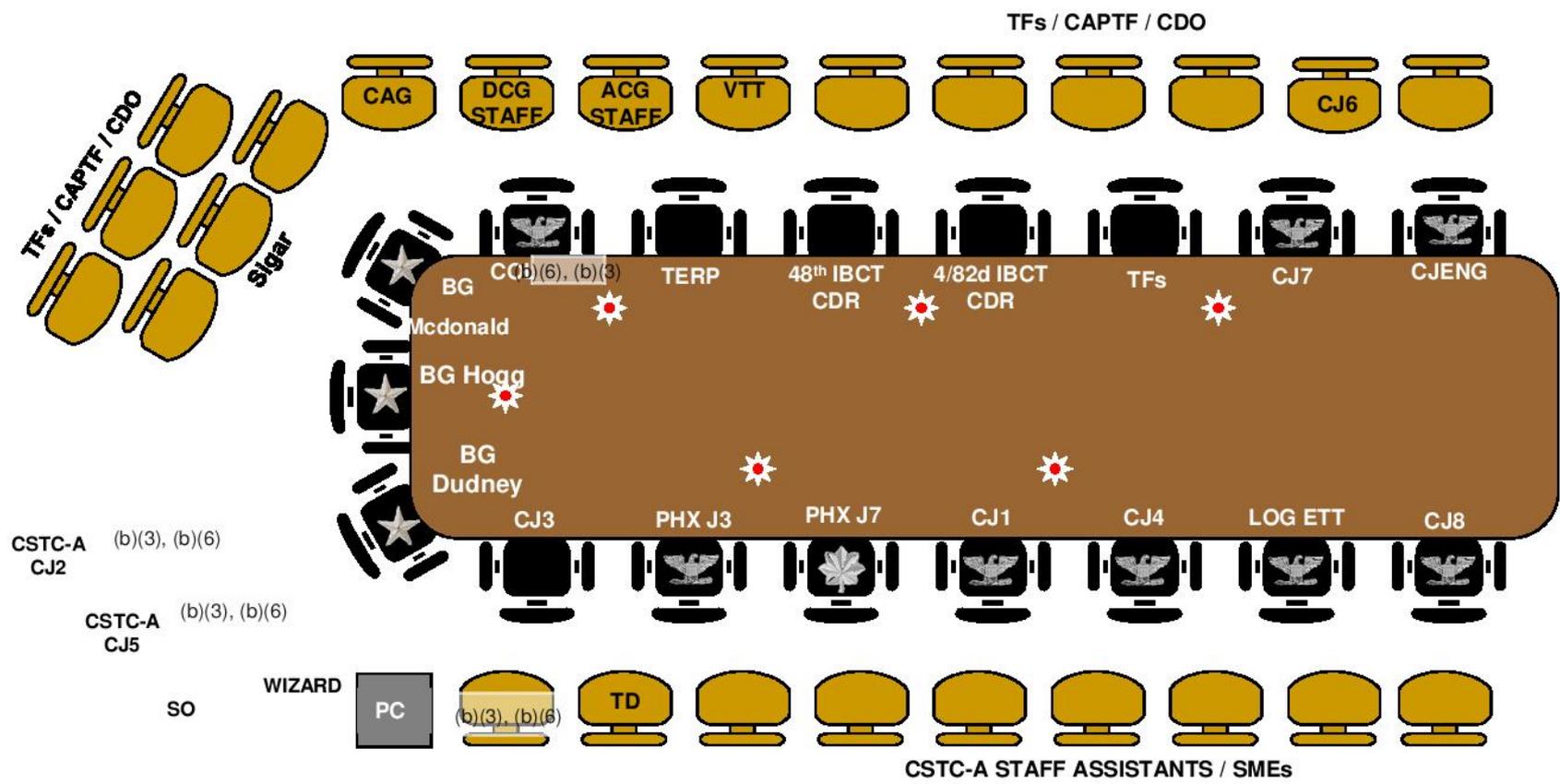




TRAT Seating Plan



TRANSIENT – Open position for briefers not at the table
 SO – Standardization Officer/Scribe
 TD – TRAT Director

* MICROPHONE POSITIONS
 (Cords will allow microphones to range table)



PTRAT BRIEF



As of 151200SEP2009



CJTF Phoenix Commander's Comments

- TRAT Rules of Engagement.
 - Use mikes and speak directly into them
 - Brief assessments, areas of concerns and issues for higher.
- This month we'll be conducting Police readiness review.
- Last TRAT before new IJC Command stands up.
 - Oct report will be CSTC-A lead, Nov will be IJC lead.
 - Anticipate FRAGO with guidance for changes to process for Nov 09.
 - Battle Space Partner (BSP) will become ANSF Development lead.
- ANSF Development Assistance Bureau (ADAB) will assist IJC TRAT process.



Schedule of Briefers and Dates of Information

Order of Briefers	
TF 2-121 (North)	1310-1335
TF 1-121 (East)	1335-1400
TF 1-108 (Central)	1400-1425
Break	1425-1445
JTF Kabul	1445-1505
TF Fury South	1505-1530
TF Fury West	1530-1550

Dates for Brief Inputs	
ANP PERSTAT	18-Sep-09
ANP LOGSTAT	15-Sep-09
TF/BCT Inputs	15-Sep-09



Capability Milestones as of 15 SEP 09





AUP, ABP, and ANCOP Overall Strength

TF/RPAC	AUP			ABP			ANCOP			
	AUTH	ASGN	Δ	AUTH	ASGN	Δ	BRG	AUTH	ASGN	Δ
1-118 Kabul	12316	11543	1073	985	1809	853	HQ	133	144	1
1-108 Central	10576	12161	76	3136	2327	-5	1st	1638	1373	-53
1-121 East	8136	7578	490	3535	2212	-93	2nd	1448	467	-3
South	15360	14162	1977	4558	3355	91	3rd	1123	429	254
West	6579	6556	494	2335	1707	51	4th	1023	643	148
2-121 North	10879	12742	285	3072	2407	-43				
TOTALS	63846	64742	4395	17621	13817	854		5365	3056	347

- All data comprised from Mol's Asad report, end date 21 August 09.
 - Kabul Includes Anti-Crime Tashkil Authorizations and Assignments.
 - ANP Total = 92,129
 - Over-tashkil = 1,267
 - Non-tashkil = 6,353
- Total Strength = 99,749**

SOURCE: AUTHORIZED – 1388 Tashkil; ASSIGNED - AFGHAN PERSTAT – 21 August 09 numbers

Data as of 15 Sep 2009

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POC: Log
Col(b)(3), (b)(6)

MoI/ANP Logistics

OVERVIEW/SUMMARY	MATERIEL
<ul style="list-style-type: none"> • MOI Logistics post election activity has been on Winterization and the arrival of new leadership in Logistics and Procurement. • Fuel consumption reporting has risen significantly. 	<ul style="list-style-type: none"> • Weapons Retrograde and Rebalancing need to be a focus for PMTs and POMLTs (In support of CJ-4 Initiative)
DISTRIBUTION	ISSUES
<ul style="list-style-type: none"> • Expect Convoy Traffic in the next few weeks for Winterization and FDD Vehicle Deliveries. Winter push convoy to the north is on the road as of 10/07. 	<ul style="list-style-type: none"> • MOI Logistics Manning <ul style="list-style-type: none"> • Submitted Manning Options for the 1388 Tashkiel to the ACG-P for discussion with the Minister Atmar.



PTRAT Levels

LEVEL	DESCRIPTION
CM 1	<p>The police unit, staff function or installation is capable of basic law and order operations, management or leadership tasks (appropriate for local circumstances). External assistance may be required for specific operations (i.e. counter-insurgency engagements or narcotics interdiction). Additionally, as the insurgency threat decreases and Justice Sector Reform takes place, IC assistance may be required to increase the professionalism of the police to a higher standard mandated by the GoA, in accordance with the aspirations of the people of the IRoA. An approximation of capability in terms of DOTMLPF or other applicable measure is $\geq 85\%$.</p>
CM 2	<p>The police unit, staff function or installation can conduct basic law and order operations, management or leadership tasks (appropriate for local circumstance) with occasional assistance from an IC advisor or Police Mentor Team. An approximation of capability in terms of DOTMLPF or other applicable measure is 70 - 84%.</p>
CM 3	<p>The police unit, staff function or installation can conduct basic law and order operations, management or leadership tasks (appropriate for local circumstance) with occasional assistance from an IC advisor or Police Mentor Team. An approximation of capability in terms of DOTMLPF or other applicable measure is 50-69%.</p>
CM 4	<p>The police unit, staff function or installation is formed but not yet capable of conducting basic law and order operations, management or leadership functions without significant external assistance from the International Community. An approximation of capability in terms of DOTMLPF or other applicable measure is $\leq 49\%$.</p>



TF 2-121 (North)



Almar	X	6
Andkhvoy	X	6
Belcheragh	X	6
Dowlatabad	X	6
Gorzivan	X	6
Khan-e Chahar Bagh	X	6
Khvajeh Sabz Push	X	6
Kuhestan	X	6
Meymaneh	X	6
Pashtun Kowt	X	6
Qaram Qol	X	6
Qeysar	X	6
Qorghhan	X	6
Shirin Tagab	X	6

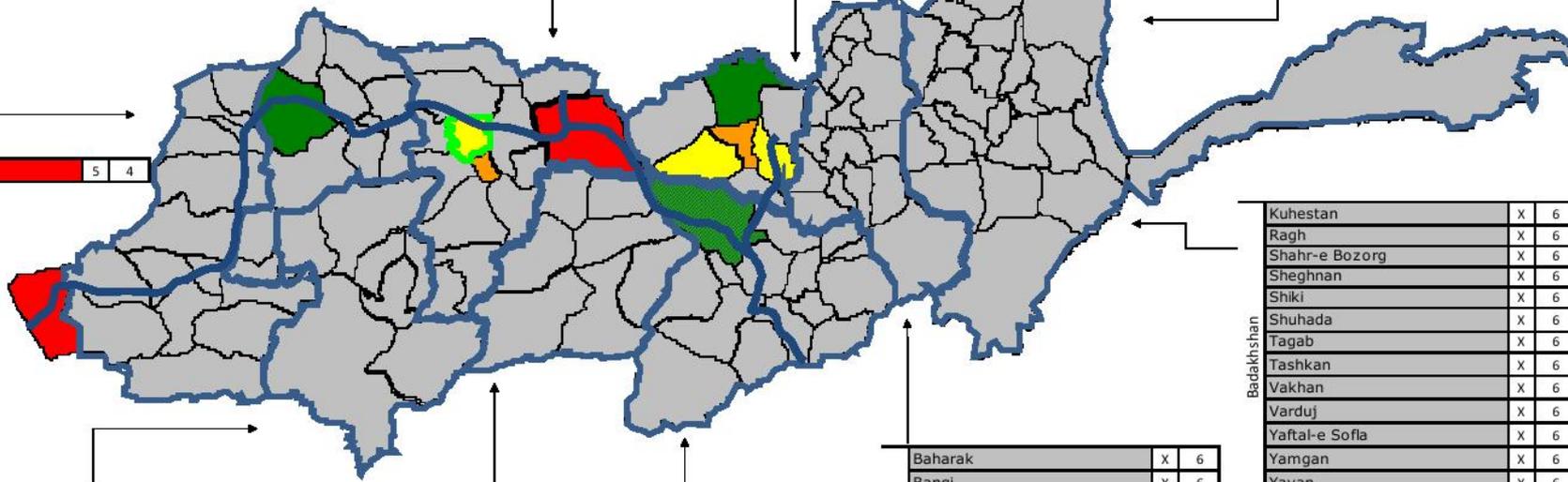
Aqchah	X	6
Darzab	X	6
Feyzabad	X	6
Khamiab	X	6
Khanega	X	6
Khvajeh Do Kuh	6	1
Mardian	X	6
Mengajek	X	6
Qarqin	X	6
Qush Tappeh	X	6
Sheberghan	X	6

Balkh	8	2
Chahar Bulak	X	6
Chahar Kent	X	6
Chemtal	X	6
Dehdadi	7	3
Dowlatabad	X	6
Kaldar	X	6
Keshنده	X	6
Kholm	8	4
Marmol	X	6
Mazar-e Sharif	X	6
Nahr-e Shahi	X	6
Shulgareh	X	6
Shurteypeh	X	6
Zari	X	6

Aliabad	X	6
Archi	X	6
Chahar Darreh	1	2
Emam Saheb	4	1
Khanabad	6	2
Kondozi	8	3
Qaleh-ye Zal	X	6

Arghanj Khvah	X	6
Argu	X	6
Baharak	X	6
Darayem	X	6
Darvaz	X	6
Darvaz-e Bala	X	6
Eshkashem	X	6
Feyzabad	X	6
Jorm	X	6
Keshem	X	6
Khash	X	6
Khvahan	X	6
Koran va Monjan	X	6
Kuf Ab	X	6

Badghis	Ghowrmach	5	4
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Balkhab	X	6
Gusfandi	X	6
Kuhestanat	X	6
Sangcharak	X	6
Sar-e Pol	X	6
Sayyad	X	6
Sowzmeh Qaleh	X	6

Aybak	X	6
Darreh-ye Suf-e Bala	X	6
Darreh-ye Suf-e Pain	X	6
Firuz Nakhchir	X	6
Hazrat-e Soltan	X	6
Khoram va Sar Bagh	X	6
Rui Do Ab	X	6

Andarab	X	6
Baghlan-e Jadid	3	1
Burkeh	X	6
Dahaneh-ye Ghowri	X	6
Deh-e Salah	X	6
Dushi	X	6
Fereng va Gharu	X	6
Gozargah-e Nur	X	6
Khinjan	X	6
Khowst va Fereng	X	6
Khvajeh Hejran	X	6
Nahrin	X	6
Pol-e Hesar	X	6
Pol-e Khomri	X	6
Taleh va Barfak	X	6

Baharak	X	6
Bangi	X	6
Chah ab	X	6
Chal	X	6
Darqad	X	6
Dasht-e Qaleh	X	6
Eshkamesh	X	6
Farkhar	X	6
Hezar Somuch	X	6
Kalafgan	X	6
Khvajeh Bahav od Din	X	6
Khvajeh Ghar	X	6
Namak Ab	X	6
Rostaq	X	6
Taloqan	X	6
Warsaj	X	6
Yangi Qalah	X	6

Kuhestan	X	6
Ragh	X	6
Shahr-e Bozorg	X	6
Sheghnan	X	6
Shiki	X	6
Shuhada	X	6
Tagab	X	6
Tashkan	X	6
Vakhan	X	6
Varduj	X	6
Yaftal-e Sofla	X	6
Yamgan	X	6
Yavan	X	6
Zibak	X	6

Capability Milestones RC North

FDD Comp	QPM	CM1	CM2	CM3	CM4	TRNG.
1	0	2	3	2	2	0

* Ghowrmach included in ARSIC North & West Tally

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Province Legend			
Province	DISTRICT	CYCLE	OVERALL CM LEVEL

As of 15SEP09



TF 2-121 COMMANDER'S OVERALL ASSESSMENT

ANP in the Northern Region continue to show improvements, as activity levels in the region have increased over the reporting period. Over the last month, the ANP have conducted numerous operations, both independent and joint with other ANSF forces. The focus has been in the high threat areas of Konduz, Baghlan, and Faryab Provinces and Ghowrmach in Baghdis Province. Additional training continues in the subsequent to after action reviews conducted by the mentors at the OCC-Ps and the OCC-Rs. Of note in the subsequent slides is the fact that the Task Force has had limited coverage for FDD 4 Emam Sahib and FDD 8 Konduz City.



TF 2-121 (NORTH)

AUP Strength (RHQ, PHQs and FDD Districts)

9 of 122 Districts in FDD

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
NORTH HQ		241	273	32
Badakshan PHQ		430	580	150
Takhar PHQ		305	419	114
Konduz PHQ		719	753	34
Samangan PHQ		254	346	92
Balkh PHQ		558	762	204
Baghlan PHQ		727	811	84
Char Darah	1	53	54	1
Emam Sahib	4	90	93	3
Khanabad	6	90	89	-1
TOTALS		3467	4180	713



TF 2-121 (NORTH)

AUP Strength (RHQ, PHQs and FDD Districts)

9 of 122 Districts in FDD

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
Sar I Pul PHQ		270	341	71
Jowzjan PHQ		269	385	116
Faryab PHQ		381	464	83
Dehdadi (Ger PMT)	7	53	50	-3
Khvajeh Do Kuh	6	43	43	0
Ghormach	5	53	24	-29
Balkh	8	90	87	-3
Khulm	8	90	87	-3
Konduz (4)	8	176	173	-3
TOTALS		1069	1654	585



TF 2-121 (NORTH) (RHQ, PHQs and FDD Districts) ANP Pay Assessment

Units	ANP Reporting Regular and Proper Pay (Yes/No)
CHAHAR DARA	Yes
EMAM SAHIB	Yes
GHOWRMACH	No
KHAN ABAD	Yes
KHWAJA DO KOH	Yes
DEH DADI	Yes
BALKH	Yes
KHULM	Yes
KONDUZ (4)	Yes



TF 2-121 (NORTH) (RHQ, PHQs and FDD Districts) ANP 100% Weapons Serial Number Accountability

Number of Organizations	# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
FDD 9 Districts	2	2	9
Units	Yes / No	Yes / No	Yes / No
RHQ	No	No	Yes
Sar I Pul PHQ	No	No	Yes
Baghlan PHQ	No	No	Yes
Jowzjan PHQ	No	No	Yes
Konduz PHQ	No	No	Yes
Takhar PHQ	No	No	Yes
Samangan PHQ	No	No	Yes
Balkh PHQ	No	No	Yes

9 FDD Districts / 1 RHQ / 9 PHQs



TF 2-121 (NORTH)

(RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations Reported (cont)	ANP Reported 100% Inventory	PMT Conducted 100% Inventory	Property Book Established
Faryab PHQ	No	No	Yes
Badakshan PHQ	No	No	Yes
Char Darah	No	No	Yes
Emam Sahib	No	No	Yes
Khvajeh Do Kuh	Yes	Yes	Yes
Khanabad	No	No	Yes
Ghormach	No	No	Yes
Deh Dadi	Yes	Yes	Yes
Balkh	No	No	Yes
Khulm	No	No	Yes
Konduz (4)	No	No	Yes

9 FDD Districts / 1 RHQ / 9 PHQs



TF 2-121 (NORTH) (RHQ, PHQs and FDD Districts) Mentor Weapons Serial Number Inventory

WEAPONS SYSTEM	TASHKIL AUTH	ISSUED ON PROPERTY BOOK	ANP CONDUCTED	PMT OBSERVED	NUMBER OF WEAPONS NOT INVENTORIED
Pistol, 9mm	5419	4630	102	102	4528
Shotgun, 12	650	117	26	26	91
Rifle, AMD-65 / AK-47	10104	13864	323	323	13541
Machine Gun, Light, RPK	608	24	14	14	10
Machine Gun, PKM	503	536	16	16	520
Grenade Launcher, RPG-7	481	532	15	15	517
Grenade Launcher, GP25 / 30	1174	621	27	27	594

9 FDD Districts / 1 RHQ / 9 PHQs



TF 2-121 (NORTH)

CAPABILITY READINESS ASSESSMENT

(with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
North HQ		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Sar I Pul (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Baghlan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Jowzjan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Konduz (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Takhar (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Char Darah	1	1	4	1	1	2	2	2
Emam Sahib	4	1	1	1	1	1	12	N/A
Samangan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A

- **Char Darah** - The district has seen an expansion of enemy activity and influence. The district ANP are being supplemented by personnel from the PHQ and the ANA. Currently have 37 personnel that need to attend the Basic 8 course.
- **Emam Sahib** - PMT made a performance based down grade to a CM 2. Commander's assessment was that district is performing at a CM1 based on data from the capabilities endorsement.



TF 2-121 (NORTH)

CAPABILITY READINESS ASSESSMENT

(with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Balkh (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Faryab (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Khvajeh Do Kuh	6	1	1	1	3	1	2	5
Dehdadi (DEU)	7	1	3	1	2	3	3	6
Khanabad	6	1	2	1	2	2	1	6
Badakshan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Ghowrmach	5	4	4	4	3	4	3	4
Balkh	8	1	2	1	2	2	1	5
Khulm	8	1	2	2	4	4	1	6
Konduz (4)	8	3	3	3	3	3	3	3

- **Khvajeh Do Kuh** - Furniture for the new DHQ, and dining facility. A selective downgrade by the PMT to a CM2. Commander's assessment is that district is functioning at the administrativly and logistically despite their DHQ not being complete and their operations collocated.
- **Dehdadi** – Local commander has removed numerous officers from the district and placed them in other districts reducing the effectiveness of this FDD. Additionally, the ANP are not conducting sustainment training.
- **Khanabad** – The district is not maintaining their equipment and have 17 newly hired personnel that need to attend training, as well as their sustainment training. No office facilities, no dining facility, and no lock up facility.
- **Ghowrmach** – personnel numbers changed from 4 to 24. The 20 are not trained thus the ratings dropped over the month. The building has been in limbo, pay issues, and loss accountability of equipment.
- **Khulm** - Need completion of new DHQ. Dining facility inadequate, no local training area, no lock-up/holding area.



TF 2-121 (NORTH) FDD Comments

Char Darah Cycle 1

Currently **CM 2** Assessment as of 20 September 09

Personnel: CM 1

- Training: CM 4 District has 37 patrolmen to send to training
 - Equipment: CM1
 - Facilities: CM1

District had been at CM 1 for nearly a year, until issues with personnel manning. The district has seen an expansion of enemy activity and influence. The district ANP are being supplemented by personnel from the PHQ and the ANA.





TF 2-121 (NORTH) FDD Comments

Emam Sahib Cycle 4

Currently **CM 1** Assessment as of 20 September 09

- Personnel: CM 1
- Training: CM 1
- Equipment: CM 1
- Facilities: CM 1

District had limited coverage over the last reporting period due to operational constraints at the Task Force. Additional forces available over the next reporting period will allow the TF to provide greater mentorship on a district which has operated at the CM 1 level for nearly a year.





TF 2-121 (NORTH) FDD Comments

Ghowrmach Cycle 5

Currently **CM 4** Assessment as of 20 September 09

- Personnel: CM 4 recruiting personnel to rebuild district
 - Training: CM 4
 - Equipment: CM 4
- Facilities: CM 3 - DHQs and DFAC contract in bidding

Need to build a strong officer and NCO Corps in order for the district to improve. New personnel have been recruited and district is supportive of the local police. The living areas and facilities must improve in order for the District to survive. The new recruits are being scheduled to go to the 8 week basic course with FDD 9 Qeyser. This will be accomplished by sending 10 recruits September 26 and another 10 officers December 26th. Pay deficiencies were corrected on September 29th - 30th. Accountability of weapons is an ongoing process. The team set up a processing center during pay activities to take photos, weapon serial numbers, and bio data on each ANP that got paid.





TF 2-121 (NORTH) FDD Comments

Khanabad Cycle 6

Currently **CM 3** Assessment as of 20 September 09

- Personnel: CM 1
- Training: CM 2
- Equipment: CM 1
- Facilities: CM 2

The district has 20 personnel that needs to attend training.





TF 2-121 (NORTH) FDD Comments

Khvajeh De Koh Cycle 6

Currently **CM 1** Assessment as of 20 September 09

- Personnel: CM 1 - No issues
- Training: CM 1 – PMT working with ANP to develop training program
 - Equipment: CM 1 No issues
- Facilities: CM 3 - DHQs and DFAC need furniture and equipment

The PMT selectively downgraded the district to a CM 2 based on the district not having a completed DHQ facility. TF Commander assessed the district at a CM 1 based on the fact that the district is functioning without the benefit of the DHQ completion. Operational capability and logistical support do not appear to be hindered by the lack of facilities. PMT assessed the Chief of Police as being capable of planning operations well and possess the ability to effectively secure the district.





TF 2-121 (NORTH) FDD Comments

Dehdadi Cycle 7 (DEU)

Currently **CM 3** Assessment as of 20 September 09

- Personnel: CM 1 current personnel trained, but more personnel needed as officers have been transferred within the district
 - Training: CM 3 - District needs additional collective training and experience
 - Equipment: CM 1 Need to implement a system to maintain equipment
 - Facilities: CM 2 DHQ is under construction and not operational
- *PMT made a selective downgrade based on their observations that the police performed poorly without supervision.** Local commander has removed numerous officers from the district and placed them in other areas.





TF 2-121 (NORTH) FDD Comments

District Balkh FDD8

Currently **CM2** Assessment as of 20 September 2009

- Personnel : CM 1 no issues other than short 6 personnel
 - Equipment: CM 1 Needs office material
 - Training: CM 2 No short or long term training plan in place
- Facilities: CM 2 DHQ is in place. CPs are in need of improvement.

No other issues known at this time.





TF 2-121 (NORTH) FDD Comments

District Kholm FDD8

Currently **CM4** Assessment as of 20 September 2009

- Personnel : CM 1 personnel not doing their job
- Equipment: CM 2 Fuel delivery is an issue and limits patrols in the district
 - Training: CM 2 No training plans in place for the short or long term
 - Facilities: CM 4 DHQ construction and fortification of Checkpoints





TF 2-121 (NORTH) FDD Comments

District Konduz FDD8

Currently **CM3** Assessment as of 20 September 2009

- Personnel : CM 3
 - Equipment: CM 3
 - Training: CM 3
 - Facilities: CM 3

District is at 100% on personnel. The precincts in the district are in poor condition. They have no holding cells at their precincts which requires the ANP to move detainees to the PHQ. The Task Force did not have the operational capability to cover all four precincts within Konduz City; therefore, no assessment was made for the entire district. Since the decision has been made to allocate additional forces in the North, the district will be covered upon the arrival of those personnel. An additional concern is the size of the district. The authorized tashkil for this district is 178, nearly double the next largest district that we cover. Consideration to properly cover the district should take into account the size of the police force within the district.





TF 2-121 (NORTH) TOP ISSUES

Issue: ANP Checkpoints

-Fix: ANP Checkpoints should not be static, there needs to be more training on how and where to conduct SNAP checkpoints.

Issue: Logistics paper work trail. Units feel there is no feed back from higher on the status of an order. The units need to know if the request is going to be “filled” or “killed”.

-Fix: Proper use of the MOI 3, and 9 to show what MOI is tracking and what will be filled as a unit.

Issue: ANP Corruption,

-Fix: 303rd Pamir Police Zone Commander believes corruption could be reduced by moving personnel away from their home provinces.

Issue: ANP HMMWV fielding, only 3 weeks of drivers training.

-Fix: 303rd Pamir Police Zone Commander would like to see an 8 week driving course. He is concerned there will be more vehicular accidents due to the size and handling characteristics of the new vehicle.



TF 1-121 (East)





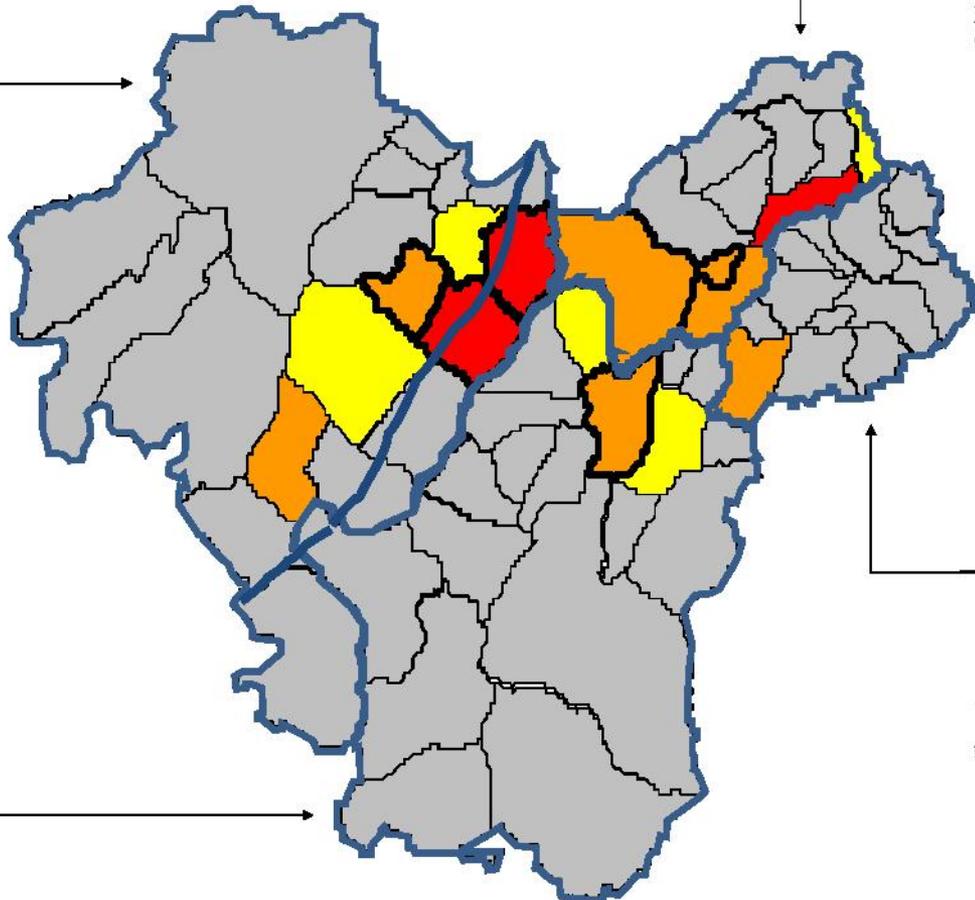
Capability Milestones – RC East

Ab Band	X	6
Ajrestan	X	6
Andar	4	4
Deh Yek	3	4
Ghazni	5	2
Gilan	X	6
Giru	X	6
Jaghata	X	6
Jaghuri	X	6
Khvajeh Omri	X	6
Malestan	X	6
Moqor	8	3
Navor	X	6
Nawah	X	6
Qareh Bagh	6	2
Rashidan	X	6
Vaili Mohammad-e Shahid	X	6
Waghaz	4	3
Zaneh Khan	X	6

Bermel	X	6
Dileh	X	6
Gayan	X	6
Gowmal	X	6
Jani Kheyli	X	6
Mata Khan	3	2
Nikeh	X	6
Orgun	5	2
Owmneh	X	6
Sar Howzeh	3	3
Sarowbi	X	6
Sharan	X	6
Tarwah	X	6
Wazeh Khwah	X	6
Wor Mamay	X	6
Yahya Kheyli	X	6
Yusof Kheyli	X	6
Zarghun Shahr	X	6
Ziruk	X	6

Ahmadabad	X	6
Chamkani	X	6
Dand va Patan	5	2
Dzadran	2	3
Gardiz	X	6
Jaji	X	6
Jani Kheyli	5	4
Lijeh Ahmad Kheyli	X	6
Seyyed Karam	X	6
Shavak	2	3
Zormat	1	3

Bak	X	6
Gurbuz	X	6
Jaji Meydan	X	6
Khowst	X	6
Mandowzai	X	6
Musa Kheyli	X	6
Nadir Shah Kowt	X	6
Qalandar	X	6
Sabari	X	6
Shamal	X	6
Speyreh	8	3
Tani	X	6
Terezai	X	6



FDD Comp	QPM	CM1	CM2	CM3	CM4	TRNG
0	0	0	5	7	3	0

As of 15SEP09

Province Legend			
Province	DISTRICT	CYCLE	OVERALL CM LEVEL

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TF 1-121 COMMANDER'S OVERALL ASSESSMENT

- Changing C2 structure of advisors in P2KG is developing challenges to reporting and lines of operation
- Change of advisors from legacy PMTs to BSO partnership will likely generate subjective down-turn in CM ratings over the next 2-3 months
- Current 4th Bde ANCOP C2 arrangements violate Unity of Command
- Need focused assistance in completing ongoing construction projects; RST-East will be of great assistance
- Need recruiting assistance from MOI/CSTC-A (recruiting posters, flyers, hand-outs)
- Need TSS's turned back to Provincial control to train new ANP and sustain skills of existing ANP; take into action the Zone Commander's wishes—ANP should train as close to home as possible



TF 1-121 (EAST)

AUP Strength (RHQ, PHQs and FDD Districts)

15 of 58 Districts in FDD

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
EAST PHQ		223	232	9
Ghazni PHQ		588	568	-20
Khost PHQ		763	730	-33
Paktia PHQ		608	262	-346
Paktika PHQ		608	469	-139
Zormat	1	208	117	-91
Shawak	2	64	24	-40
Wazi Zadran	2	100	11	-89
Deh Yak	3	65	69	4
Mota Khan	3	65	54	-11
TOTALS		3292	2536	-756



TF 1-121 (EAST)

AUP Strength (RHQ, PHQs and FDD Districts)

15 of 58 Districts in FDD

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
Sar Hawzeh	3	65	58	-7
Andar	4	208	161	-47
Waghez	4	100	83	-17
Urgoon	5	100	74	-26
Dand Patan	5	100	70	-30
Ghazni City *	5	*see note	*see note	
Jani Khiel	5	79	18	-61
Qarabaugh	6	208	151	-57
Moqor	8	208	56	-152
Spira	8	100	63	-37
TOTALS		1168	734	-434

* Ghazni City manning rolled into Ghazni (PHQ) on Afghan Perstat



TF 1-121 (EAST) (RHQ, PHQs and FDD Districts) ANP Pay Assessment

Units	ANP Reporting Regular and Proper Pay (Yes/No)
ZURMAT	Yes
SHAWAK	Yes
WAZA ZADRAN	Yes
DEH YAK	Yes
MATA KHAN	Yes
SAR HAWZA	Yes
ANDAR	Yes
WAGHEZ	Yes

Units	ANP Reporting Regular and Proper Pay (Yes/No)
DAND PATAN	Yes
GHAZNI CITY	Yes
JANI KHEIL	Yes
URGOON	Yes
QARABAUGH	Yes
MOQUR	Yes
SPIRA	Yes

COMMENTS:



TF 1-121 (EAST) (RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations Reported	# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
FDD 15 Districts	10	10	15
Non FDD 45 Districts	45	45	45
Units	Yes / No	Yes / No	Yes / No
Zone HQ	Yes	Yes	Yes
Ghazni PHQ	Yes	Yes	Yes
Khowst PHQ	Yes	Yes	Yes
Paktia PHQ	Yes	Yes	Yes
Paktika PHQ	Yes	Yes	Yes
Deh Yak	Yes	Yes	Yes
Ghazni City *	Yes	Yes	Yes
Mota Khan	No	No	Yes
Urgoon	Yes	Yes	Yes
Sar Hawza	Yes	Yes	Yes

15 FDD Districts / 1 RHQ / 4 PHQs



TF 1-121 (EAST) (RHQ, PHQs and FDD Districts) ANP 100% Weapons Serial Number Accountability

Number of Organizations Reported (cont)	ANP Reported 100% Inventory	PMT Conducted 100% Inventory	Property Book Established
Andar	Yes	Yes	Yes
Waghez	Yes	Yes	Yes
Qarabagh	Yes	Yes	Yes
Zurmat	No	No	No
Shawak	Yes	Yes	Yes
Waza Zadran	No	No	Yes
Dand Paton	Yes	Yes	Yes
Jani Khiel	No	No	Yes
Moqur	Yes	Yes	Yes
Spira	No	No	No

15 FDD Districts / 1 RHQ / 4 PHQs



TF 1-121 (EAST)

(RHQ, PHQs and FDD Districts)

Mentor Weapons Serial Number Inventory

WEAPONS SYSTEM	TASHKIL AUTH	ISSUED ON PROPERTY BOOK	ANP CONDUCTED	PMT OBSERVED	NUMBER OF WEAPONS NOT INVENTORIED
Pistol, 9mm	3144	2585	1199	899	1386
Shotgun, 12	603	291	228	174	63
Rifle, AMD-65 / AK-47	6870	6862	1797	1310	5065
Machine Gun, Light, RPK	563	437	439	327	- 2
Machine Gun, PKM	566	598	272	448	326
Grenade Launcher, RPG-7	276	332	66	51	266
Grenade Launcher, GP25 / 30	689	296	240	196	56

15 FDD Districts / 1 RHQ / 4 PHQs



TF 1-121 (EAST)

CAPABILITY READINESS ASSESSMENT

(with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
East HQ	N/A	1	2	2	2	2	N/A	N/A
Ghazni (PHQ)	7P	2	2	3	2	2	N/A	N/A
Paktika (PHQ)	7P	3	3	3	3	3	N/A	N/A
Mota Khan	3	2	2	1	1	2	14	2
Sar Hawza	3	2	3	1	2	3	2	2
Deh Yak	3	1	2	1	4	4	1	6
Andar	4	2	2	4	4	4	1	6
Waghez	4	1	2	1	4	3	1	3
Qarabagh	6	2	2	1	1	2	4	1
Ghazni City	5	1	1	1	1	2	4	3
Urgoon	5	2	2	1	1	2	14	3

* Ghazni City personnel rolled into Ghazni (PHQ) on Afghan Perstat



TF 1-121 (EAST)

CAPABILITY READINESS ASSESSMENT

(with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Khost (PHQ)	7P	3	3	3	2	3	N/A	N/A
Paktia (PHQ)	7P	3	3	3	3	3	N/A	N/A
Zurmat	1	4	2	1	2	3	8	6
Shawak	2	2	2	1	3	3	6	4
Waza Zadran	2	4	1	3	3	3	8	?
Jani Khiel	5	4	4	3	4	4	2	3
Dand Paton	5	4	1	1	2	2	6	1
Moquor	8	3	3	3	3	3	2	
Spira	8	3	3	3	3	3	2	



TF 1-121 EAST FDD Comments

Zormat Cycle 1

Currently **CM 1** Assessment as of Aug 08 **QPM** as of 20 Jan 09

•Personnel

- 117 persons assigned/208 authorized; however due to 63 assigned elsewhere the district is left with only 54 (this situation is now dire).
- Chief (b)(6) needs more senior leadership at present he only has one other officer, PHQ fails to support.
- Shortage of personnel makes it extremely difficult to man checkpoints, operate the D.C. and conduct combat, supply and security missions.
- This is easily the largest problem in the Zormat District.

•Training

- PMT is conducting training, such as map reading and ANP seem to respond well.
- Recent training list shows that just over 60% of the personnel are certified.

•Equipment

- Soldiers have basic equipment for day to day operations, CODAN Tower and Radio are operational. Motorola handhelds are also utilized.
- None of the soldiers at the checkpoints have winter clothing. Chief (b)(6) believes if they have it too early, the soldiers will sell them, instead he will wait. To disseminate essential cold weather gear until later in the year.
- Chief indicates fuel requests are being shorted at the PHQ level.; however he has not provided QPM's with MOI 14 requests.

•Intangibles

- ANP continue to attempt to coexist with the ANA, but trust is low.
- ANP are now hesitant to respond to incidents that have potential conflict without coalition forces.
- Operations Officer is still not being paid for advance training and is still in temporary assignment which appears to be part of the problem.

•**Facilities** : Contractor for the District Center refurbishment is on site and progress is slow, this is being tracked by the PRT out of COP Zormat.

•**Governance / Rule of Law**: No judicial representatives in Zormat.





TF 1-121 (East) FDD Comments

Shawak Cycle 2
Currently **CM 2** Assessment

•Personnel

- Currently operating at 56% of authorized strength: 43 auth, 24 assigned
- Recruiting is the number one priority, but difficult due to high threat
- Failure to report and discipline patrolmen for drug abuse

•Training

- Most assigned ANP have completed Basic 8 training at J-Bad RTC; approximately 83 % trained
- ANP routinely fail to appear for scheduled training

•Equipment

- The district is fully equipped
- Two connexes belonging to the DC are at the Waza Zadrán DC and need to be returned
- Maintenance contracts for generators needs to be renewed
- Two trucks belonging to the DC are on loan to Gerta Serai

•Intangibles

- Logistics Officer, a LTC, outranks the Chief of Police, a Captain

•Facilities

- Patrolmen sleeping in the existing DFAC
- Not enough to room to house ANP authorized under tashkil
- Only one of two generators working, but in disrepair

•Governance / Rule of Law

- The district runs on its own with little help or involvement with Provincial.





TF 1-121 (East) FDD Comments

Deh Yak Cycle 3

Currently **CM 4** Assessment as of Sep 09

•Personnel (Assigned: 69 / Tashkil: 65)

- Over-strength 106% ; Tashkil 8/18/39 and 4 CID; Assigned 2/20/45 and 1 CID
- District mans 0 OPs (ANA/ANP); 0 JCOPs (BSO/ANP/ANA); 2 ANP Checkpoints
- Formal request for Tashkil increase submitted by CoP to Provincial

•Training

- 95% are school trained; 85% are able to conduct their job professionally; 4 attending next TSS
- PMT-D working on TCP training for AUP at checkpoints

•Equipment Shoot: 191 weapons on hand; Move: 15/15 vehicles; Communicate: 21 radios on hand, 21 authorized; Fuel: 2,500 liters a month

- Soldiers have basic equipment for day to day operations
- CODAN Tower and Radio are operational, however they currently use a (solar charger) to charge batt that powers codan. The ANP are reluctant to use Codan due to the captured vehicles ACF monitors radio.
- 95% assigned weapons on hand; ANP conducted 100% inventory of district OPs

•Intangibles

- Strong Operations Officer (S3); has led several combat patrols in recent weeks
- Average Personnel Officer (S1); pay and personnel reports are processed regularly
- Weak Logistics Officer (S4); PMT-D S4 mentor has been focusing on establishing weekly/monthly schedules to order/inventory

•Facilities

- Proposed change to move Police HQ building inside current district center complex
- Sleminji checkpoint SOW submitted and being worked by J7
- Zone CDR is recommending establishing an additional checkpoint vic Zakar village between Sleminji and the District Center
- Electricity and water @ D.C. Are almost non existent

•Governance / Rule of Law

- ACF attacks against ANP and Coa damaged MRAPS. It is believed that (b)(6) isen, complex ambushes initiated by IED strikes have resulted in ANP casualties and resides in ALI KALA . The ANP are reluctant to enter ALI KALA and other villages that are near this area. A major operation uled for this area soon as the tide of battle will shift if no action is taken, the BSO needs to clear and provincial can augment with reinforcements so ANP can hold these area's.



TF 1-121 (East) FDD Comments

Mota Khan Cycle 3

Currently **CM 2** Assessment

Projected **CM 1** Assessment in 2 months

•Personnel

- 54 AUP assigned of 61 authorized
- No banking industry in the Province that supports EFT

•Training

- 53% are trained;

•Equipment

- Vehicles PMCS regularly along with fuel consumption reports
- Generator still continues to be an issue due to repairs and fueling. O&M contract submitted to correct this issue.
- MOI 63 submitted to replace or repair Codan radio.
- Submitting MOI 14 to request hand-held and vehicle radios authorized IAW new tashkil.

•Intangibles

- Sub-governor and police chief have a good working relationship and local population seems to trust and report activities to DC
- Weekly Shuras being conducted indicating local elder concern and support for Afghan government and confidence in security.

•Facilities

- Electricity, water and sewage have improved significantly – FOOing short term fixes
- Major repairs being conducted via USAid contract to repair DC
- Gravel and concrete have been installed to improve DC
- O&M Contractors have done lots of work on the buildings.

•Governance / Rule of Law

- Mata Khan area under reasonable governance due to strong sub-governor and influential police chief





TF 1-121 (East) FDD Comments

Sar Hawza Cycle 3

Currently **CM 3** Assessment

Projected **CM 2** Assessment in 2 months

•Personnel

- 58 ANP assigned and 61 authorized according to Tashkil. 36 ANP present on last visit.
- CoP does not have accountability of number of personnel assigned on Tashkil. For example, the Tashkil shows that Sar Hawzeh has 7 NCOs assigned, but the Chief only has accountability of 3.
- We are in desperate need of NCOs and Officers.

•Training

- 24 trained .
- CoP plans to send more patrolmen to TSS for training as soon as classes are available.

•Equipment

- The DC now has 5 operational LTVs with radios installed. Still waiting for the final three to be issued.
- ANP S-4 rep should have MOI-3 filled out and submitted IOT have damaged weapons and equipment replaced.
- Still need radio system that allows for communication with the OCCP.

•Intangibles

- Locals developing trust of Government
- Shuras conducted frequently.

Facilities

- O&M Contract improving slightly. Some materials have been delivered.
- New DC Compound needs wall and towers built around it so that the ANP can begin to utilize it..
- Current DC has no established jail or dining facility. The new one does. It is a must that ForcePro be established around new DC in order that the ANP occupy new DC.

Governance / Rule of Law

- ANP must continue to make a presence in the local areas in order to keep insurgent activities down.





TF 1-121 (East) FDD Comments

Waghez Cycle 4

Currently **CM 3** Assessment

•Personnel (83 Assigned / 100 Tashkil)

- Adequate: 83/100 (77%); Tashkil: 10/36/54 . Assigned: 5/22/56
- District current mans 0 OPS
- Mobile TCPs are conducted on as needed basis.

•Training

- Roughly half are school trained
- Developing 6 month training plan; Developing Training METL

•Equipping: Shoot (124 assigned weapons on hand/ 125 assigned), Move (15 vehicles on hand/ 15 authorized), Communicate (21 radios on hand/ 21 authorized) and Fuel (1500L/ 5000 L)

- Soldiers have basic equipment for day to day operations; received additional radios; completing log files (hand receipts)
- District is not getting enough fuel to conduct missions or patrols. ANP remain in and around DC
- CODAN Tower operational; Radio operational communications antenna erected at DC
- One weapon taken by the enemy when patrolman was taken prisoner; 100% inventory complete

•Intangibles

- Police Chief has knowledge of operational requirements, seeks to improve quality of life for personnel
- Good relationship between PC and sub-Governor
- Good Personnel Officer (S1); additional mentoring will improve performance of personnel issues
- Excellent Logistics Officer (S4); maintains excellent accountability of assigned equipment; informs chief and mentors of logistical issues

•Facilities

- Plans progressing to refurbish old District Center compound, new DC in planning phase road project in process

•Governance / Rule of Law

- Support of ANP/GiROA appears to be growing among the population

NOTE: After completing one month as PMT for Waghez, PMT is recommending that Waghez District be downgraded to CM3. This is mainly due to training, facilities, and operational intangibles.





TF 1-121 (East) FDD Comments

Andar Cycle 4

Currently **CM 2** Assessment Projected **CM 1** Assessment in 2 months

• Personnel (Assigned: 161/ Tashkil: 208)

- Personnel strength 82%; Tashkil: 13/53/142 and 6 CID; Assigned: 2/15/144 and 0 CID
- Regional Commander allowed district to recruit patrolmen against NCO vacancies greatly increasing strength
- 10 patrolmen passed MOI NCO testing in March
- District mans 1 OP (ANA/ANP); 0 JCOP (BSO/ANP/ANA); 7 ANP Checkpoints
- Officers assigned on Andar tashkil are reporting for duty at Provincial, the chief has addressed this issue with no success. (8 slots) filled but not performing work in ANDAR

• Training

- 75% are school trained; 70% are able to conduct their job professionally; 15 attending next TSS
- PMT-D working on TCP training for AUP at checkpoints

• Equipment Shoot: 210 weapons on hand / 281 assigned; Move: 30 vehicles on hand / 32 authorized; Communicate: 36/36 radios; and Fuel: receive 2,000 liters a month

- Soldiers have basic equipment for day to day operations
- CODAN Tower inop; Radio operational (J6 conducted assessment of all commo systems. Waiting on report to order equipment) Reluctant to use Codan as ACF have captured ANP vehicles.
- 80% assigned weapons on hand; ANP conducted 100% inventory of district OPs; S4 completing FLIPL for missing weapons

• Intangibles

- Good relationship between PC and sub-Governor
- Strong Personnel Officer (S1); processes personnel actions and pay reports on time, good record keeping
- No assigned Logistics Officer (S4); S1 covering

• Facilities

- PMT-D/CoP developing priority of work to improve condition of checkpoints
- SOW being submitted for ANP portion of Bande Sardeh OP
- Electricity almost non existent, no water available at D.C.

• Governance / Rule of Law

- District AUP continue to build good relationship with populace. Local media recently reported on ANPs role in improved security in the district
- Schools closed again due to insurgent pressure
- Andar has seen a severe rise in ACF activity resulting in ANP casualties an damaged MRAPS, Patrols in conjunction with ANP have little impact as the ACF target both ANP and coalition forces. Due to intel a joint patrol was performed ANP/PMT-2 which did result in the capture of 2 suspected ACF members.



TF 1-121 (East) FDD Comments

Ghazni City Cycle 5

Currently **CM 2** Assessment

MANNING: (202 Assigned / 229Tashkil)

- (88%); Tashkil: 9/53/127 (T) 12/30/160 (A)
- No CID officer currently assigned. Provincial CID officer available if needed
- Precincts currently mans 17 OPS. Mobile TCPs are conducted on as needed basis

EQUIPPING: Shoot (462 assigned weapons on hand/ 482 assigned), Move (42 vehicles on hand/ 42 authorized), Communicate (45 radios on hand/ 45 authorized)

- FLIPLs being done on missing weapons
- Soldiers have basic equipment for day to day operations; completing log files (hand receipts)
- CODAN Tower operational; Radio operational
- All assigned weapons on hand; 100% inventory complete. FLIPL ongoing to resolve lost weapons.

TRAINING:

- 88% 178/202, 24 recruits scheduled for next class at TSS Rushmore

INTANGIBLES:

- POMLT taking over mentoring mission. They need vehicles to complete RIP/TOA
- Good relationship among Precinct Chiefs-SHURAs started at Precinct 5
- Good Personnel Officer (S1); additional mentoring will improve performance of personnel issues
- Excellent Precinct Logistics Officers (S4); maintains excellent accountability of assigned equipment. Informs chief and mentors of logistical issues; Poor Provincial Logistics Officer with allegations of corruption



TF 1-121 (East) FDD Comments

Jani Kheil Cycle 5
Currently CM 4 Assessment
Projected CM 3 Assessment in 8 months

- **Personnel**
 - Last visit to the DC was 19 May. There are 18 ANP from Gardez and 6 from Merzakah under the order of General Wardak.
 - **TRaining**
 - Unknown, last month's report stated that there was less than 10 soldiers from the original tashkil that completed the FDD training
- **Equipment**
 - Need more Class IV for the DC and OP's
 - Last 100% weapons inventory was completed on 10 April
 - In desperate need of new DC, several problems preventing construction of new police facility; delivered 1 CIAB no crane to emplace strategically
 - **Intangibles**
 - Dynacorp at Chamkani firebase recommend Jani Kheyl be taken off FDD list
 - Footprint (permanent base w/ ANA or US forces) must be establish to provide security
 - Recommend we occupy the OP's in Jani Kheyl with ABP Kandak from Chamkani or US forces
- **Facilities**
 - Current DC is not in a defensible position
 - PMT has received Class IV to improve survivability of DC
- **Governance / Rule of Law**



TF 1-121 (East) FDD Comments

Dand Patan Cycle 5

Currently **CM 2** Assessment

Projected **CM 1** Assessment in 1 months

• Personnel

- 70 AUP assigned of 100 authorized, 34 ANP located at DC, 36 at PHQ in Gardez
- District mans 1 checkpoint full time and 1 checkpoint when necessary; TCPs as necessary, routinely accompanies PMT to Dand Patan as well as joint night patrols with other local entities.
- Sustain combined night patrols along the main MSR routes (ABP, ANP – CHK, ANP – DP, ANP – Zaire)

• Training

- 95% of assigned personnel (61 of 70 AUP) have completed RTC Basic 8 week police training, 2 more patrolman completed TSS Parsa

• Equipment

- Communicate (1 CODAN base station of 1 auth, 14 assigned Motorola hand held of 44 auth, 7 assigned of 18 auth Motorola mobile, 3 missing antennas and not functioning), additional commo: CODAN mobile, 3 ICOM (1 functioning)
- 100% weapons inventory completed by on 14 August
- Destroyed LTV removed from Dan Patan DC by the No Lemon MMT, taken to Gardez.
- Fuel: 1400L/month, which is insufficient, as per regulation 10L/day/veh. should receive 3900L/month

• Intangibles

- I recommend leaving LTC (b)(6) in place as the CoP, his potential is unlimited and the community trusts and respects him.
- Sustain current night patrols, overflowing the area at night to prevent the enemy from having the freedom of maneuver

• Facilities

- All items were repaired in the DC, only issue to resolve is contract to remove the waste from the sewage tank and to put a well at the Dand Patan check point

•

• Governance / Rule of Law





TF 1-121 (East) FDD Comments

ORGUN-E Cycle 5

Currently **CM 2** Assessment

Projected **CM 1** Assessment in 2 months

•Personnel

- 74% assigned.
- Priority is recruiting. 11 recruits short of a CM1 rating for manning. 12 new recruits recruited in the last 90 days.

•Equipment

- All assigned personnel have primary weapon.
- MOI-14s are not being properly submitted due to the Route to PHQ being black.
- CODAN Tower and Radio are operational. Two batteries purchased for the base station. Old solar charged batteries were inoperable. Daily OCC-P check conducted. Motorola on hand adequate.
- 7 /9 vehicles operational. "No lemon" currently in Orgun-E at ABP compound.
- 100% weapons inventory conducted by ANP and over watched by the PMT on 15June09. 97% accuracy

•Training

- 53% assigned are school trained. There have been several FDD trained ANP transferred out or have been fired/AWOL.
- 32 officers needing FDD have been assigned since FDD cycle was completed at Orgun

• Intangibles

- Strong police chief (9 months)
- Excellent relationship between the sub-Governor and PC
- Assistant Chief and Criminal justice officer mediocre support at best.
- Chief has not effectively delegated his authority to others for Staff functions. Thus, when he is on leave operations suffer.

•Facilities

- Facilities need additional upkeep; will conduct further DC construction with CERP projects.
- Project submitted by PRT to tear down existing storage building which has severe damage and rebuild as DFAC.
- There is no maintenance or septic/sewer contract for the 2 installed latrine/shower trailers. They have fallen into disrepair and are not used.

•Governance / Rule of Law

- The local population does support the ANP.



TF 1-121 (East) FDD Comments Qara Bagh Cycle 6

CM 2 as of SEP 09

MANNING: (151 Assigned / 208 Tashkil)

- Inadequate 151/208 (73%); Tashkil: 13/53/142 . Assigned: 3/5/143
- Actively recruiting.
- District current mans 8 OPS. Mobile TCPs are conducted on as needed basis. The OP's are currently along HWY 1, which is ANA responsibility. ANA needs to take OPS, allowing ANP to man OPS in areas with no government presence.

EQUIPPING: Shoot (134 assigned weapons on hand/ 287 assigned), Move (29 vehicles on hand/ 30 authorized), Communicate (27 radios on hand/ 101 authorized)

- Soldiers have basic equipment for day to day operations.
- District is not receiving enough fuel to conduct operations and overwatch OP's.
- CODAN Tower operational; Radio inoperational. PMT has requested SITREP of Radio Tower.
- PMT has conducted 100% inventory.

TRAINING:

- 91% of the currently assigned ANP are school trained. CoP has completed a distance learning training program approved by RTC and Mol
- Developing 6 month training plan; Developing Training METL

INTANGIBLES:

- Operationally, the ANP are CE1. Equipping and Manning numbers keep the district from CM1.
- CoP has been attempting to promote NCOs to fill leadership roles, however Provincial needs to provide literacy test for promotion packets. CoP is attempting to resolve with S1.
- Good Personnel Officer (S1); additional mentoring will improve performance of personnel issues , keeps records up to date.
- Excellent Logistics Officer (S4); maintains excellent accountability of assigned equipment. Informs chief and mentors of logistical issues



TF 1-121 (East) FDD Comments

Spera Cycle 8

Currently **CM 1** Assessment as of Aug 09

•Personnel

- 100 persons authorized, 63 assigned
- 18 ANP threatening to abandon DC without reinforcements
- Sub Governor recruited 20 more personnel. Do not know where these guys came from
- Staffing at each DC as a model for all District Centers is key to continuity and moving the ANP forward.

•Training

- Accessible only by air hampers training and mentoring operations
- Establishing first aid procedures w/goal to have each vehicle with supplies to treat casualties.

•Equipment

- Soldiers have basic equipment for day to day operations,
- 6 vehicles in inventory. 5 are usable for DC Center
- continuing updating property book to reflect accurate numbers. Not there yet .
- Small amount of weapons unserviceable and in need of repair

•Intangibles

- not much is known about Spera ANP other than what sub governor supplied.
- Sub governor recently moved back to Spera from KPHQ.
- Believed Sub Governor working both sides to keep the piece.

•**Facilities** : Repairs to the DC , reinforcing and renovating ANP sights hampered by access to air movement and support

•**Governance / Rule of Law** : Spira still an issue with Authorized and Assigned ANP personnel. Spira personnel at KPHQ pushed out to district..





TF 1-121 (East) FDD Comments

Wazi Zadran Cycle 2

Currently **CM** ? Assessment as of ??? 09

- Personnel
- Training
- Equipment
- Intangibles
- Facilities
- Governance / Rule of Law:





TF 1-121 (East) FDD Comments

Moqor Cycle 8

Currently **CM ?** Assessment as of ??? 09

- Personnel
- Training
- Equipment
- Intangibles
- Facilities
- Governance / Rule of Law:





TF 1-121 (EAST) TOP ISSUES

Issue: Current 4th Bde ANCOP C2 in Zone violates Unity of Command

Fix: Consider allowing the Zone Commander to have some access to ANCOP stationed in Zone. Currently the Zone Commander has no appreciable resources available to influence problem security areas or re-enforce subordinate Commanders.

Issue: Construction of 505th RLC is languishing.

Fix: Need attention/assistance from any entity or person that can accelerate or reduce the construction timeline for this project, now on its third year of work.

Issue: FDD Mentor Team Conditions Check needed

Fix: Given the problems with full time Mentor Team availability, suggest a mentor team availability conditions check be conducted before a district is activated under FDD. A red or black mentor team rating would result in reduced reporting standards or delay of FDD status respectively.



TF 1-108 (Central)



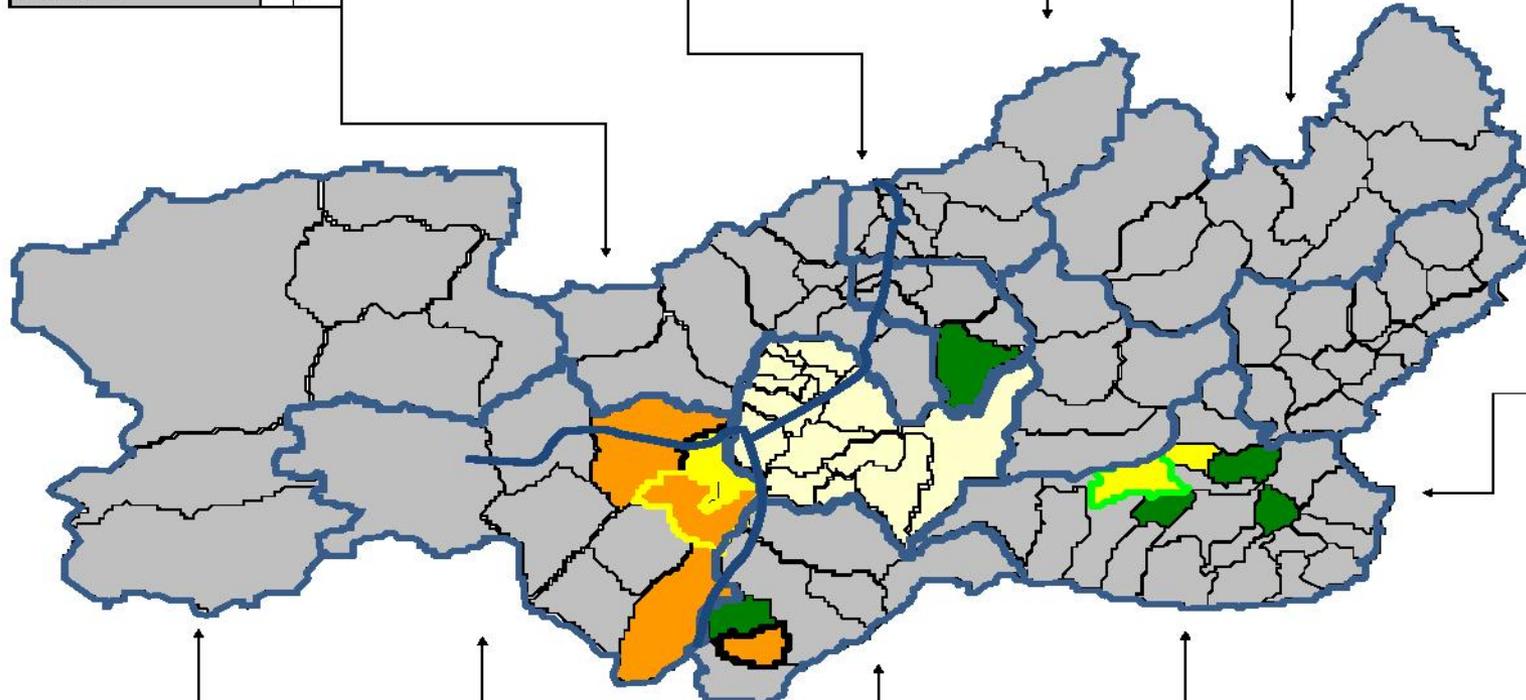
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Charikar	X	6
Ghowr Band	X	6
Jabal os Saraj	X	6
Kuh-e Safi	X	6
Salang	X	6
Seyyed Kheyl	X	6
Sheykh Ali	X	6
Shinvari	X	6
Sorkh Parsa	X	6

Alah Say	X	6
Hessah-e Avval-e Kuhesta	X	6
Hessah-e Dovvom-e Kuhe	X	6
Kuh Band	X	6
Mahmud-e Raqi	X	6
Nejrab	X	6
Tagab	1	1

Bazarak	X	6
Darreh	X	6
Onabeh	X	6
Khenj	X	6
Parian	X	6
Rokhah	X	6
Shutul	X	6

Barg-e Matal	X	6
Do Ab	X	6
Kamdish	X	6
Mandul	X	6
Nurestan	X	6
Nurgaram	X	6
Wama	X	6
Waygal	X	6

Asadabad	X	6
Bar Konar	X	6
Chapeh Darreh	X	6
Chowkay	X	6
Dangam	X	6
Darreh-ye Pich	X	6
Ghaziabad	X	6
Khas Konar	X	6
Merah Warah	X	6
Narang	X	6
Naray	X	6
Nur Gol	X	6
Shigal va Sheltan	X	6
Sirkanay	X	6
Watah Pur	X	6



Capability Milestones RC Central

Bamian	X	6
Kahmard	X	6
Panjab	X	6
Sayghan	X	6
Shibar	X	6
Waras	X	6
Yakawlang	X	6

Chak-e Vardak	X	6
Daymirdad	X	6
Hessah-e Avval-e Behsud	X	6
Jaghatsu	X	6
Jalreyz	8	3
Markaz-e Behsud	X	6
Meydan Shahr	4	2
Nerkh	4	3
Seyyedabad	8	3

Azrah	X	6
Baraki Barak	5	1
Charkh	5	3
Kharvar	X	6
Khvoshi	X	6
Mohammad Aghah	X	6
Pol-e Alam	X	6

Alingar	X	6
Alisheng	X	6
Dowlat Shah	X	6
Mehtar Lam	X	6
Qarghai	X	6

Achin	X	6
Basawul	X	6
Bati Kot	3	1
Behsud	X	6
Chaparhar	2	1
Darrah-ye Nur	X	6
Deh Bala	X	6
Dor Baba	X	6
Gowshtah	X	6
Hesarak	X	6
Jalalabad	6	2
Kameh	3	1
Khovgiani	X	6
Kowt	X	6
Kuz Konar	X	6
Lal Pur	X	6
Nazian	X	6
Pachir va Agam	X	6
Rowdat	X	6
Shinwar	X	6
Shirzad	X	6
Sorkh Rud	8	2

Province Legend			
Province	DISTRICT	CYCLE	OVERALL CM LEVEL

FDD Comp	QPM	CM1	CM2	CM3	CM4	TRNG
0	0	5	3	4	0	0

As of 15SEP09

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TF 1-108 COMMANDER'S OVERALL ASSESSMENT

- 202 Shamshod CDR is expecting localized reaction to announcement of election results.
- Ramadan/Eid has negatively effected the ability of the ANP leadership and mentors to conduct their missions.
- Enemy actions to disrupt elections in expected areas (southern Logar/Wardak, western Nangarhar, eastern Kapisa, western Kunar). ANP actions were timely and appropriate.



TF 1-108 (CENTRAL)

AUP Strength (RHQ, PHQs and FDD Districts)

12 of 96 Districts in FDD

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
Central HQ		223	278	55
Panjshir PHQ		181	229	48
WardakPHQ/ Mayden Shar	4	314	378	64
Jalrez	8	53	53	0
Sayed Abad	8	90	71	-19
Nirkh	4	43	40	-3
Laghman PHQ		314	466	152
Logar PHQ		329	359	30
Charkh	5	53	41	-12
Baraki Barak	5	53	51	-2
TOTALS		1653	1966	313

- Current month Assigned numbers reflect August 2009 personnel from Central Regional Command (Shamshod 202)
- Overall increase of 1 assigned personnel across the region (+43 Officers, -88 NCOs, +46 Soldiers)
- Overall loss of 41 assigned personnel for locations listed on this page



TF 1-108 (CENTRAL)

AUP Strength (RHQ, PHQs and FDD Districts)

12 of 96 Districts in FDD

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
Kapisa PHQ		351	416	65
Tagab	1	90	90	0
Parwan PHQ		383	439	56
Bamyan PHQ		182	319	137
Konar PHQ		376	434	58
Nuristan PHQ		805	628	-177
TOTALS		2187	2326	139

- Overall gain of 32 assigned personnel for locations listed on this page



TF 1-108 (CENTRAL)

AUP Strength (RHQ, PHQs and FDD Districts)

12 of 96 Districts in FDD

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
Nangahar PHQ		792	1059	267
Jalalabad**	6	**see note	**see note	
Chapahar	2	65	61	-4
Kama	3	90	89	-1
Bati Kot	3	53	50	-3
Surkh	8	208	206	-2
TOTALS		1208	1465	257

**Jalalabad authorized rolled into Nangahar PHQ numbers

- Overall loss of 10 assigned personnel for locations listed on this page



TF 1-108 (CENTRAL) (RHQ, PHQs and FDD Districts) ANP Pay Assessment

Units	ANP Reporting Regular and Proper Pay (Yes/No)
TAG AB	No
CHAPAHAR	Yes
BATI KOT	Yes
KAMA	Yes
MAIDEN SHAHR	Yes
NIRKH	No
BARAKI BARAK	Yes
CHARKH	Yes
JALALABAD	Yes
JALREZ	No
SAYED ABAD	Yes
SURKH	Yes

COMMENTS:

Tag Ab - It is not feasible for Tagab ANP to use direct deposit until a local bank is established; they prefer to receive their pay in cash.

Nirkh - Patrolman are paid directly from PHQ because most are from the Maydan Shahr area and don't have access to banks.

Jalrez – ANP are not receiving all due pay (currently receiving 6,000 Afghani instead of 9,000 Afghani)



TF 1-108 (CENTRAL) (RHQ, PHQs and FDD Districts) ANP 100% Weapons Serial Number Accountability

Number of Organizations	# ANP Reported 100% Inventory	PMT Observed Inventory	Property Book Established
PHQ 10 Provincial HQs	0	0	10
FDD 12 Districts	0	5	12
Units	Yes / No	Yes / No	Yes / No
Central HQ	No	No	Yes
Panjshir PHQ	No	N/A	Yes
Wardak PHQ	No	No	Yes
Parwan PHQ	No	No	Yes
Bamyan PHQ	No	N/A	Yes
Laghman PHQ	No	No	Yes
Logar PHQ	No	No	Yes
Konar PHQ	No	No	Yes
Nuristan PHQ	No	N/A	Yes
Kapisa PHQ	No	No	Yes
Nangahar PHQ	No	No	Yes
Tagab	No	No	Yes

12 FDD Districts / 1 RHQ / 10 PHQs



TF 1-108 (CENTRAL) (RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations Reported (cont)	ANP Reported 100% Inventory	PMT Observed Inventory	Property Book Established
Nirkh	No	Yes	Yes
Mayden Shar*	No	Yes	Yes
Jarez	No	Yes	Yes
Sayed Abad	No	Yes	Yes
Charkh	No	Yes	Yes
Baraki Barak	No	No	Yes
Chapahar	No	No	Yes
Kama	No	No	Yes
Bati Kot	No	No	Yes
Jalalabad	No	No	Yes
Surkh	No	No	Yes

12 FDD Districts / 1 RHQ / 10 PHQs



TF 1-108 (CENTRAL) (RHQ, PHQs and FDD Districts) Mentor Weapons Serial Number Inventory

WEAPONS SYSTEM	TASHKIL AUTH	ISSUED ON PROPERTY BOOK	ANP CONDUCTED	PMT OBSERVED	NUMBER OF WEAPONS NOT INVENTORIED
Pistol, 9mm	4832	5688	0	27	5688
Shotgun, 12	782	1369	0	7	1369
Rifle, AMD-65 / AK-47	9962	13,504	0	175	13,504
Machine Gun, Light, RPK	734	1048	0	17	1048
Machine Gun, PKM	737	478	0	9	478
Grenade Launcher, RPG-7	424	482	0	15	482
Grenade Launcher, GP25 / 30	1112	133	0	3	133

12 FDD Districts / 1 RHQ / 9 PHQs

- Only Mayden Shahr, Nerkh, Charkh, Sayad Abad and Jalrez PMTs reported "PMT Observed" inventory.



TF 1-108 (CENTRAL) CAPABILITY READINESS ASSESSMENT (with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Central HQ		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Panjshir (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Wardak (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Mayden Shar	4	1	3	1	1	2	1	1
Nirkh	4	3	1	3	3	3	6	3
Jalrez	8	3	2	3	3	3	2	2
Laghman (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Logar (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Charkh	5	3	1	1	2	3	1	3
Baraki Barak	5	1	1	1	1	1	3	N/A
Kapisa (PHQ)		N/E	N/E	N/E	N/E	N/E		
Tagab	1	1	1	1	1	1	12	N/A



TF 1-108 (CENTRAL)

CAPABILITY READINESS ASSESSMENT

(with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVER-ALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Parwan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Bamyan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Konar (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Nuristan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Nangarhar (PHQ)		N/E	N/E	N/E	N/E	N/E	N/A	N/A
Chaparhar	2	1	1	1	1	1	10	N/A
Bati Kot	3	1	1	1	1	1	11	N/A
Kama	3	1	1	1	1	1	10	N/A
Jalalabad	6	1	1	2	2	2	1	3
Sayed Abad	8	3	1	3	3	3	2	6
Surkh	8	1	1	1	1	2	2	N/A



TF 1-108 (CENTRAL) FDD Comments

Tagab Cycle 1

Currently **CM 1** as of Sept 08

QPM TBD

Personnel (CM1)

No Issues

Training (CM1)

No Issues

Equipment (CM1)

No Issues

Facilities (CM1)

No Issues





TF 1-108 (CENTRAL) FDD Comments

Chaparhar Cycle 2 Currently **CM 1** as of NOV 08

Personnel (CM1)

No issues

Training (CM1)

No Issues

Equipment (CM1)

No Issues

Facilities (CM1)

The unit maintains both the district center and an OP. The OP needs material to update their tower at a minimum as the tower is in desperate need of maintenance.





TF 1-108 (CENTRAL) FDD Comments

Bati Kot Cycle 3

Currently **CM 1** as of OCT 08

QPM TBD

Personnel (CM1)

No Issues

Training (CM1)

No Issues

Equipment (CM1)

No Issues

Facilities (CM1)

No Issues





TF 1-108 (CENTRAL) FDD Comments

Kama Cycle 3

Currently **CM 1** as of NOV 08

QPM TBD

Personnel (CM1)

No issues

Training (CM1)

No Issues

Equipment (CM1)

No Issues

Facilities (CM1)

No issues





TF 1-108 (CENTRAL) FDD Comments

Mayden Shar Cycle 4

Currently **CM 2** (PMT upgrade) Assessment as of SEP 09

Projected CM 1 OCT 09

Personnel (CM1)

- No issues

•Training (CM3)

- Only 50-63% of the district has been trained

•Equipment (CM1)

- No issues

•Facilities (CM1)

- No issues





TF 1-108 (CENTRAL) FDD Comments

Baraki Barak Cycle 5

Currently **CM 1** Assessment as of July 09

QPM TBD

Personnel (CM1)

No issues

Training (CM1)

No issues

Equipment (CM1)

No issues

Facilities (CM1)

No Issues





TF 1-108 (CENTRAL) FDD Comments

Charkh Cycle 5

Currently **CM 2** Assessment as of AUG 09

Projected **CM 1** Assessment DEC 09

Personnel (CM3)

Not manned at full strength, accountability is marginal.

Training (CM1)

No issues

Equipment (CM1)

No issues

Facilities (CM2)

Unsuitable checkpoint facilities.





TF 1-108 (CENTRAL) FDD Comments

JBAD Cycle 6

Currently **CM 2** as of AUG 09

Projected CM 1 DEC 09

Personnel (CM1)

No Issues

Training (CM1)

No Issues

Equipment (CM2)

Inadequate facilities at checkpoints, form 14s not submitted properly for requesting critical equipment.

Facilities (CM2)

- The facilities at the zones are poor, they have no lock-up facilities internally; though there is a regional jail in Jalalabad. The checkpoints are generally policemen on a street corner; they need some sort of cover from vehicle strike or attack.





TF 1-108 (CENTRAL) FDD Comments

Nirkh Cycle 4

Currently **CM 3** Assessment as of APR 09

Projected **CM 2** Assessment DEC 09

Personnel (CM3)

There is an extreme leadership deficiency in NCO's.

Training (CM1)

No issues

Equipment (CM3)

Only 3 of 8 Patrol vehicles are FMC

Facilities (CM3)

There is no sewage system at the DC and the gate for the ECP is broken.





TF 1-108 (CENTRAL) FDD Comments

Jalrez Cycle 8

Currently **CM 3** as of AUG 09

Projected CM 2 NOV 09

Personnel (CM3)

Lack the basics of personnel support and personnel to sustain the District.

Training (CM2)

During arrests ANP do not follow proper procedures and do not safeguard evidence.

Equipment (CM3)

ANP do not conduct basic maintenance and equipment requests.

Facilities (CM3)

No operational DFAC





TF 1-108 (CENTRAL) FDD Comments

Sayed Abad Cycle 8

Currently **CM 3** as of SEP 09

Projected CM 2 MAR 09

Personnel (CM3)

Not manned at full tashkil.

Training (CM1)

No Issues

Equipment (CM3)

ANP do not use appropriate channels to request equipment; rely on short-term fixes.

Facilities (CM3)

District center is currently undergoing construction; still requires infrastructure improvements.





TF 1-108 (CENTRAL) FDD Comments

Surkh Cycle 8

Currently **CM 1** as of SEP 09

Personnel (CM1)

No Issues

Training (CM1)

No Issues

Equipment (CM1)

No Issues

Facilities (CM1)

No Issues





TF 1-108 (CENTRAL) TOP ISSUES

- Issue – Reporting chain confusion causing issues – OCC vs ANA/ANP chain

Fix – Dual reporting chains to ensure SA at all HQs

- Issue – Timeliness of decisions from MOI/MOD level (and coordination)

Fix – Use of WARNORDS

Use of 1/3 – 2/3 rule

Coordination of orders being issued from ministerial level



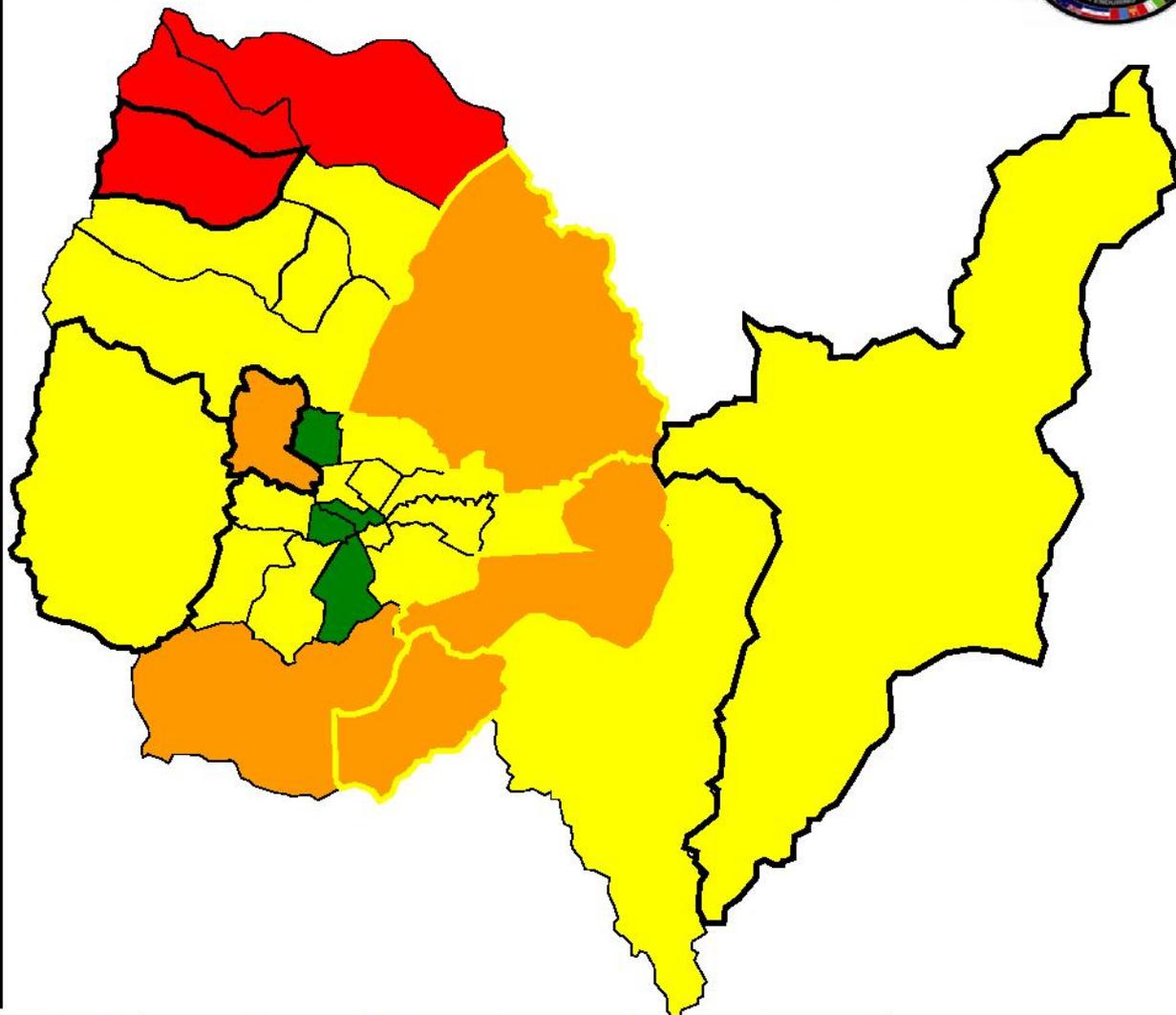
JTF Kabul (Hickory)





Capability Milestones – RC Kabul

Bagrami	X	3
Chahar Asiab	X	3
Deh Sabz	X	3
Estalef	X	4
Farzeh	X	4
Goldarreh	X	2
Kalakan	X	2
Khak-e Jabbar	X	2
Mir Bacheh Kowt	X	2
Musahi	X	3
Paghman	X	2
Qareh Bagh	X	4
Sarowbi	8	2
Shakar Darreh	X	2
Kabul City District 1	X	2
Kabul City District 2	X	1
Kabul City District 3	X	1
Kabul City District 4	X	2
Kabul City District 5	X	2
Kabul City District 6	X	2
Kabul City District 7	X	1
Kabul City District 8	X	2
Kabul City District 9	X	2
Kabul City District 10	X	2
Kabul City District 11	X	1
Kabul City District 12	X	2
Kabul City District 13	X	2
Kabul City District 15	X	2
Kabul City District 16	X	2
Kabul City District 17	X	3



FDD Comp	QPM	CM1	CM2	CM3	CM4	TRNG
0	0	4	18	5	3	0

As of 15SEP09

*KCPC not included in tally

Province Legend			
Province	DISTRICT	CYCLE	OVERALL CM LEVEL

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JTF KABUL COMMANDER'S OVERALL ASSESSMENT

- **Increase to 11 X PMTs has had a positive effect on logistics, training, and overall success of the ANP. The increase in PMTs has also led to an increase in community-based patrols, and partnering. All 30 districts in Kabul province are covered.**
- **ANP is building upon successes achieved during the National Election through increasing patrols and check points to deter threats.**
- **23 Construction projects are still ongoing to enhance ANP facilities.**



JTF Kabul

AUP Strength (RHQ, PHQs and FDD Districts)

1 of 14 Districts in FDD

Unit	Authorized (1388 Tashkil)	Current Month Assigned	+/-
KCPC HQ 101	5014	4776	-238
Zone 1	1646	1477	-169
Zone 2	1254	1064	-190
Zone 3	1680	1277	-403
Zone 4	1012	757	-255
Anti-Crime Kabul	1610	1226	-384
Sarowbi	102	102	0
TOTALS	12318	10679	-1639



JTF KABUL (RHQ, PHQs and FDD Districts) ANP Pay Assessment

Units	ANP Reporting Regular and Proper Pay (Yes/No)
KCPC HQ 101	Yes
ZONE 1	Yes
ZONE 2	Yes
ZONE 3	Yes
ZONE 4	Yes
Surobi	Yes

COMMENTS: Sarowbi listed separately as they are in the assessment phase of FDD



JTF Kabul Capability Readiness Assessment

UNIT	FDD	PERSONEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
KCPC HQ 101		1	2	2	2	2	8	3
ZONE 1 HQ (SEP)		2	2	3	2	3	4	6
ZONE 2 HQ (SEP)		2	2	3	4	3	5	6
ZONE 3 HQ (SEP)		3	1	2	3	3	3	3
ZONE 4 HQ (AUG)		1	2	2	3	3	6	6

Personnel: Zone 3 HQ is CM3 due to a lack of personnel, Authorized/Assigned: 1680/1277 (403 short).

Training: Zone 1 HQ-Staff members need formal training to establish a baseline of knowledge. PMT currently training

Equipment: Zone 1 & 2 HQs are CM3 due to a lack Admin equipment (computers, printers, etc) . Property accountability and logistics support has not been enforced from higher. PMTs are using manual systems in the interim.

Facilities: Zone 2 is CM4 due to extensive building battle damage (repairs scheduled in early 2010) and lack of storage (storage) facilities . Zones 2, 3 & 4 all require adequate electricity and water; currently powered by generators (5k).



JTF Kabul Capability Readiness Assessment

UNIT	FDD	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
PD 1 – SEP 09		2	1	1	2	2	6	5
PD 2 – SEP 09		2	1	1	1	1	5	-
PD 3 – SEP 09		1	1	1	1	1	4	-
PD 4 – SEP 09		2	1	1	1	2	3	5
PD 5 – SEP 09		2	1	1	2	2	3	3
PD 6 – SEP 09		1	1	1	2	2	2	3
PD 7 – SEP 09		1	1	1	2	1	1	-
PD 8 –SEP 09		1	1	1	1	2	5	3
PD 9 – SEP 09		1	1	2	4	2	4	6

Personnel: PD's 1, 2, 4,& 5 are CM2 due to districts being under 85% on personnel

Facilities: PD's 1, 5, 6 & 7 are CM2 due to required upgrades to electricity, water, and force protection upgrades. PD 6 is under renovation, PD 8 is CM 3 due to lack of force protection. PD 9 is CM 4 due to not being on Mol land (KCPC is verifying land rights), major renovations required, no sleeping facilities and no DFAC.



JTF Kabul Capability Readiness Assessment

UNIT	FDD	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
PD 10- SEP 09		2	1	1	2	2	5	6
PD 11 – SEP 09		1	1	1	1	1	4	-
PD 12 – SEP 09		1	2	1	4	2	4	6
PD 13 – SEP 09		1	3	1	3	2	2	6
Paghman - SEP 09		1	1	1	2	2	2	2
PD 15 - SEP 09		1	3	1	1	2	4	3
PD 16 –SEP 09		1	1	1	2	2	4	4
PD 17 – SEP 09		1	3	2	2	3	4	6
Bagrami – AUG 09		1	2	1	4	3	-	-
Char Asiab–SEP 09		1	1	4	3	3	7	6

- **Personnel:** PD 10 is CM2 due to personnel authorized/assigned: 266/226 (84%).
- **Training:** PD s 13, 15, 17 less than 70% have attended 8 week basic training course.
- **Equipment:** Char Asiab is CM 4 due to lack of communications equipment (radios), vehicles, and night ops equipment .
- **Facilities:** PD 13 not on Mol Land, needs minor repairs and upgrades, Paghman & PD 17 lack adequate force protection (towers, HESCOs), Char Asiab PD buildings need major repairs, is powered by a 5K generator, and lacks adequate force protection. PD 10: CM2 due to lack of office, lockup, and dining facilities. PD 12 is not on Mol land, no DFAC, poor kitchen area, powered by generator.
- PMTs are currently assessing Bagrami, will have accurate CM rating in OCT 09



JTF Kabul Capability Readiness Assessment

UNIT	FDD	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Deh Sabz-SEP 09		1	3	2	2	3	8	6
Estalef-SEP 09		1	4	1	3	4	2	3
Farzeh-SEP 09		1	4	1	3	4	1	3
Golderrah-SEP09		1	2	1	3	2	2	1
Kala Kan-SEP 09		1	1	2	3	2	2	1
Khak E Jabar-AUG 09		1	2	1	3	2	6	6
Mir Bacheh-SEP 09		1	1	1	3	2	2	1
Musahi-SEP 09		1	4	2	3	3	5	4
Qara Bah-SEP 09		1	4	1	3	4	2	4
Sarowbi-SEP 09	8	1	2	1	3	2	2	1
Shakar Dareh-SEP 09		1	1	2	2	2	6	3

Personnel: Review needed of authorized personnel for Deh Sabz PD. 2nd largest district in Kabul

Training: Deh Sabz, Estalef, Farzeh, Qareh Bah and Musahi are less than 10% of personnel has attended 8 week Basic course

Facilities: Estalef needs running water and sewage system. Farzeh, Gol Derrah, Mir Bacheh Kwot, needs PD, Kala Kan need Exterior Wall and Holding Facility Sarowbi: has no Maintenance facilities at any PD or sub-station, have no training facilities, Khake Jabbar Lacks force protection, runs off of sporadic generator power and the well is contaminated



JTF Kabul

(RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations	# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
FDD 1 Districts	1	1	1
Units	Yes / No	Yes / No	Yes / No
KCPC	Yes	No	Yes
PD 1	Yes	Yes	Yes
PD 2	Yes	Yes	Yes
PD 3	Yes	No	Yes
PD 4	Yes	No	Yes
PD 5	Yes	Yes	Yes
PD 6	Yes	Yes	Yes
PD 7	Yes	No	Yes

1 FDD Districts / 1 Regional HQ / 4 Zone HQs/ 4 Bn HQs/30 Non-FDD District HQs/16 CO HQs

District Chief's of Police have accountability, but KCPC maintains official hand receipt for all district's.

Election Security effected the ability of mentors to visually inspect 100% of weapons.



JTF Kabul

(RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations	# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
Units	Yes / No	Yes / No	Yes / No
PD 8	Yes	No	Yes
PD 9	Yes	No	Yes
PD 10	Yes	Yes	No
PD 11	Yes	No	Yes
PD 12	Yes	No	Yes
PD 13	Yes	Yes	Yes
Paghman	Yes	Yes	Yes
PD 15	Yes	No	No
PD 16	Yes	No	Yes

- Continued election results security effected the ability of mentors to visually inspect 100% of weapons.
- Property books previously reported as established, but new teams have verified them with ANP



JTF Kabul

(RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations	# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
Units	Yes / No	Yes / No	Yes / No
PD 17	Yes	No	No
Bagrami	Yes	No	Yes
Char Asiab	Yes	No	Yes
Deh Sabz	Yes	No	No
Estalef	Yes	Yes	Yes
Farzeh	Yes	Yes	Yes
Golderrah	Yes	Yes	Yes
Kala Kan	Yes	Yes	Yes
Khak-E-Jabbar	Yes	Yes	Yes

- Continued election results security effected the ability of mentors to visually inspect 100% of weapons.
- Property books previously reported as established, but new teams have verified them with ANP



JTF Kabul

(RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations	# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
Units	Yes / No	Yes / No	Yes / No
Mir Bacheh	Yes	Yes	Yes
Musahi	Yes	No	Yes
Qara Bah	Yes	Yes	Yes
Sarowbi	Yes	Yes	Yes
Shakar Darreh	Yes	No	Yes



JTF Kabul

(RHQ, PHQs and FDD Districts)

Mentor Weapons Serial Number Inventory

WEAPONS SYSTEM	TASHKIL AUTH	ISSUED ON PROPERTY BOOK	ANP CONDUCTED	PMT OBSERVED	NUMBER OF WEAPONS NOT INVENTORIED
Pistol, 9mm	4019	5162	3720	1210	1442
Shotgun, 12	518	349	281	34	68
Rifle, AMD-65 / AK-47	10629	6714	4610	2731	2104
Machine Gun, Light, RPK	501	154	79	79	75
Machine Gun, PKM	417	188	22	22	166
Grenade Launcher, RPG-7	329	103	37	37	66
Grenade Launcher, GP25 / 30	580	117	0	0	117

1 FDD District / 1 Regional HQ / 4 Zone HQs/30 Non-FDD District HQs

PMTs request that Mol direct a policy pertaining to xfer of Soldiers and weapons between districts. Some ANP xfer and take weapons, with no replacement to losing district. Gaining unit does not always update property book to reflect new weapon. PMTs mentor accountability, but needs Mol emphasis province wide



JTF Kabul FDD Comments

Sarowbi Cycle 8

Currently **CM 2** Assessment as of SEP 09

Personnel (CM1)

- Numbers exceed 85% - No problems

- Training (CM2)

- Less than 85% of ANP trained at 8 week school

- Equipment (CM1)

- No Issues

- Facilities (CM3)

- Jaydalay Sub-station is currently in a school, the French have plans to build one but have not started yet.
 - They have no idea about what it means to be clean and they are in very bad shape.
 - The PD has no Maintenance facilities, they use the local market and river.
 - Like most PDs, they have no training facilities. All training is done with MOI Facilities.
 - The bathrooms are poorly maintained as well, most is due to broke systems.



JTF KABUL TOP ISSUES

Issue: Mol needs to place priority on facility upgrades; primarily electrical and water.

Fix: Send Mol facilities management team to each PD

Issue: Need automation; computers and copiers/printers for all Police Districts/Zone HQ

Fix: Approve acquisition and distribution plan for automation equipment of each PD and Zone HQ (working 'trouble tickets' through KCPC)

Issue: Need a supply accountability and logistics management plan enforced through Mol.

Fix: Mol needs to issue guidance on monthly inventories and requirements for supply chain procedures. Enforce chain of command approval through Zones and KCPC.

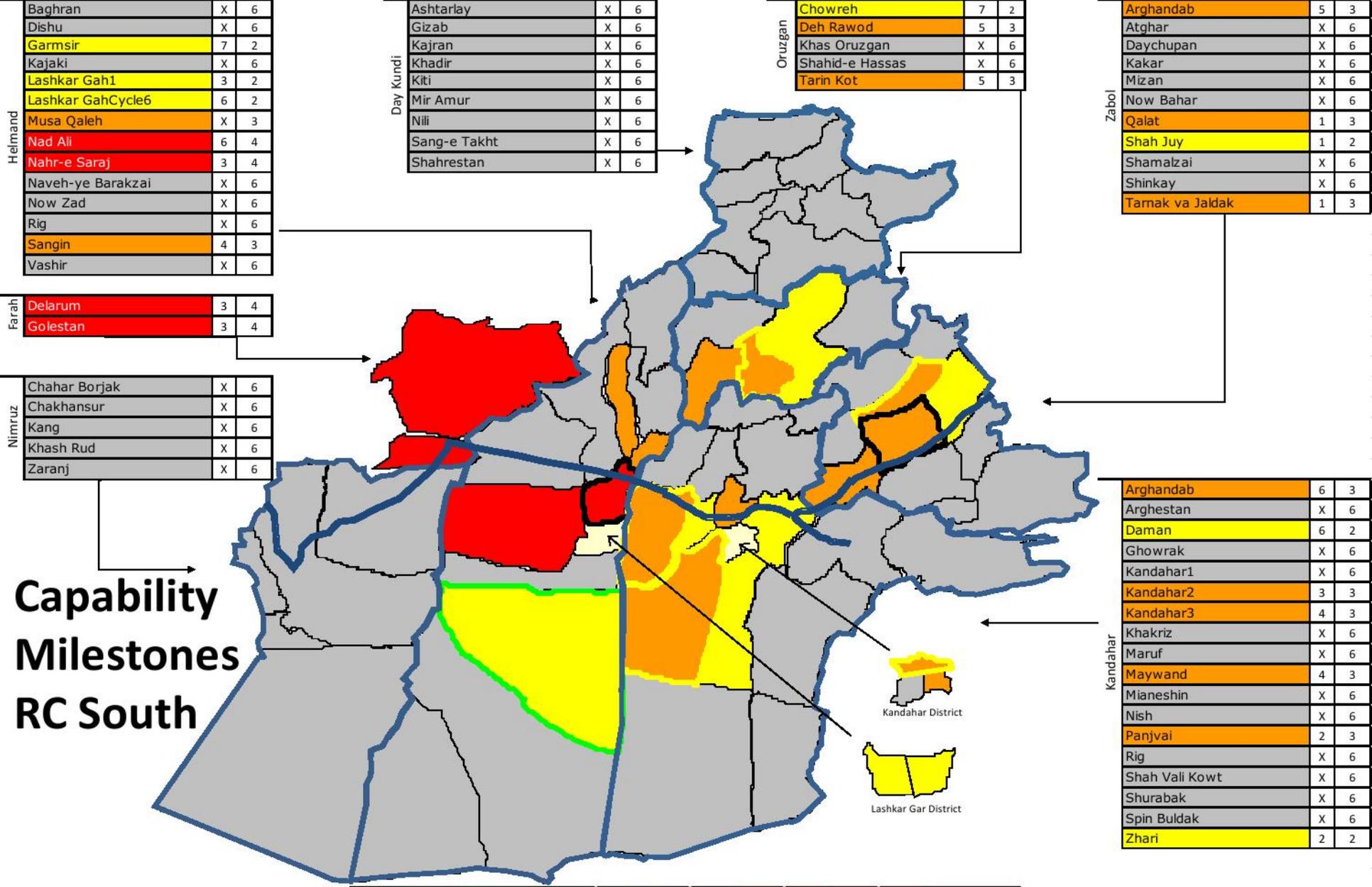
Issue: Uzbin PD is not listed as a separate PD (ANP allocations and FDD training) but has a separate tashkill. Resources are not allocated for Uzbin as a separate station in Sarowbi

Fix: Mentor Mol to resource Uzbin as a separate PD



TF FURY SOUTH





* Delarum & Golestan included in ARSIC South and West Tally

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As of 15SEP09



TF FURY SOUTH COMMANDER'S OVERALL ASSESSMENT

- RIP/TOA impacts are reflected in the reporting quality
- Combination of new PMT leadership and implementation of v5.12 resulted in discrepancies in the overall ratings for some districts
- FDD9A / 10K Uplift final preparation underway with 9A start date moved to 10 Oct



TF FURY SOUTH

AUP Strength (RHQ)

(22 of 54 Districts in FDD)

Unit	Authorized (1388 Tashkil)	Current Month Assigned	+/-
South HQ	247	291	44
Uruzgan	2229	2009	-220
Daikundi	813	732	-81
Zabul	1800	1471	-329
Helmand	3926	3325	-601
Nimruz	1167	1114	-53
Kandahar	5178	4884	-294
TOTALS	15360	13826	-1534



TF FURY SOUTH (RHQ, PHQs and FDD Districts) ANP Pay Assessment

Units	ANP Reporting Regular and Proper Pay (Yes/No)
QALAT	No
SHAH JOI	No
TARNAK WA JALDAK	Yes
PANJWAYI	Yes
ZHARI	Yes
DELARAM	No
GULISTAN	No

Units	ANP Reporting Regular and Proper Pay (Yes/No)
KARTELEGAN	Yes
KANDAHAR (5, 6, 8)	Yes
GERESHK	No
KHANDAHAR (1, 2, 3, 4, 7, 10)	Yes (P-10 No)
MAIWAND	No
SANGIN	Yes
ARGANDAB (ZABUL)	Yes

Units	ANP Reporting Regular and Proper Pay (Yes/No)
DEHRAOUD	Yes
TARIN KOWT	Yes
ARGHANDAB (K)	No
DAMAN	Yes
LASHKAR GAH	Yes
NAD-ALI	Yes
CHOORAH	No
GARMSIR	No

No Direct Deposit:

Qalat	Nad-Ali
Shah Joi	Gereshk
Tarnak Wa Jaldak	Sangin
Argandab (Zabul)	Garmsir
Dehraoud	Nawa
Tarin Kowt	
Kartelegan	
Lashkar Gah (Central)	
Lashkar Gah (Bolan)	

Data as of 15 Sep 2009

Not Paid On Time:

Qalat
Shah Joi
Kandahar (9)
Garmsir

No Pay Issues:

Panjwayi
Zhari



TF FURY SOUTH (RHQ, PHQs and FDD Districts) ANP 100% Weapons Serial Number Accountability

Number of Organizations	# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
FDD 22 Districts	3	3	23
Non FDD 51			
Units	Yes / No	Yes / No	Yes / No
Uruzgan (PHQ)	No	No	No
Daikundi (PHQ)	No	No	No
Zabul (PHQ)	No	No	No
Helmand (PHQ)	No	No	No
Nimruz (PHQ)	No	No	No
Kandahar (PHQ)	No	No	No
Qalat	No	No	Yes
Tarnak Va Jaldak	No	No	Yes
Gulistan	No	No	Yes
Delaram	No	No	Yes

22 FDD Districts / 1 RHQ / 6 PHQs/ 51 Non FDD Districts



TF FURY SOUTH

(RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations Reported (cont)	ANP Reported 100% Inventory	PMT Conducted 100% Inventory	Property Book Established
Shah Joy	No	No	Yes
Zhari	No	No	Yes
Panjwa'i	Yes	Yes	Yes
Kandahar City (5,6,8,9)	No	No	Yes (9 No)
Kandahar City (1,2,3,4,7,10)	No	No	Yes (7,10 No)
Maiwand	Yes	Yes	Yes
Dehraoud	No	No	Yes
Tarin Kowt	No	No	Yes
Argandab (Kandahar)	No	No	No
Nahr-i-Saraj (Gereshk)	No	No	No
Lashkar Gah (Kartelegan)	No	No	No
Sangin	No	No	Yes

22 FDD Districts / 1 RHQ / 6 PHQs/ 51 Non FDD Districts



TF FURY SOUTH (RHQ, PHQs and FDD Districts) ANP 100% Weapons Serial Number Accountability

Number of Organizations Reported (cont)	ANP Reported 100% Inventory	PMT Conducted 100% Inventory	Property Book Established
Argandab (Zabul)	No	No	Yes
Daman	Yes	Yes	Yes
Choorah	No	No	Yes
Nad-Ali	No	No	No
Lashkar Gah (2 precincts)	No	No	Yes
Garmsir	No	No	Yes

22 FDD Districts / 1 RHQ / 6 PHQs/ 51 Non FDD Districts



TF FURY SOUTH

(RHQ, PHQs and FDD Districts)

Mentor Verification Inventory

WEAPONS SYSTEM	TASHKIL AUTH	ISSUED ON PROPERTY BOOK	ANP CONDUCTED	PMT OBSERVED	NUMBER OF WEAPONS NOT INVENTORIED
Pistol, 9mm	3953	5204	195	195	5009
Shotgun, 12	862	717	10	10	707
Rifle, AMD-65 / AK-47	9205	15490	436	436	15054
Machine Gun, Light, RPK	801	1197	33	33	1164
Machine Gun, PKM	803	1009	52	52	957
Grenade Launcher, RPG-7	362	875	34	34	841
Grenade Launcher, GP25 / 30	964	510	30	30	480

22 FDD Districts / 1 RHQ / 6 PHQs



TF FURY SOUTH

CAPABILITY READINESS ASSESSMENT

(with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
South HQ		N/E	N/E	N/E	N/E	N/E	N/E	N/E
Uruzgan (PHQ)		N/E	N/E	N/E	N/E	N/E	N/E	N/E
Daikundi (PHQ)		N/E	N/E	N/E	N/E	N/E	N/E	N/E
Zabul (PHQ)		N/E	N/E	N/E	N/E	N/E	N/E	N/E
Helmand (PHQ)		N/E	N/E	N/E	N/E	N/E	N/E	N/E
Nimruz (PHQ)		N/E	N/E	N/E	N/E	N/E	N/E	N/E
Kandahar (PHQ)		N/E	N/E	N/E	N/E	N/E	N/E	N/E
Qalat	1	1	4	2	2	3	1	8
Tarnak Va Jaldak	1	3	3	1	2	3	3	9
Shah Joy	1	1	1	2	1	2	14	6
Zhari	2	1	3	2	2	2	4	7
Panjwa'i	2	2	3	2	2	3	13	1

No v5.12 CE reports submitted in the Districts listed above

Qalat: (Regressed) from a CM2 to a CM3, Literacy, attrition of trained police (hence CM4 rating) and ineffectiveness of key leaders are root causes of the CM drop. Manning strength is strong despite the lack of trained police. Lack of literacy is throughout the force. Overall rating of a CM3 is due to ANP ability to provide basic security. Still lacking good trained staff officers and NCO's

Tarnak Wa Jaldak: Provincial PHQ reduced district manpower by nearly 50%, new CDR has potential to improve things greatly

Shah Joy: (stagnant) Short 50 sets of body armor, lowering the overall rating. MOI 14's submitted. District needs EFT and body armor to be CM1 overall.

Zhari: District is over tashkil in manning, but overall rating is being hindered by lack of trained police reducing the security of the district.

Panjwai: (stagnant) District requires more trained police. Routine leadership changes in the district is keeping them from advancing.



TF FURY SOUTH CAPABILITY READINESS ASSESSMENT (with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Kandahar City (5,6,8,9)	3	1	3	2	2	3	5	7
Kandahar City (1,2,3,4,7,10)	4	1	3	3	3	3	11	1
Maiwand	4	3	4	3	3	3	8	4
Dehraoud	5	1	3	3	2	3	3	6
Tarin Kowt	5	1	3	3	1	3	6	4
Argandab(Zabol)	5	3	3	1	1	3	9	3
Argandab(Kandahar)	6	1	3	2	2	3	3	9
Demam	6	1	2	1	2	2	5	7
Chowreh	7	2	2	2	2	2	2	10

No v5.12 CE reports submitted in the Districts listed above; no CE reports for Maiwand, Argandab, Demam, Chowreh

K City (5,6,8,9): PSS 5 & 8 are over tashkil for patrolmen, NCOs and Officers, PSS 6 has zero Officers. Illiteracy hampers proper reporting.

K City (1,2,3,4,7,10): (stagnant) Districts not advancing due to constant changes in leadership and lack of trained police.

Maiwand: No CE report issued this month due to RIP/TOA...losing team failed to complete report while gaining team had only 1 week on ground with police

Dehraoud: Low number of fully trained police slow progression, lack of literacy among ANP, restricts ability to operate within MOI regulations.

Tarin Kowt: Effective literacy training. Keeping DCoP alive and in a leadership position is key for growth. If resources and time are dedicated to logistics and personnel management with the same people in position they can become CM2 rapidly.

Argandab (Z): (stagnant) Key deficiencies keep this district from moving forward; inability to maintain tashkil personnel strength, high turn-over of critical staff positions and inconsistent support from higher headquarters. They do however have a competent district chief along with good equip accountability and tactics

Argandab (K): No CE report issued this month due to RIP/TOA...losing team failed to complete report while gaining team had only 1 week on ground w/ police

Demam: No CE report issued this month due to RIP/TOA...losing team failed to complete report while gaining team had only 1 week on ground w/ police

Chowreh: No US mentors in district, no CE report completed.



TASK FORCE HELMAND (TFH) CAPABILITY READINESS ASSESSMENT (with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Nahr-i-Saraj (Gereshk)	3	3	4	4	4	4	1	6
Lashkar Gah (Kartelegan)	3	3	1	4	2	2	3	12
Sangin	4	2	4	4	1	3	5	6
Nad Ali	6	4	4	4	4	4	5	6
Lashkar Gah (Bolan)	6	2	1	4	1	2	2	12
Lashkar Gah (Central)	6	2	1	4	1	2	4	6

All Districts reported on v5.12,

Gereshk: (regressed) Went from a CM3 dwn to CM4; training, resupply and admin are key failures. Basic training of ANP (lack of a dedicated training facility) , lack of a mid level rank structure, unreliable G1 and G4 support. D/CoP decides how much each policeman is paid, as a result ANP continually tax and harass the LN.

Lashkar Gah (Kartelegan): Personnel dropped this month 2 lvls due to exchange of manpower between Kartelegan and Bolan, they've not produced a definitive manpower lists or records for the district. Equipment also dropped one spot, due to v5.12 not completely filled out

Sangin: Despite being 5 months at CM 3, ANP have improved vastly in this time period. Manning continues to improve, currently at 72%...increase from below 50% on pervious report. One negative is the current DCoP is lacking leadership and should be replaced in order for district to move forward.

Nad Ali: New form incorrectly filled out, no comments in lower section was filled out and some drop dwn menu's omitted...report needs re-submitted from the district for an accurate assessment.

Lashkar Gah (Bolan): Equipment dropped from a 1 last month to a 4 this month, appears the new CE form wasn't completely filled out...form sent back to the PMT. Personnel dropped one level while all others stayed the same.

Lashkar Gah (Central): Only one section of drop-dwn menu was incomplete causing a drop in equipment lvl from a CM 1 to a CM 4. Comments in the CE report was lacking in the top section.



Marine Expeditionary Brigade-Afghanistan (MEB-A) CAPABILITY READINESS ASSESSMENT (with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Delaram	3	4	4	2	4	4	10	3
Gulistan	3	4	3	3	3	4	4	6
Garmsir	7	2	1	2	2	2	1	6

Two v5.12 CE reports submitted from TFL

Delaram: Only report not submitted as v5.12, Equipment and Facilities dropped one level from the previous month. Equipment is provided by Nimroz to accomplish Delaram’s mission.

Gulistan: Improved in Equipment this month, all other areas stayed the same. Sufficient quantities, property books being well executed and minimized corruption caused this improvement. Lack of effective leadership hinders this units overall CM level

Garmsir: Overall CM rating improved from a 3 to a 2; personnel/training/equip/facilities also improved one lvl; Checkpoint commanders are eager to patrol with Marines, policemen interact with the local populace regularly, and take pride in their positions. Majority of police have participated in training through FDD or hands on training from the PMT at the checkpoints or daily visits. Chief of Police has a weekly commander’s meeting with checkpoint leaders and establishes a patrol and training schedule for all of his police to follow. Issue needing attention: Vehicle maintenance facilities in GMR are non-existent.



IDR DISTRICTS (MEB-A and TFH) CAPABILITY READINESS ASSESSMENT (with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
Musa Qaleh	IDR	1	4	3	2	3	2	6
Bakwa	IDR	4	4	4	4	4	2	6
Now Zad	IDR	N/E	N/E	N/E	N/E	N/E	N/E	N/E
Kajaki	IDR	N/E	N/E	N/E	N/E	N/E	N/E	N/E
Vashir	IDR	N/E	N/E	N/E	N/E	N/E	N/E	N/E

•No CE reports was submitted for this reporting period

- IDR recruiting Spring 08 was rushed due to the fast arrival of 2/7 USMC. DART teams were not properly fielded and the previous PCoP Helmand, BG Andiwal, recruited where he could. No actual men from Now Zad, Vashir or Garmsir were recruited. Lashkar Gah gained most of extra grads.
- Musa Qaleh switched in May from a USMC to a TFH(UK) PMT. Musa Qaleh met recruiting targets with good candidates and the DCoP, Cdr Koka, going to training. Kajaki grads ended up deployed to Musa Qaleh as re-insertion was not practical given the sit in Kajaki.
- Now Zad while having had a USMC coy(+) for 12 months, has no ANSF presence and few LNs in district. MEB-A has been working plans to clear / hold the district followed by re-introduction of AUP.
- Vashir has little population, no ANSF or Coalition other than the bases of Shorabak, Bastion and transiting along Hwy 1. MEB-A has no plans to clear and re-introduce AUP in Vashir.
- Bakwa has continued to send some AUP to FDD-S, with mentoring by MEB-A.
- Need to clarify final status of IDR districts. The districts listed as "N/E" are recommended for full FDD.



TF FURY SOUTH FDD Comments

Qalat Cycle 1

Currently **CM 3** Assessment as of Sep 09
Projected **CM 2** Assessment June 10

Personnel

- District is 93% manned
- Lacking officers and NCO's.

Training

- Lacking trained police even after FDD8.

Equipment

- Fuel, No Lemon, Weapons repair, and ammo are still listed as major problems for the ANP.

Facilities

- Lack suitable facilities at CP

Governance / Rule of Law

- Require literate police in order to conduct basic police functions.
- Police able to provide basic security to the district.





TF FURY SOUTH FDD Comments

Tarnak Va Jaldak Cycle 1

Currently **CM 3** Assessment as of Sep 09

Projected **CM 2** Assessment JULY 10

Personnel

- Provincial (or higher) leadership needs to ensure the criminals in the ANP are promptly removed vs. reassigned

Training

- Recent criminal activity by ANP leadership has tarnished what was becoming a strong police force. PMT is taking ANP back to the basics to ensure they are a credible and dependable police force worthy of responsibility they hold.

Equipment

- Provincial HQ is providing sub-standard support to district PHQ. Weapons, uniforms, food, fuel, and ammunition are all difficult commodities to acquire even though absolutely necessary to accomplish ANP mission.

Facilities

- Do not have a functional DFAC due to lack of resources.

Governance / Rule of Law

- Police are rebuilding support of populace after past problems, public see most ANP as criminals.





TF FURY SOUTH FDD Comments

Shah Joy Cycle 1

Currently **CM 2** Assessment as of Sep 09

Projected **CM 1** Assessment Mar 10

Personnel

- District needs a bank for direct deposit, and an ATM
- Illiteracy is major factor in inability to maintain personnel records

Training

- Most police do not have more than 5th grade level of education, hampering efforts to train police on rule of law.

Equipment

- Police have been issued only 50 sets of body armor and Kevlar, therefore half of police carry out missions without protection. Equipment requests are submitted with no results. This is the primary reason that the district is not advancing.

Facilities

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Zhari Cycle 2

Currently **CM 2** Assessment as of Sep 09
Projected **CM 1** Assessment APR 10

Personnel

- Currently above Tashkil.
- Illiteracy prevents maintaining of adequate personnel records.

Training

- Gaining 1 literate officer has improved administration. Still require 2 additional literate officers for logistics and criminal investigations.

Equipment

- MOI 14s were submitted for 12 LTV's, have received 3 so far.

Facilities

Governance / Rule of Law

- 90% of police force is illiterate.
- Threat level of district is preventing police from conducting traditional police duties.





TF FURY SOUTH FDD Comments

Panjwa'i Cycle 2

Currently **CM 3** Assessment as of Sep 09

Projected **CM 2** Assessment Oct 09

Personnel

- High turnover rate and attrition of police has lowered the manning rating.
- District leadership is in flux. Require another strong DCoP for the district to continue progressing.

Training

- District required more FDD opportunities to improve the training rating
- District CoP has asked repeatedly for vacancies to be filled for district judge, prosecutor, and investigator. No one is willing to fill the positions due to the hazards of the district.

Equipment

- CP commanders do not trust the logistics system, so they are wary of using the appropriate systems. PMT is mentoring use of Afghan supply and logistics system.

Facilities

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Kandahar (5,6,8,9) Cycle 3

Currently **CM 3** as of AUG 09

Projected **CM 2** Assessment for Feb 10

Personnel

- PSS 5 & 8 are over tashkil for patrolmen, NCOs and Officers. PSS 6 has zero Officers.
- Illiteracy hampers proper reporting.

Training

- District lacking trained police. Over 40 policemen require FDD training

Equipment

- ANP insist on using handwritten forms for equipment requests. PMT mentoring ANP to submit reports properly. Fuel allotment needs increased in order to properly patrol the assigned areas. ANP is struggling in maintaining equipment properly.

Facilities

- Checkpoints need water and plumbing, better generators are required and hescos filled

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Kandahar (1,2,3,4,7,10) Cycle 4

Currently **CM 3** Assessment as of AUG 09

Projected **CM 2** Assessment NOV 09

Personnel

- Districts lack literate admin staff

Training

- Most districts lacking trained police.
- District 10 CoP refuses to send police to METL training unless he receives something in return, therefore administrative training is not progressing.

Equipment

- Districts lacking equipment. PSS 10 generator doesn't work, majority of PSSs need fuel for generators and upgraded force protection assets. Districts 1, 2, 7 do submit MOI 14's. District 10 is resisting use of proper forms, PMT is strongly encouraging their use.

Facilities

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Maiwand Cycle 4

Currently **CM 3** Assessment as of JULY 09

Projected **CM 2** Assessment FEB 10

- **Personnel**

- District manning has dropped to 52%

- CoP is unwilling to recruit new police due to availability of supplies.

- **Training**

- District has gained some trained police, raising training rating to CM3

- No district prosecutor or court system is present in the district.

- **Equipment**

- PMT is training 15 PAX per week on conducting proper PMCS.

- **Facilities**

- **Governance / Rule of Law**

- Police requirements to secure the district has limited progression in other areas.





TF FURY SOUTH FDD Comments

Dehraoud Cycle 5

Currently **CM 3** Assessment as of Sep 09

Projected **CM 3** Assessment Mar 10

Personnel

- Lack of literacy among ANP, which restricts their ability to operate within MOI regulations. 97% of ANP force is illiterate.
- No bank available for direct deposit.
- Tashkil of 97 is not enough to secure the district.

Training

More formally trained police are needed.

Equipment

- Would be CM2, but they need daily help with logistics.
- District submits MOI 14's, but little fuel arrives at district. Most supplies are skimmed before reaching the district.

Facilities

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Tarin Kowt Cycle 5

Currently **CM 3** Assessment as of Sep 09

Projected **CM 2** Assessment Jan 10

Personnel

- This is the fifth district chief in 9 months; it is a very dangerous position. When the Chief of Police changes, the staff changes also.

Training

- Training rating has improved due to FDD students returning to the district.

Equipment

- Police have enough equipment to accomplish their mission, but tracking and accountability needs improvement. Illiteracy is a major contributor.
- ANP conduct weapons PMCS, but maintenance of other equipment is lacking

Facilities

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Argandab, Zabul Cycle 5

Currently **CM 3** Assessment as of Sep 09

Projected **CM 2** Assessment Dec 09

Personnel

- District has been actively recruiting, but progress is not enough to keep up with attrition.
- District critically short NCO's

Training

- Training rating has decreased due to reassignment of trained police to other districts.

Equipment

- District needs a mechanic. Distance to support in Qalat makes it a major move to get vehicles repaired, so can only get 1 at a time repaired.

Facilities

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Argandab, Kandahar Cycle 6

Currently **CM 3** Assessment as of Sep 09

Projected **CM 2** Assessment Jul 10

Personnel

- Need additional 4 literate officers to manage personnel.
- District is lacking strong leadership, which keeps the district from progressing

Training

- Need to more police to go through formal training.
- Do not have a criminal investigations staff, but do have a criminal investigations officer.

Equipment

- District lacking 16 LTV's authorized by Tashkil.

Facilities

- FP at CP's is lacking.

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Deman Cycle 6

Currently **CM 2** Assessment as of Sep 09

Projected **CM 3** Assessment Jul 10

Personnel

- Illiteracy hampers reporting and administration.
- Need a literate staff officer.

Training

- Need rest of district to attend FDD.

Equipment

- Fuel supply is primary logistical issue for the district (authorization is not enough).

Facilities

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Nahr-e-Saraj (Gereshk) Cycle 3

Currently **CM 4** Assessment as of Sep 09

Projected **CM 3** Assessment Mar 10

Personnel

- Manning is currently below 50%, all no's answered in the CE report is a result of very poor administrative system. No dedicated admin officer...no tracking of injured, absent, sick and no sight on pay.

Training

- General police training and mentoring is occurring w/ some degree of success, however there is no formal training package for senior or mid lvl officers.

Equipment

- Still large problems with resupply and demanding equipment...some of the responsibility lies with ineptitude of the logistics officer. Overall many of the above negatives are caused by a lack of suitable, intelligent and committed staff/mid lvl officers.

Facilities

- There are no facilities in GSK, contracts are currently in work.

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Kartelegan (Lashkar Gah) Cycle 3

Currently **CM 2** Assessment as of Sep
Projected **CM 1** Assessment Sep 10

Personnel

- 66% or better manned

Training

- 100% trained

Equipment

- Tashkil states two vehicles, it is assessed the district requires more in order to function effectively. Daily maintenance on vehicles is poor w/ no incentive for officers to conduct regular inspections or ensure vehicles are serviced. Inadequate FP and facilities at some checkpoints (Bolan Hill and Canal).

Facilities

- There is a basic DFAC at the district, poorly maintained; need of better infrastructures are in order to do regular policing.

Governance / Rule of Law

- Evidence of corruption





TF FURY SOUTH FDD Comments

Sangin Cycle 4

Currently **CM 3** Assessment as of Sep 09

Projected **CM 2** Assessment Mar 10

Personnel

- Great improvement in assigned numbers from previous month, largely due to pre-election push.

Training

- 22% of the force has been FDD; stagnation will continue unless this number vastly improves.

Equipment

- No record of critical items is available in SGN, nor an accurate record of the number of critical weapons or important-but-not-critical items. Individual Equipment – maintenance is generally at a decent level. Supply system has improved significantly over the course of H10 with SGN now well resourced by their Prov HQ.

Facilities

- Facilities at CPs req attention; no DFAC

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Nad Ali Cycle 6

Currently **CM 4** Assessment as of Sep 09

Projected **CM 3** Assessment Mar 10

Personnel

- CE report needs re-submitted

Training

- CE report needs re-submitted

Equipment

- CE report needs re-submitted

Facilities

- CE report needs re-submitted

Governance / Rule of Law

- CE report needs re-submitted





TF FURY SOUTH FDD Comments

Lashkar Gah (Central) Cycle 6

Currently **CM 2** Assessment as of Jun

Projected **CM 1** Assessment Mar 10

General comments on the CE report was lacking

Personnel

- Manned at 69%, pay for the majority of the officers is in cash, they are paid when the commander is paid.

Training

Equipment

- There is no evidence of individual and property issued items other than weapons.

Facilities

- Very basic cooking facility with no specific dining area. Cleanliness in the station is poor and little effort is made to improve this problem. No detention facilities exist.

Governance / Rule of Law





TF FURY SOUTH FDD Comments

Delaram (Marines) Cycle 4

Currently **CM 4** assessment as of this month

Projected **CM 3** Assessment Nov 09

- **Personnel**

- District is at 70% Tashkil for manning; active recruiting in progress

- **Training**

- Mentors continue to train ANP on developing admin skills; large percentage of the force is illiterate which poses a challenge

- **Equipment**

- Basic essential equip is provided by Nimroz to accomplish the mission, billeting, training & hygiene are sub standard to the point where it can be considered a health hazard.

- **Facilities**

- There is no dining facility

- **Governance / Rule of Law**

- Evidence of corruption





TF FURY SOUTH FDD Comments

Gulistan (Marines) Cycle 4

Currently **CM 4** Assessment as of Jan 09

Projected **CM 3** Assessment Mar 10

- **Personnel**
 - District operating less than 50% under Tashkil
- **Training**
 - 70% of the Police Force is trained; Criminal Handling procedures are severely lacking.
- **Equipment**
 - ANP still lack discipline for equipment accountability and inventory; Mentors continue to train
- **Facilities**
 - Current facility is subpar; however plan for new facility in-work
- **Governance / Rule of Law**
 - Assistance and leadership presence from PHQ is lacking due to isolated nature of the district





TF FURY SOUTH FDD Comments

District Garmsir FDD7

Currently **CM2** Assessment as of Sep 09

Personnel

- Tashkil has been increased to 150 personnel, this consequently lowered the overall units training effectiveness.

Equipment

- AUP lack long range communication equipment.

Training

- Majority of students have attended FDD or IDR.

Governance/Rule of Law

- Citizens are very impressed with the post-FDD ANP. Complaints go to the District Governor who will then discuss the matters with the Chief of Police.





TF FURY SOUTH FDD Comments

District Chowreh FDD7

Currently **CM2** Assessment as of 15 AUG 2009

Personnel

•No US mentors in District now (no report submitted)

Equipment

•No US mentors in District now (no report submitted)

Training

•No US mentors in District now (no report submitted)

Governance/Rule of Law

•No US mentors in District now (no report submitted)





TF FURY SOUTH TOP ISSUES

- **Issue:** Transition to v5.12 software created a degradation in some Equipment reports due to unfamiliarity.
 - **Solution:** Continue with training and implementation plan for v5.12.
- **Issue:** CE reports on Provincial and Regional HQ assessments are not currently being completed (directed “N/E” rating).
 - **Solution:** All PMT/PLM/Combat Advisor Teams (CAT) at the Provincial and Regional HQ levels will begin to assess and report on capabilities.
- **Issue:** Reporting needs to better align an operational picture of current capacity/capability for HQ RC(S) and regional battle space owners.
 - **Solution:** 4/82 BCT RADTF/ACCOORD, working as part of the RC(S) ANSF development team will work to provide recommendations on operational assets (objective & subjective assets).



TF FURY WEST





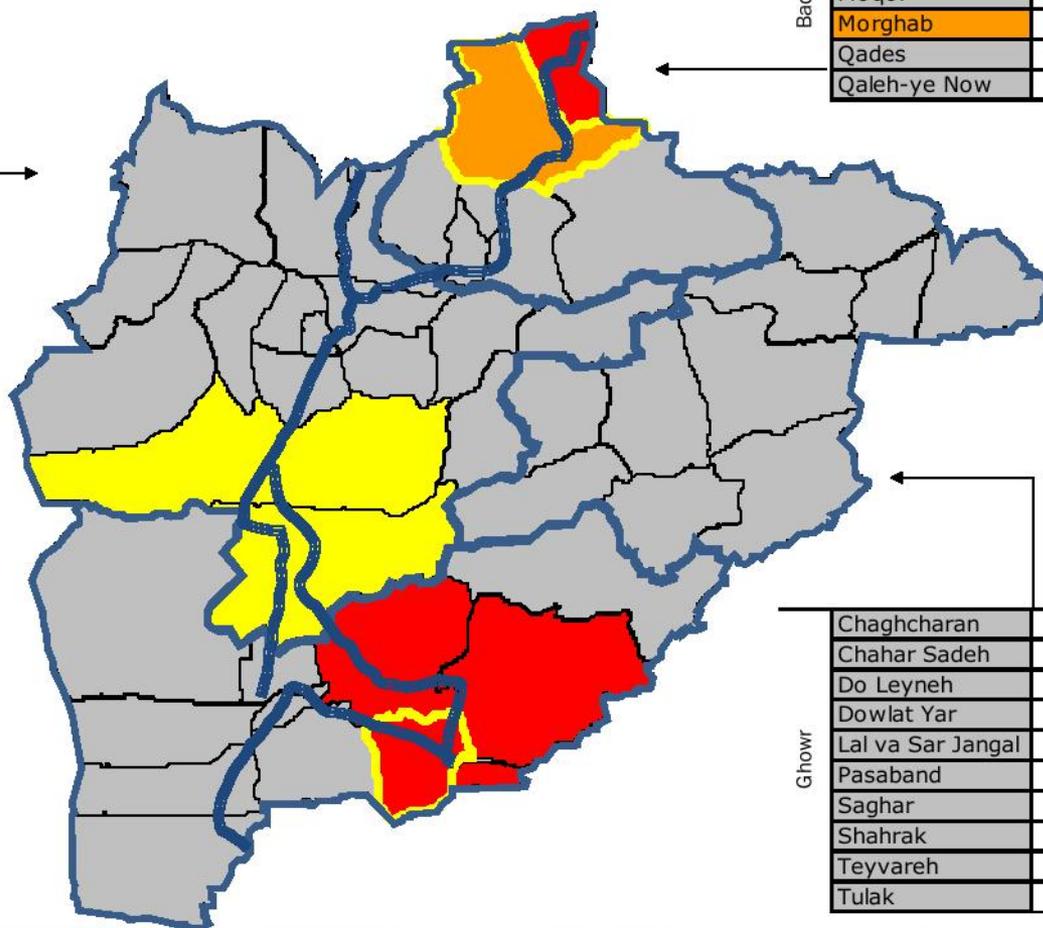
Capability Milestones – RC West

Herat	Adraskan	6	2
	Chesht-e Sharif	X	6
	Enjil	X	6
	Farsi	X	6
	Ghurian	X	6
	Golran	X	6
	Gozareh	X	6
	Herat	X	6
	Karokh	X	6
	Koshk	X	6
	Koshk-e Kohneh	X	6
	Kuhestan	X	6
	Owbi	X	6
	Pashtun Zarghun	X	6
	Shindand	6	2
	Zende Jan	X	6

Badghis	Ab-e Kamari	X	6
	Ghowrmach	5	4
	Jawand	X	6
	Moqor	X	6
	Morghab	5	3
	Qades	X	6
	Qaleh-ye Now	X	6

Farah	Anar Darreh	X	6
	Bakwa	X	4
	Bala Boluk	1	4
	Delarum	3	4
	Farah district	X	6
	Golestan	3	4
	Khak-e Sefid	X	6
	Lash-e Joveyn	X	6
	Por Chaman	X	6
	Posht-e Rud	X	6
	Qaleh-ye Kah	X	6
	Shib Kuh	X	6

Ghown	Chaghcharan	X	6
	Chahar Sadeh	X	6
	Do Leyneh	X	6
	Dowlat Yar	X	6
	Lal va Sar Jangal	X	6
	Pasaband	X	6
	Saghar	X	6
	Shahrak	X	6
	Teyvareh	X	6
	Tulak	X	6



Province Legend			
Province	DISTRICT	CYCLE	OVERALL CM LEVEL

FDD Comp	QPM	CM1	CM2	CM3	CM4	TRNG
0	0	0	2	1	5	0

* Ghowrmach included in ARSIC North & West Tally
 * Delarum & Golestan included in ARSIC South and West Tally

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As of 15SEP09



TF FURY WEST COMMANDER'S OVERALL ASSESSMENT

- Adraskan: This unit needs assistance with facility and site development. This issue has to be addressed immediately. The unit needs to have NCOs formally trained. The MOI needs to develop and train personnel on unit supply and maintenance discipline/systems. MOI needs to develop a workable distribution system. There should be consideration given to reassess the manning requirement for the area the unit covers.
- Shindand: ID cards handed out during FDD 6 had issues, were given back to MOI/CSTC-A to fix, and have not been returned to the District. There is a consistent issue with MOI-14s being sent through channels to MOI with no feedback. The Tashkil has 208 authorized but only 136 present. They need their Tashkil strength filled to be effective. There should be a focus on creating an NCO training program.
- Bala Boluk: This unit will go through retraining in the FDD 9 cycle due to a high turnover rate and a low number of NCOs. Additional NCOs are needed from outside the District due to literacy issues from the available pool within the district. A focused effort should be directed toward developing the political leadership and finding qualified prosecutors in order to facilitate completion of the justice cycle. MOI needs to develop and teach effective supply management for units. In addition, MOI needs to focus on assuring fill or feedback from their level to units.
- Bala Murghab: This unit needs to be fully resourced for manning to assist in their improvement. The unit needs assistance with developing and maintaining their facilities and sites. The MOI needs to conduct supply/logistics training with its units in order to assure knowledge of the system/processes and how to forecast unit supply needs.
- Farah and Badghis Provinces sending 10K plus up recruits to finish Basic 8 training
- Guzara and Muqur Districts preparing for FDD9B.



TF FURY WEST

AUP Strength (RHQ, PHQs and FDD Districts)

(4 of 41 Districts in FDD)

Unit	Cycle	Authorized (1388 Tashkil)	Current Month Assigned	+/-
West HQ		241	288	47
Farah PHQ		740	677	-63
Bala Baluk	1	150	87	-63
Ghor PHQ		418	515	97
Badghis PHQ		877	877	0
Bala Murghab	5	208	133	-75
Herat PHQ		804	679	-125
Adraskan	6	53	50	-3
Shindand	6	208	136	-72
TOTALS		3699	3442	-257



TF FURY WEST (RHQ, PHQs and FDD Districts) ANP Pay Assessment

Units	ANP Reporting Regular and Proper Pay (Yes/No)
BALA BALUK	Yes
BALA MURGHAB	Yes
ADRASKAN	Yes
SHINDAND	Yes



TF FURY WEST

(RHQ, PHQs and FDD Districts)

ANP 100% Weapons Serial Number Accountability

Number of Organizations		# ANP Reported 100% Inventory	# PMT Conducted 100% Inventory	Property Book Established
FDD	4 Districts	4	4	2
Non FDD	37 Districts	37	0	16
Units		Yes / No	Yes / No	Yes / No
RHQ		No	No	Yes
Farah PHQ		No	No	No
Herat PHQ		No	No	Yes
Ghor PHQ		No	No	Yes
Badghis PHQ		No	No	No
Bala Baluk		No	No	No
Bala Murghab		No	No	No
Shindand		No	No	Yes
Adraskan		No	No	Yes
Border		No	No	Yes

4 FDD Districts / 1 RHQ / 4 PHQs



TF FURY WEST

(RHQ, PHQs and FDD Districts)

Mentor Weapons Serial Number Inventory

WEAPONS SYSTEM	TASHKIL AUTH	ISSUED ON PROPERTY BOOK	ANP CONDUCTED	PMT OBSERVED	NUMBER OF WEAPONS NOT INVENTORIED
Pistol, 9mm	2590	3585	559	385	3026
Shotgun, 12	422	236	30	30	392
Rifle, AMD-65 / AK-47	5381	9152	1257	1121	7895
Machine Gun, Light, RPK	393	401	98	98	303
Machine Gun, PKM	396	485	134	126	351
Grenade Launcher, RPG-7	227	419	69	66	350
Grenade Launcher, GP25 / 30	599	327	108	102	219

4 FDD Districts / 1 RHQ / 4 PHQs



TF FURY WEST

CAPABILITY READINESS ASSESSMENT

(with FDD COMMENTS)

UNIT	FDD CYCLE	PERSONNEL	TRAINING	EQUIPMENT	FACILITIES	OVERALL CM LEVEL	MONTHS AT CM	MONTHS TO NEXT CM
West HQ		1	1	1	1	1	N/A	N/A
Farah (PHQ)		1	2	1	2	2	N/A	N/A
Bala Baluk	1	3	4	1	3	4	3	10
Ghor (PHQ)		1	3	3	2	2	N/A	N/A
Badghis (PHQ)		1	2	2	2	2	N/A	N/A
Bala Murghab	5	3	3	3	4	3	6	4
Herat (PHQ)		1	1	1	2	1	N/A	N/A
Adraskan	6	1	1	2	4	2	5	6
Shindand	6	3	1	1	3	2	5	6



TF FURY West FDD Comments

Bala Baluk FDD1

Currently **CM 4** Assessment as of 15 SEP 09

Projected **CM 3** Assessment 15 DEC 09

Personnel

District suffers from extremely high turn over rate. MOI needs to fill key shortages, especially NCOs. To progress, district must reduce attrition.

Equipment

100% accountability of equipment was concluded for PTRAT. Resupply of critical items continue to hinder and not encourage the ANP in working through the supply system.

Facilities

Check points have no water, sewage, or power for heat.

District HQ does not have a DFAC.

ANP have no utilities at their defensive positions.

Governance / Rule of Law

Corruption in this district has been reduced considerably with removal of static checkpoints in the AO. The changes have had a positive affect on security in the district. The police do not yet buy into the concept of why not to accept bribes.





TF FURY West FDD Comments

Bala Murghab FDD5

Currently **CM4** Assessment as of 15SEP 2009

Projected **CM3** Assessment 15 JAN 2010

Personnel

Need to increase Tashkil to 200 due to BMG identified as a large district and threat level. No adequate personnel record keeping system in place (training files, rank reform, disciplinary actions, etc.). Critical shortage of a CID officer. No Electronic Funds Transfer available in Bala Murghab.

Training

The current focus for the PMT is helping the ANP improve the current checkpoints in anticipation of further attacks.

Equipment

ANP use a local repair shop to fix their vehicles. "No Lemon" resides in QeN and has no impact on Bala Murghab. Supply issues continue to impact operations. PMT will focus mentoring on additional training for ANP supply personnel. Freedom of movement disrupts supply delivery. Air resupply efforts are critical until ground supply routes are secured. BMG needs support from PHQ to pay local mechanic for vehicle repairs.





TF FURY West FDD Comments

Adraskan FDD6

Currently **CM2** Assessment as of 15 SEP 2009

Projected **CM1** Assessment 15 MAR 2010

Personnel

At current manning level, ANP are unable to operate needed checkpoints and provide adequate personnel coverage throughout Adraskan for effective policing. Issue can be resolved by increasing Tashkil from medium to large district.

Equipment

New District center is under construction, project started was over a year ago, and the current status is that work has stopped. PMT will continue to mentor and train basic supply tasks in order for district to reduce supply shortages.

Governance/Rule of Law

As observed by the PMT, the ANP seem to be following Rule of Law. Although not to an American Standard, it is working. Additionally, the PMT has observed the local population from all over the district working with the Police Chief. He seems to have built a good reputation with the public and they are willing to work with him.





TF FURY West FDD Comments

Shindand FDD6

Currently **CM2** Assessment as of 15 SEP 2009

Projected **CM1** Assessment 15 JUL 2010

Personnel

PMT is coordinating with MOI to resolve defective ID card issues. MOI emphasis must be placed on recruiting to fill Tashkil.

Equipment

All MOI 14s have been submitted through PHQ for Man Packs and Handheld Radios to fill critical communications shortages.

Training

PMT focus will be training for the logistical section to ensure flow of critical supplies has positive impact on operations. Sustainment training is ongoing on weapons, communications, property management, intelligence, and CSI with the assistance of DynCorp Mentors.

Governance/Rule of Law

Sub Governor prohibits initiatives by the Chief of Police. The Chief of Police's initiatives would improve the security within Shindand district.





TF FURY WEST TOP ISSUES

- Issue: Manning and percentage of NCO filled positions.
 - Fix: Establishment of NCO schools will assist in developing the ANP force. In addition, assistance must be given to filling and maintaining the units with trained personnel.
- Issue: Logistics processes need to be addressed at all levels to fix a systemic problem for ANP in West Region.
 - Fix: Work with MOI to develop and implement effective supply chain management processes. Emphasize logistics mentoring and monthly “checks and balances” system. In addition, new MOI directives for requesting fuel and reporting consumption will help eliminate shortages.



Final Call Outs

TF 2-121 (North)
TF 1-121 (East)
TF 1-108 (Central)
JTF Kabul
TF FURY South
TF FURY West
IBCT CDRS
CJTF PHX Staff
CSTC-A Staff
CJTF PHX CDR
CSTC-A DCDR



Yak Team Wahed!