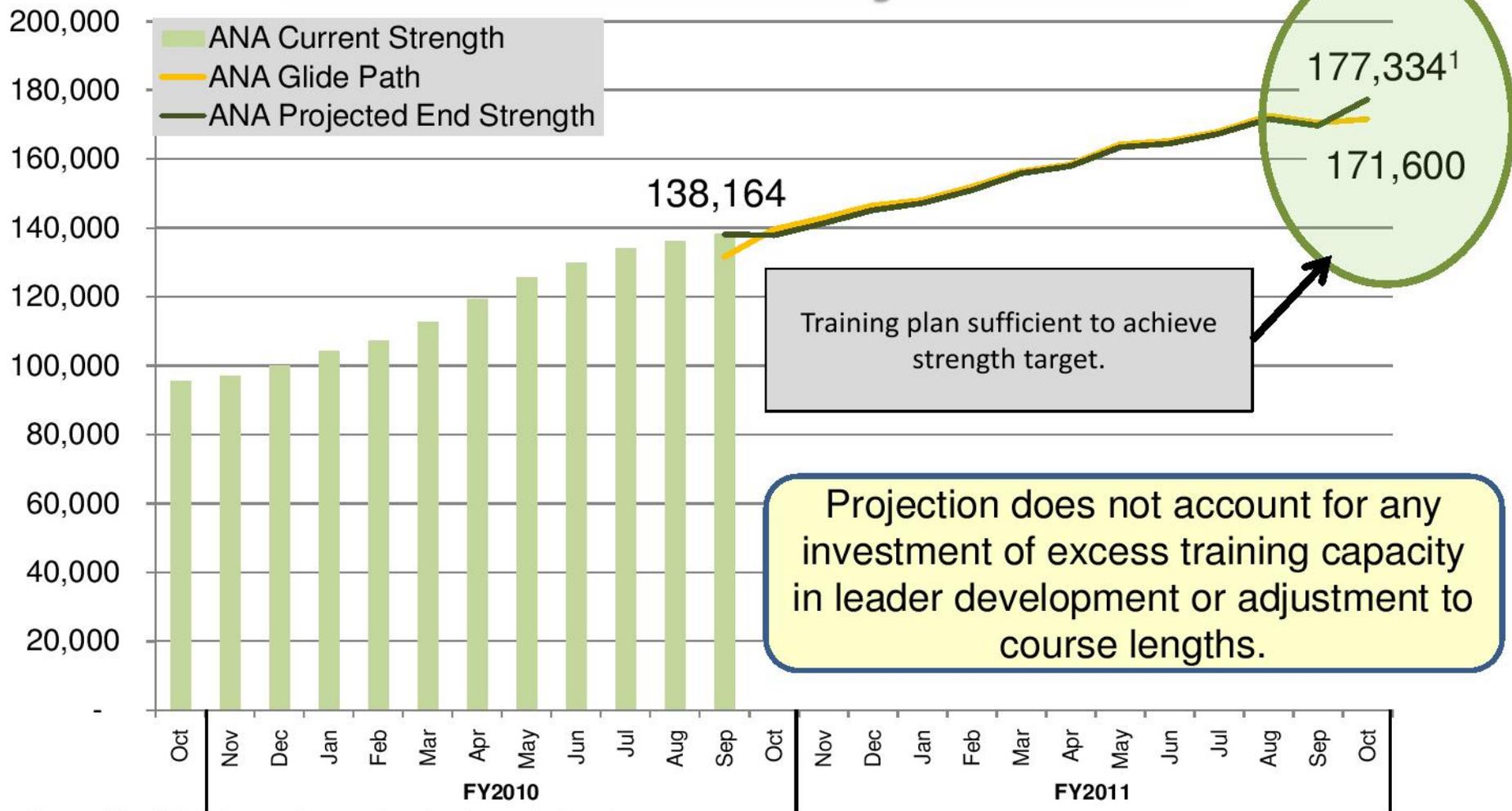




ANA Growth Projections



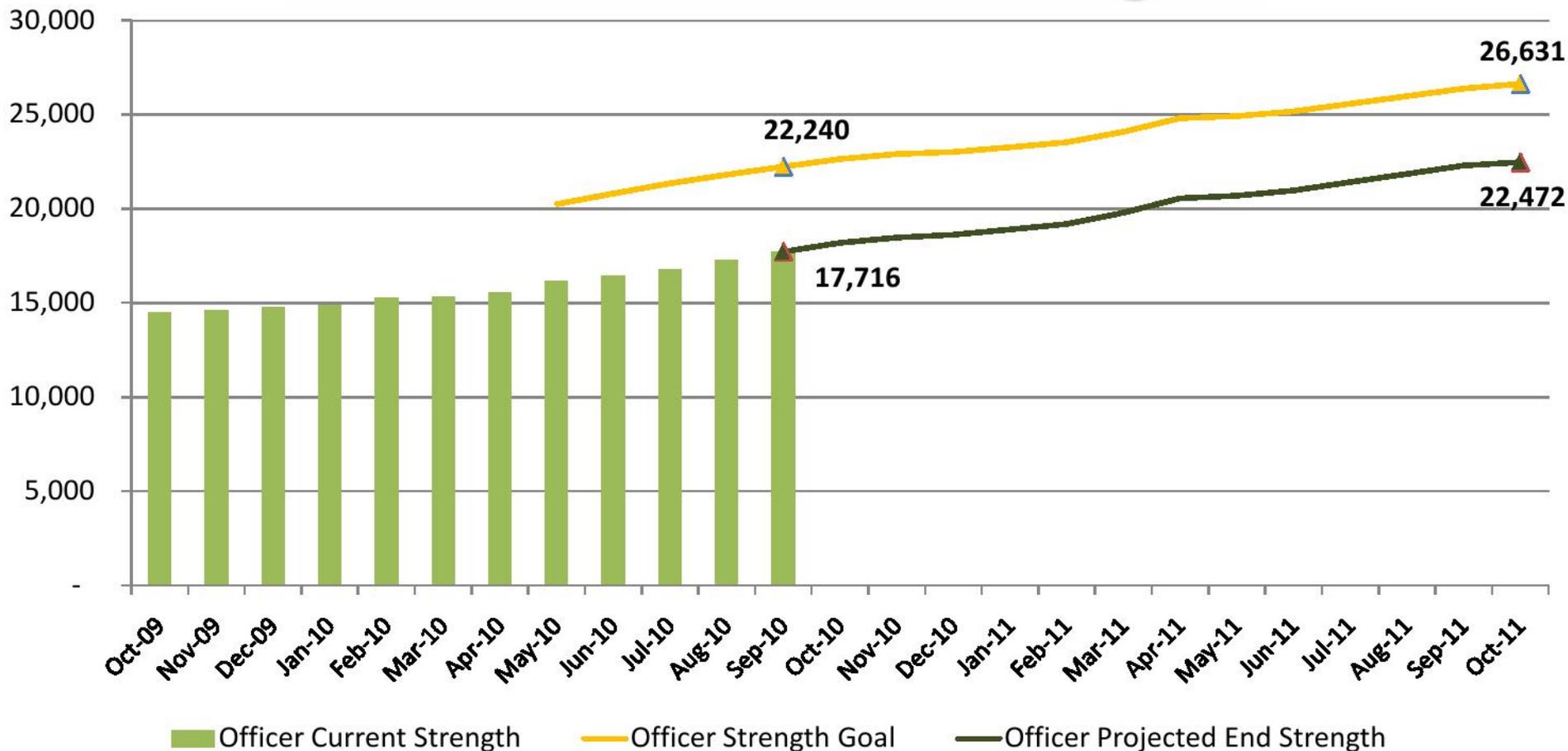
- Corps filled TLC key to improving leader-to-led ratio.
- Recruiting and TLC attendance must be continuously monitored to ensure we make the end strength targets.
- Attrition is hovering at the historical average. Must aggressively monitor and continue KLEs to address the issue.

Note 1. Forecast does not include recent decisions to increase Soldier production to accelerate growth to 171.6K.

Assumptions:
 Training seat fill: 100% , exceptions: MIC: 93%, Corps TLC 80%.
 Attrition (Mth) Officers: 0.23%, NCOs: 1.54%, Soldiers: 2.88%.
 Retention NCOs: 70.27%, Soldiers: 62.32%.



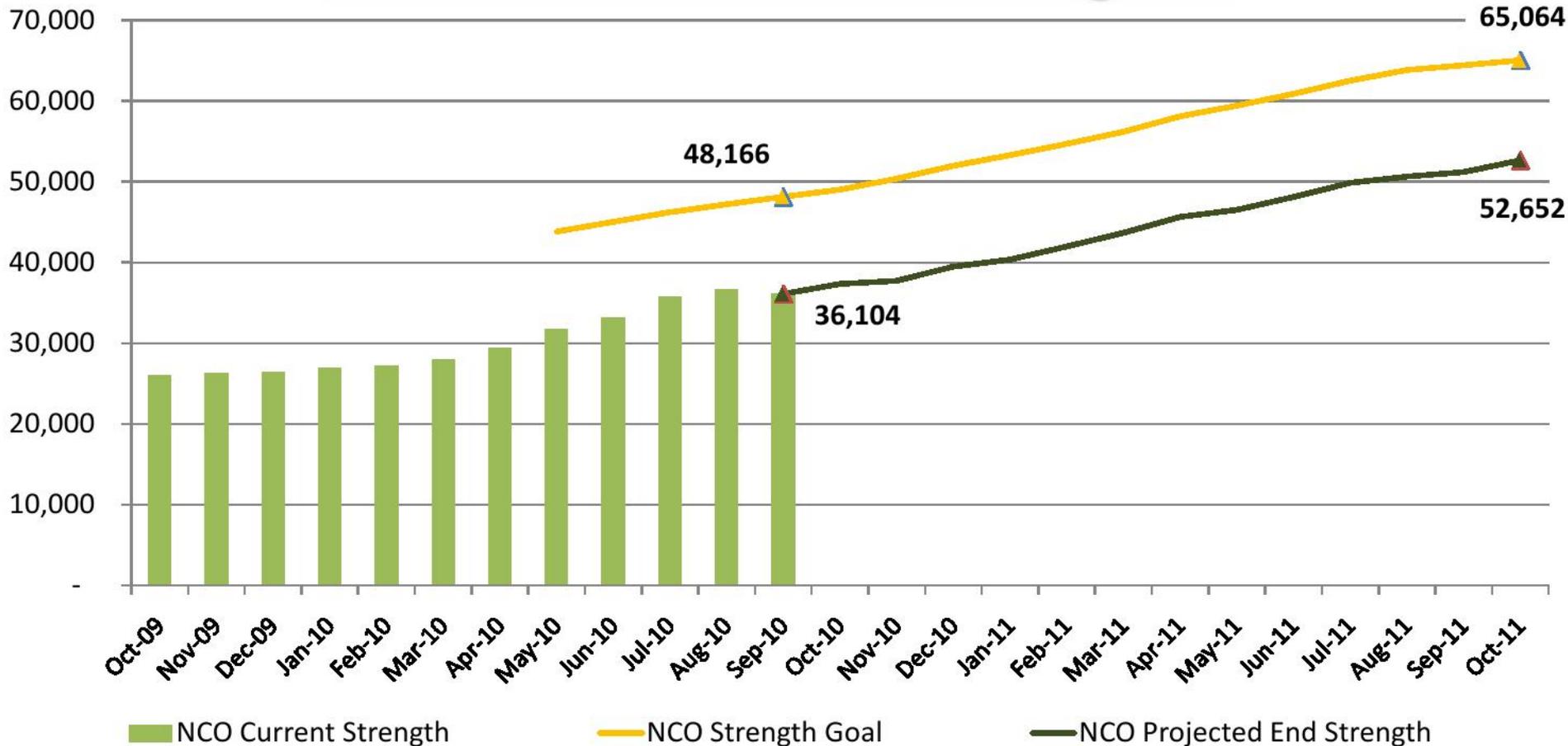
ANA Officer EOM Strength



Officer strength significantly below glide path, increases to OTB Coys will reduce shortfall in FY11.



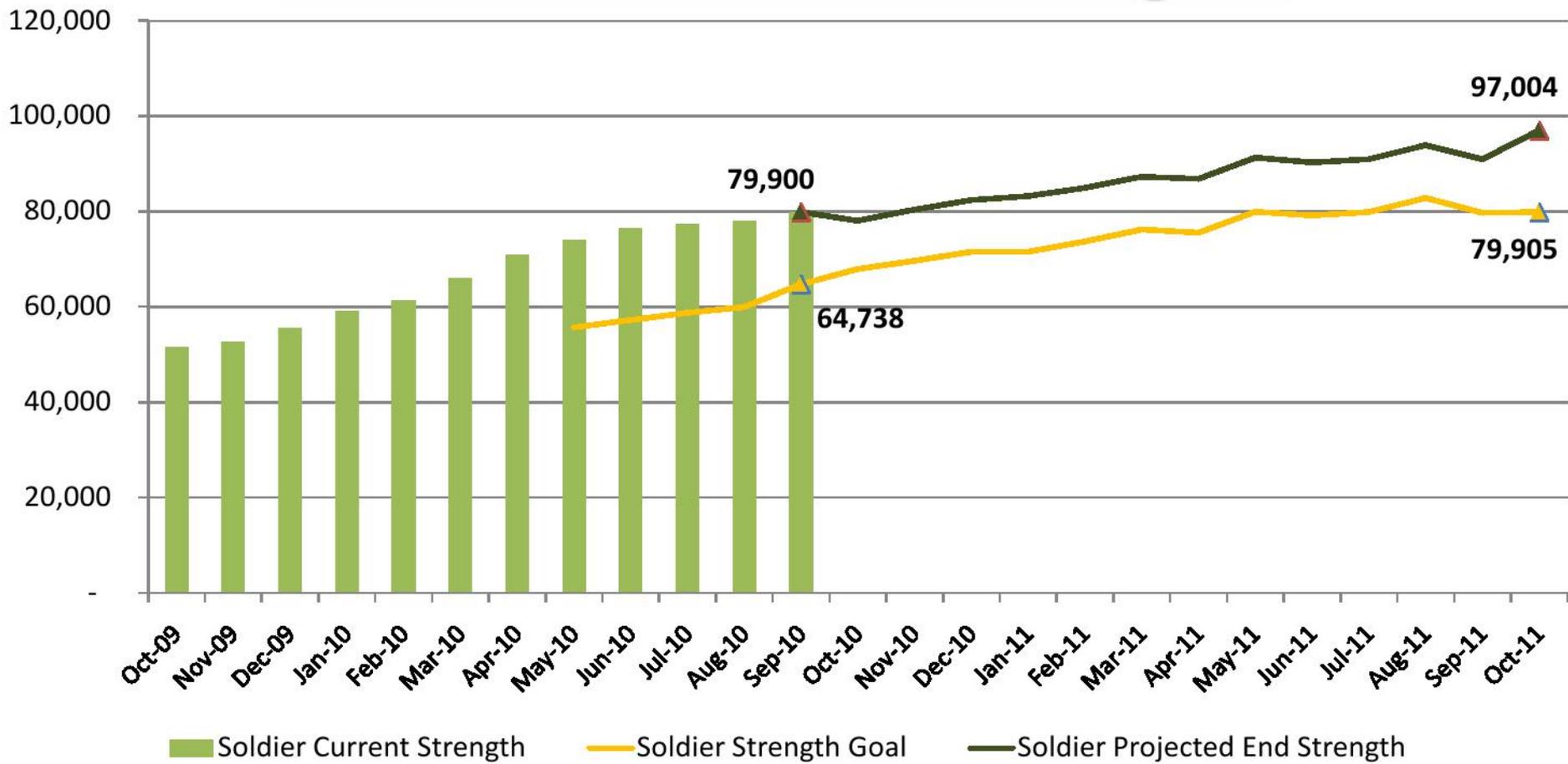
ANA NCO EOM Strength



NCO strength significantly below glide path. Corps filled TLC is key to reducing NCO shortfalls.



ANA Soldier EOM Strength



Soldier strength exceeds the FY11 target. Cannot shift to professionalization until Officer and NCO shortfalls are mitigated.