Document approved for release by U.S.Central Command. See FOIA Case #06-260

Task Force IV
Command Brief

Unclassified

CLASSIFICATION: ~~SECRET/ORCON REL USA, CMFI~~

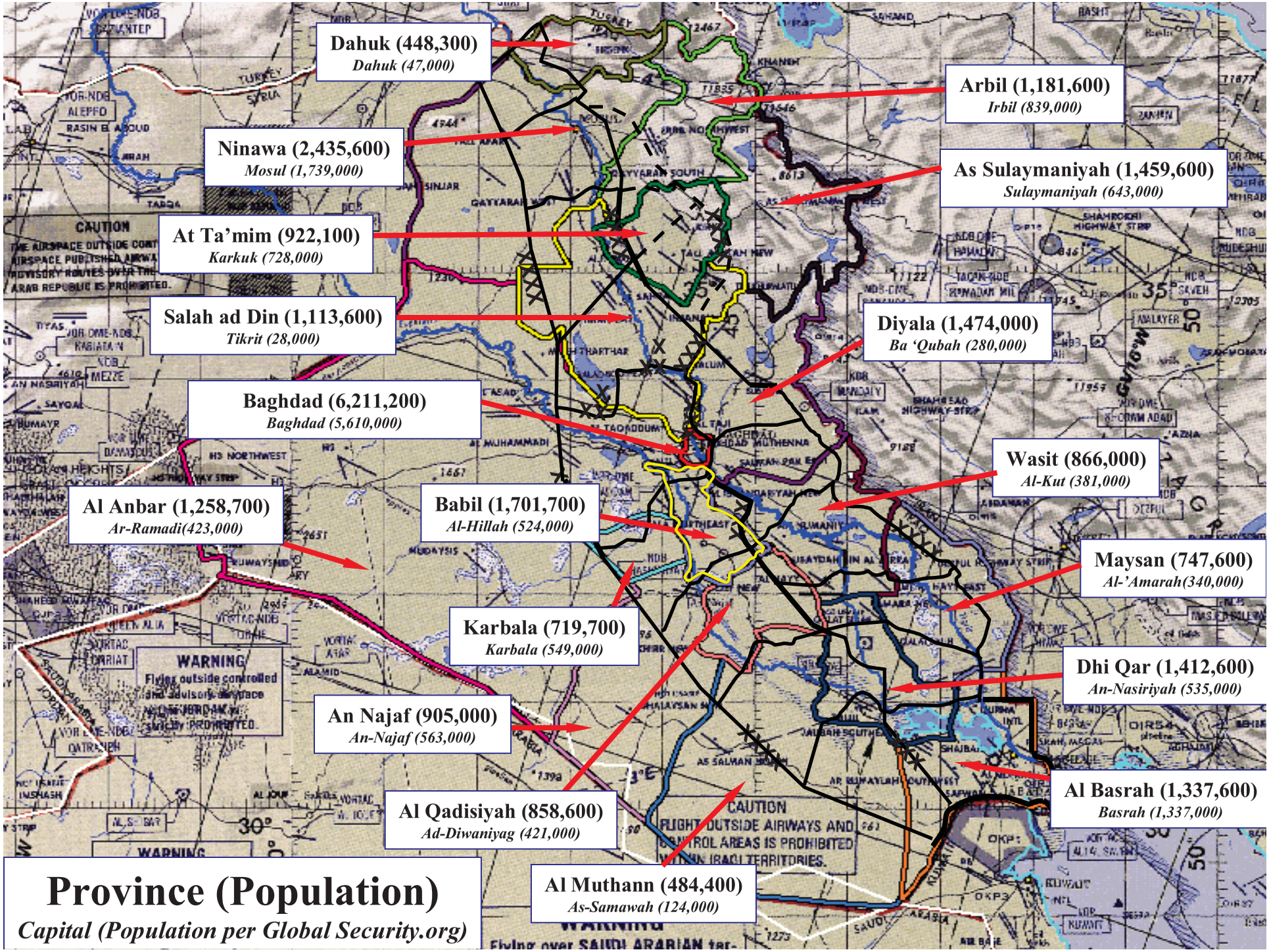
Current as of: 15 Feb 2003

"THE FIRST MINUTE OF THE WAR IS THE BEGINNING OF THE PEACE, AND ANY PLAN THAT DOES NOT RECOGNIZE THIS IS DANGEROUS."

Anthony Cordesman
Center for Strategic and International Studies

Area Comparison

Iraq is approximately 6% larger than California


Dahuk (448,300)
Dahuk (47,000)
Arbil (1,181,600)
Irbil (839,000)
Ninawa (2,435,600)
Mosul (1,739,000)
As Sulaymaniyah (1,459,600)
Sulaymaniyah (643,000)
At Ta'mim (922,100)
Karkuk (728,000)
Salah ad Din (1,113,600)
Tikrit (28,000)
Diyala (1,474,000)
Ba 'Qubah (280,000)
Baghdad (6,211,200)
Baghdad (5,610,000)
Wasit (866,000)
Al-Kut (381,000)
Al Anbar (1,258,700)
Ar-Ramadi(423,000)
Babil (1,701,700)
Al-Hillah (524,000)
Maysan (747,600)
Al-'Amarah(340,000)
Karbala (719,700)
Karbala (549,000)
Dhi Qar (1,412,600)
An-Nasiriyah (535,000)
An Najaf (905,000)
An-Najaf (563,000)
Al Basrah (1,337,600)
Basrah (1,337,000)
Al Qadisiyah (858,600)
Ad-Diwaniyag (421,000)
Al Muthann (484,400)
As-Samawah (124,000)
Province (Population)
Capital (Population per Global Security.org)

- President & Prime Minister..... **Husayn, SADDAM**
- Vice President ..... **Maruf,** Taha Muhyi al-Din
- Vice President ..... **Ramadan,** Taha Yasin
- Dep. Prime Min..... **Aziz,** Tariq Mikhail
- Dep. Prime Min..... **Azzawi,** Hikmat Mizban Ibrahim al-
- Dep. Prime Min..... **Khudayir al-Samarrai,** Ahmad Husayn al-
- Dep. Prime Min. ..... **Huwaysh al-Ani,** Abd al-Tawab Mullah al-

1. Min. of Agriculture ..... **Salih,** Abd al-Ilah Hamid Mahmud al-
2. Min. of Awqaf & Religious Affairs ..... **Salih,** Abd al-Munim Ahmad
3. Min. of Culture ..... **Hammadi,** Hamid Yusuf
4. Min. of Defense ..... **Jabburi Tai,** Sultan Hashim Ahmad al-, *Lt. Gen.*
5. Min. of Education ..... **Shaqrah,** Fahd Salim
6. Min. of Finance .....**Azzawi,** Hikmat Mizban Ibrahim al-
7. Min. of Foreign Affairs ..... **Hadithi,** Naji Sabri Ahmad al-

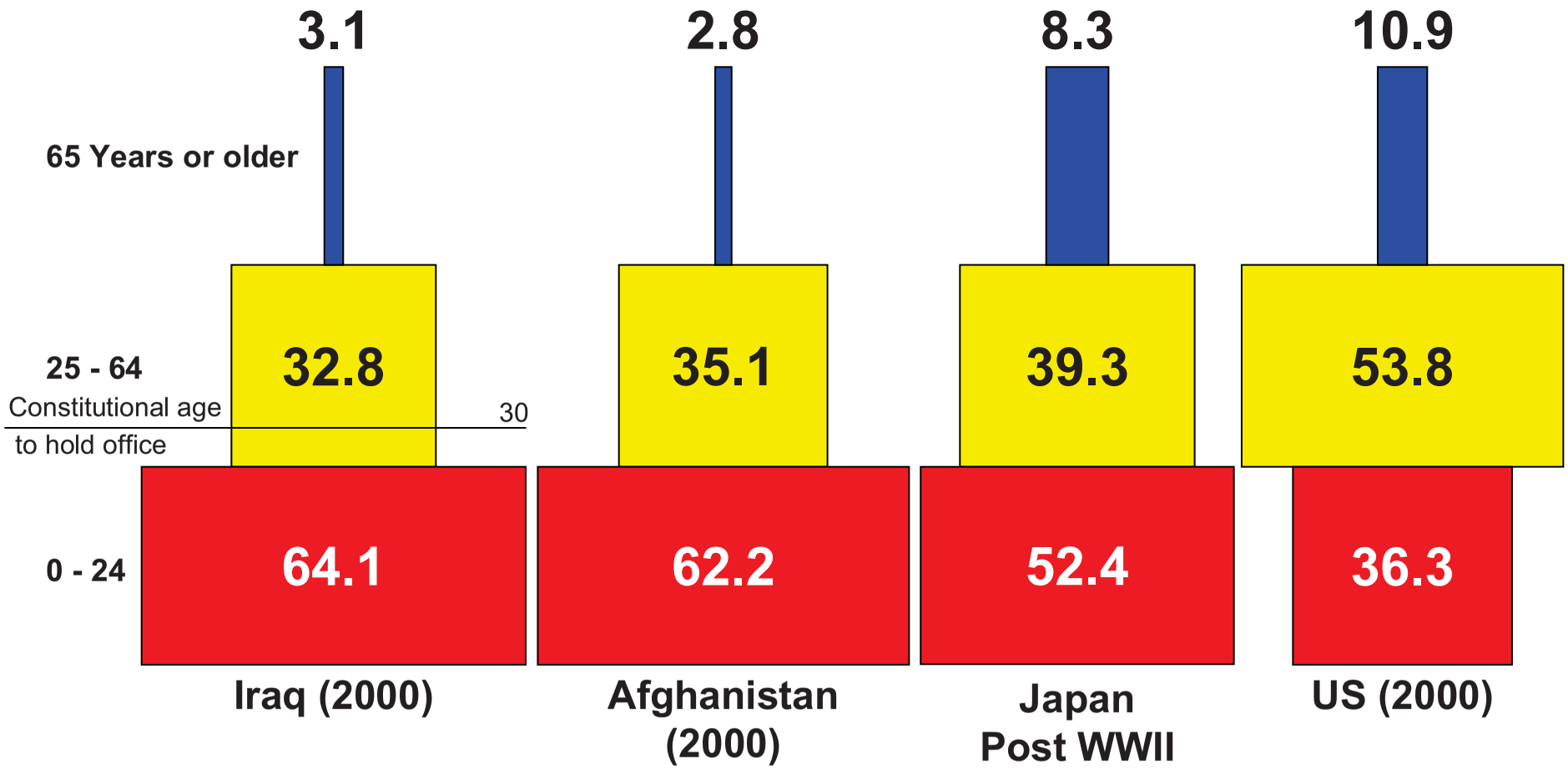
SOURCE DOCUMENT: **CIA Book of World Leaders**

8/10/2007 12:10 PM

8. Min. of Health .....**Mubarak,** Umid Midhat
9. Min. of Higher Ed & Scientific Research .**Abd al-Ghafur,** Humam Abd al-Khaliq, *Dr.*
10. Min. of Housing & Reconstruction .....**Sarsam,** Maan Abdallah al-
11. Min. of Industry & Minerals .....**Shallah al-Tikriti,** Muyassar Raja
12. Min. of Information .....**Sahhaf,** Muhammad Said Kazim al-
13. Min. of Interior .....**Ahmad,** Mahmud Dhiyab al-
14. Min. of Irrigation .....**Swadi,** Rasul Abd al-Husayn al-
15. Min. of Justice .....**Shawi,** Mundhir Ibrahim al-
16. Min. of Labor & Social Affairs .....**Naqshabandi**, Mundhir Mudhafar Muhammad Asadal-
17. Min. of Military Industrialization .....**Huwaysh al-Ani,** Abd al-Tawab Mullah al-
18. Min. of Oil .....**Ubaydi,** Amir Rashid Muhammad al-
19. Min. of Planning .....**Khatab,** Hasan Abd al-Munim al-
20. Min. of Trade .....**Salih,** Muhammad Mahdi al-
21. Min. of Transport & Communications .....**Khalil,** Ahmad Murtada Ahmad, *Dr.*
22. Min. of State .....**Zibari,** Arshad Muhammad Ahmad Muhammad al-
23. Min. of State for Military Affairs .....**Shanshal,** Abd al-Jabbar Khalil, *Staff Gen.*

SOURCE DOCUMENT: **CIA Book of World Leaders**

Population by Age Percentage Base



SOURCE DOCUMENTS: Iraq, Afghanistan and US data from US Census Bureau;
Japan data from Japanese National Institute of Population and Social Security Research

Proposed Mission Statement

As of: 8 Feb 2003

- **On order**, TF-IV deploys in direct support of CFLCC and becomes the planning nucleus around which CJTF-Iraq is activated

- **When operational**, CJTF-Iraq, conducts relief in place (RIP) of CFLCC and assumes all responsibility for the security and stabilization operations in Iraq

SOURCE: CFC (FWD)

TF-IV History

- **19 DEC 02: PLANORD** directed CENTCOM to begin planning for Phase IV
- **9 JAN 03: First TF-IV Members Report to MacDill**
  - » BG Steven Hawkins, US Army
  - » COL [redacted], US Army (b)(3), (b)(6)
- **10 JAN 03: EXORD** directed formation of CJTF – Phase IV-Iraq Nucleus (TF-IV)
- **13 JAN 03: Additional TF-IV Members Report**
  - » CRC/DRP
  - » Joint Planning training
  - » JFCOM hand-off
- **20 JAN 03: NSPD-24** directed DOD establish Post-War Planning Office (ORHA)
- **24 JAN 03: TF-IV ADVON arrives in Kuwait**

TF-IV History
(cont.)

- **30 JAN 03: TF-IV Main Body Arrives in Kuwait**
  - » 56 of 58 personnel from initial JMD
  - » 16 Army, 16 Navy, 16 USAF, 6 USMC
  - » 13 Military/Gov Svc/Contractors from JFCOM
  - » 3 UK officers assigned
  - » 2 officers remain in Tampa as Trail Party
- **12 Feb 03: 2 Info Ops Officers arrive Kuwait**
- **27 Feb 03: 20 Seats available next flight to Kuwait**
- **TBD: 81 additional augmentee billets identified from JMD**
  - » Currently being staffed by CENTCOM Main
  - » 19 billets have been tasked out, only 6 engineer fills identified

US Strategic Objectives

- **Establish** a secure environment
- **Rapidly improve** civil order and material conditions
- **Demonstrate** US commitment to Iraq and the region
- **Foster** a national identity that unites all Iraqis while preserving their tribal, ethnic and religious heritage
- **Establish a broad-based, representative government that**:
  - Adheres to the rule of law
  - Respects basic rights of all Iraqis
  - Does not threaten its neighbors and does not support terrorism
  - Does not pursue WMD capability
  - Maintains territorial integrity

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

US Military Objectives

- **External threats** from neighboring countries deterred and, if deterrence fails, swiftly **defeated**
- **Resistance** from internal groups hostile to US and coalition forces **prevented or defeated**
- Essential Iraqi **infrastructure** and social **services** rapidly **restored**
- **Reformed Iraqi military and security institutions** capable of performing legitimate defense and public security missions
- **Government functions** and services necessary to stabilize Iraq and initiate reconstruction of the country are **established**. On order, **transfer** these functions and services **to** a transitional **US or international administration**

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

US Military Objectives
(cont.)

- Public **order** and safety **maintained**
- As required, US interagency or international organization efforts to **reorganize and train** Iraqi law enforcement organizations supported
- All WMD **identified, secured, documented** and **destroyed or dismantled** as appropriate
- Destruction of terrorist networks completed and all **terrorists and war criminals in custody**

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

CENTCOM
Proposed Responsibilities

- **Develop** the Iraqi post-hostilities plan and an integrated future theater engagement plan
- **Provide** guidance, direction, and synchronization of all USG post-hostility planning efforts in the region
- **Designate** key planning leads
  - Strategic level Interagency planning element
  - Operational level civil-military planning element
- **Solicit** regional coalition/international participation

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

CFLCC
Proposed Responsibilities

- **Serve as** the operational level civil military planning and execution headquarters for Phase IVA post-hostility stability operations
- **Integrate and synchronize** with TF-4 Phase IVB/C Iraqi post-hostilities strategic and operational planning efforts
- **Set conditions** for transition to CJTF-Iraq:
  - **Complete** defeat of Iraqi military and initiates reintegration into security and stability operations
  - **Secure and exploit** WMD and **support** disablement and elimination
  - **Provide** emergency humanitarian assistance and **support** sustainment HA
  - **Maintain** territorial integrity and imposes public order and safety
  - **Defeat** terrorist units
  - **Support** the reestablishment of civil infrastructure
  - **Establish** an initial joint military commission structure
- **Identify** handover conditions and Transition execution to CJTF – Iraq

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

TF-IV
Proposed Responsibilities

- **Serve as** the core planning nucleus responsible for integration of operational and tactical level Phase IV Iraqi post-hostilities planning
- **Provide** the planning element continuum between CFLCC and CJTF-Iraq Phase IV planning and execution
- **Identify** ICW CFLCC:
  - The detailed **'troop to task'** requirements for Phase IV B/C recovery operations
  - The **execution timelines** for CJTF-Iraq
  - The most effective **means to integrate** coalition, civil, and military resources at the local, regional, and national levels
- **Coordinate and plan** the Post-war reconstruction effort

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

TF-IV
Proposed Specified Tasks

Plan, Coordinate and Synchronize Operations to:

- **Establish and maintain** internal security
- **Protect** Iraqi territorial integrity
- **Locate, secure, document, transport and dismantle** all WMD
- **Ensure coordination** of HA services with USG interagency and international and non-governmental organizations for provision of food, clothing, shelter, public order and preventive and/or public health in areas under US and coalition control
- **Disarm, demobilize and reshape** Iraqi military for national self defense

SOURCE DOCUMENT: CJCS PLANNING ORDER 192130Z Dec 02 (Possible Military Ops in Iraq)

TF-IV
Proposed Specified Tasks (cont.)

Plan, Coordinate, and Synchronize Operations to:

- **Restore** essential Iraqi infrastructure and social services
- **Repair and maintain** infrastructure critical to the restoration of public services and revitalization of the Iraqi economy
- **Coordinate** with an OSD-led cell responsible for planning for the production, refining, distribution and sale of Iraqi energy products
- **Restore, or where necessary establish**, governmental functions and services necessary to stabilize Iraq, initiate reconstruction and demonstrate rapid success
- **Ensure continued denial of support** to the deposed regime and reconstitution of its supporting power base

 SOURCE DOCUMENT: CJCS PLANNING ORDER 192130Z Dec 02 (Possible Military Ops in Iraq)

CJTF – Iraq
Proposed Responsibilities

- **On Order, Assume** Phase IV operational level civil military planning and execution from CFLCC
- **Focus on**:
  - **Providing** a safe and secure environment
  - **Completing** reconstruction
  - **Setting conditions** for the transfer of authority to competent civil administration
  - **Completing** the reintegration of the Iraqi military
- **Capabilities:**
  - **Provide** unity of command
  - **Command and control** multinational forces
  - **Conduct** a broad range of operations- combat/civil military/stability

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

Lines of Operation

Event Driven

COALITION UNITY OF EFFORT

- National
- Coalition
- International
- Regional

SECURITY

- WMD
- Disarmament/De-mobilization
- Presence & Deterrence
- UXO/De-mining
- Borders
- Customs
- IZ Military

Humanitarian Relief & Re-settlement

- Food/Shelter
- IDPs/Refugees
- Property/Deeds
- Registration
- Citizenship
- Immigration

ECONOMIC DEVELOPMENT

- Oil Production
- Public Finance
- Agriculture
- Taxes
- Privatization

CIVIL ADMINISTRATION

- Utilities
- Religious/Historical sites
- Transportation
- Public Health
- Communication
- Emergency Response
- Education
- Institution Renovation
- Environment

GOVERNANCE

- Media Reform
- Regional/Local councils
- Elections
- Representative Body
- Diplomatic Ties

RULE OF LAW

- Laws
- Prisons
- Police
- Judges
- Constitution
- PIFWCs

SOURCE DOCUMENT:

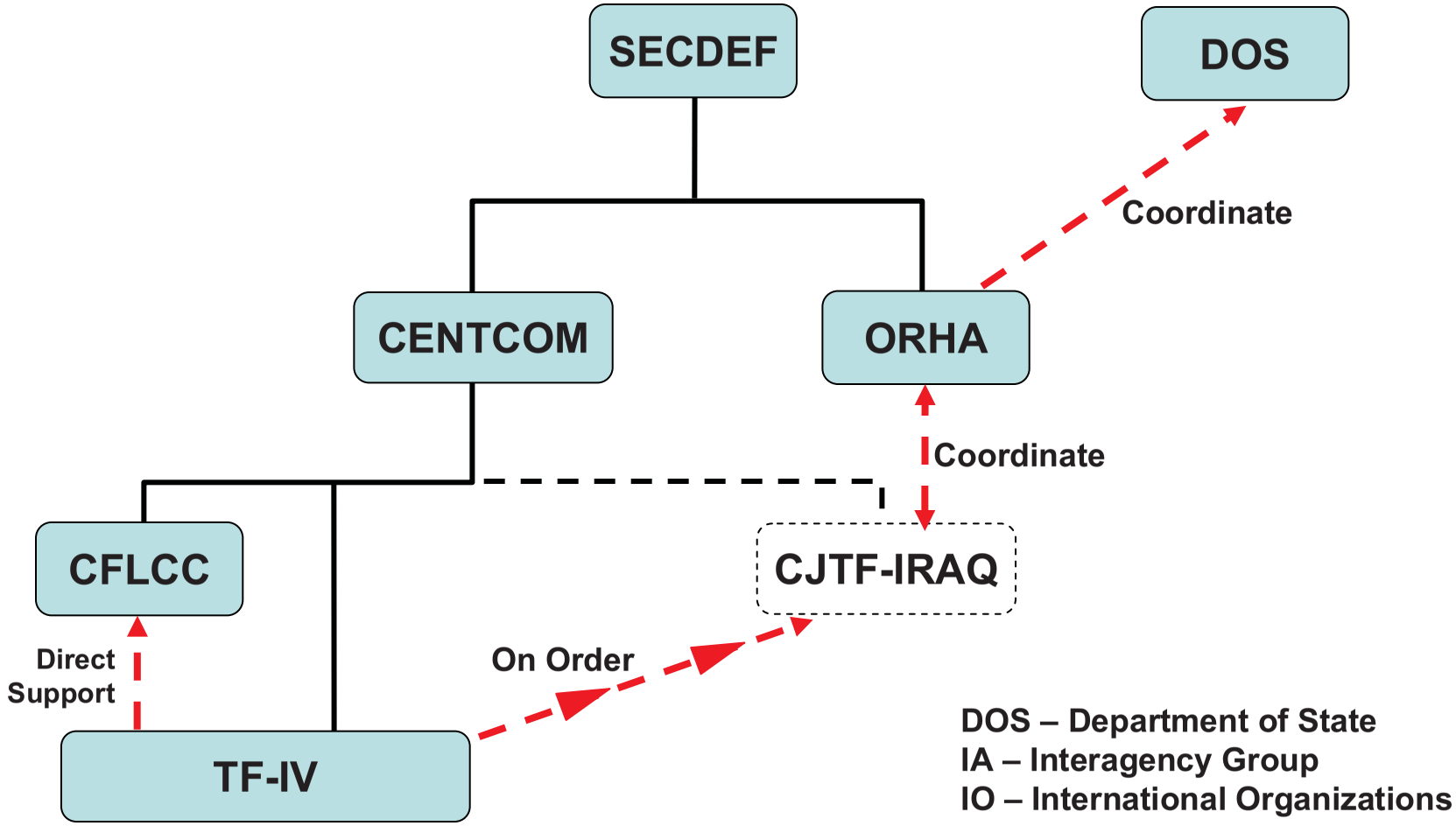
CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)

Office of Reconstruction and Humanitarian Assistance (ORHA) Proposed Responsibilities

- **Serve as** the strategic level interagency planning element
- **Synchronize** Phase IV coalition civil administration and interagency planning
  - **Coordinate** the UN / international post-hostilities mandate
  - **Solicit** coalition / international participation
  - **Determine** requirements, resources, and timelines for coalition / interagency efforts to establish required civil institutions
  - **Identify** how to transition from military administration to civil administration
  - **Shape** US / coalition endstate

SOURCE DOCUMENT: **CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)**

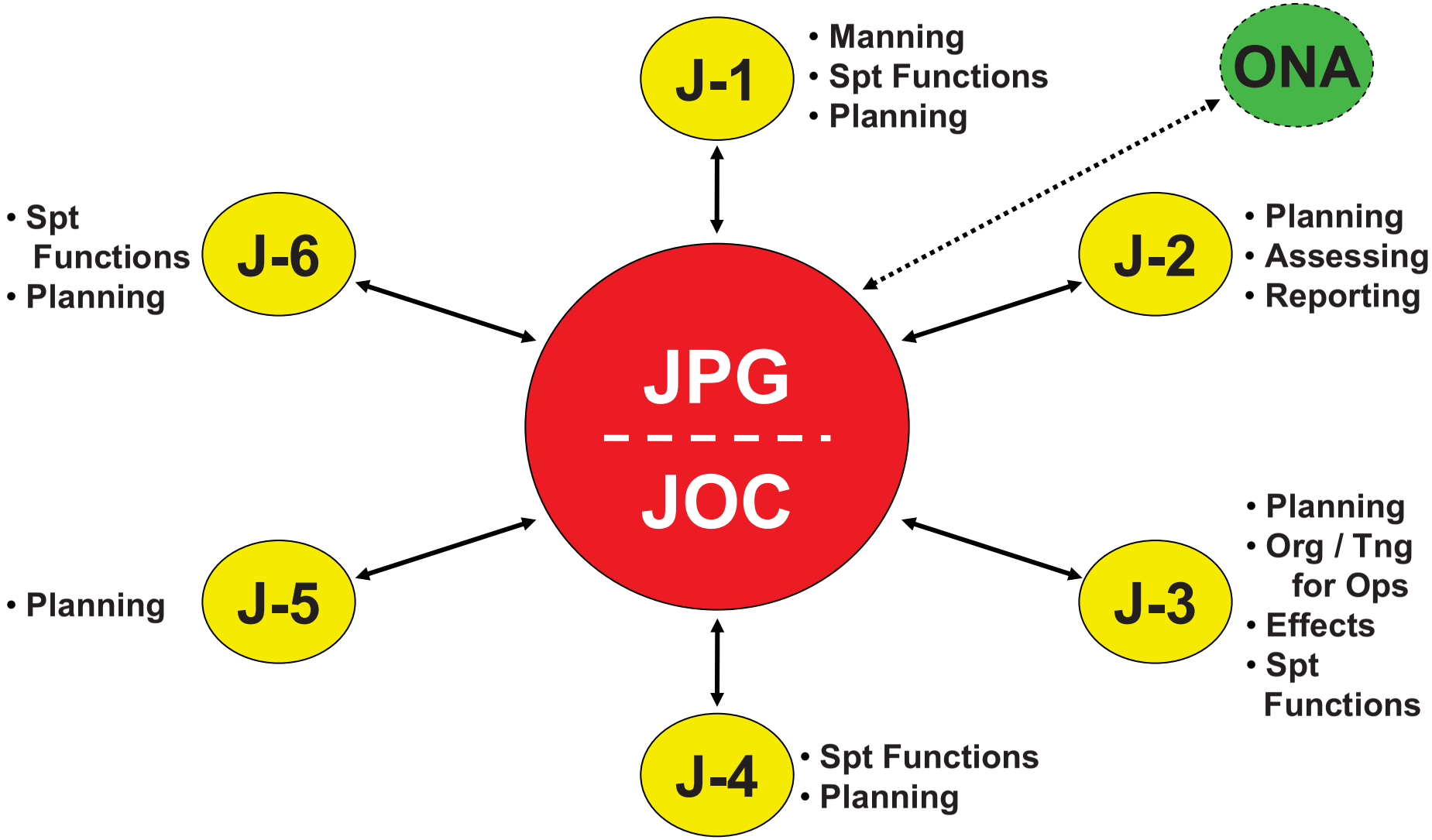
Current Organizational Structure



DOS – Department of State
IA – Interagency Group
IO – International Organizations

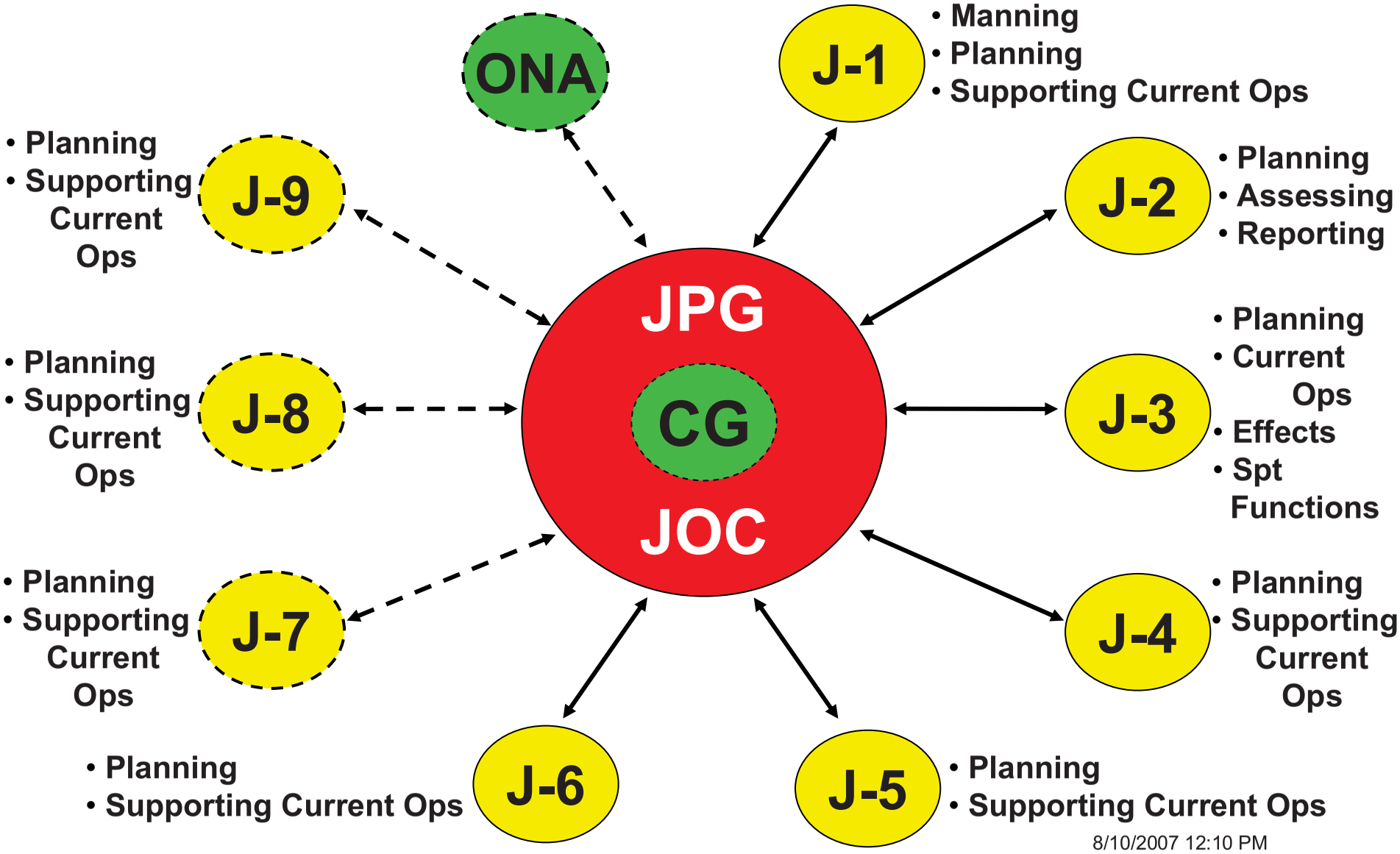
Based on NSPD-24 and CJCS Planning Order

How We Operate… Now



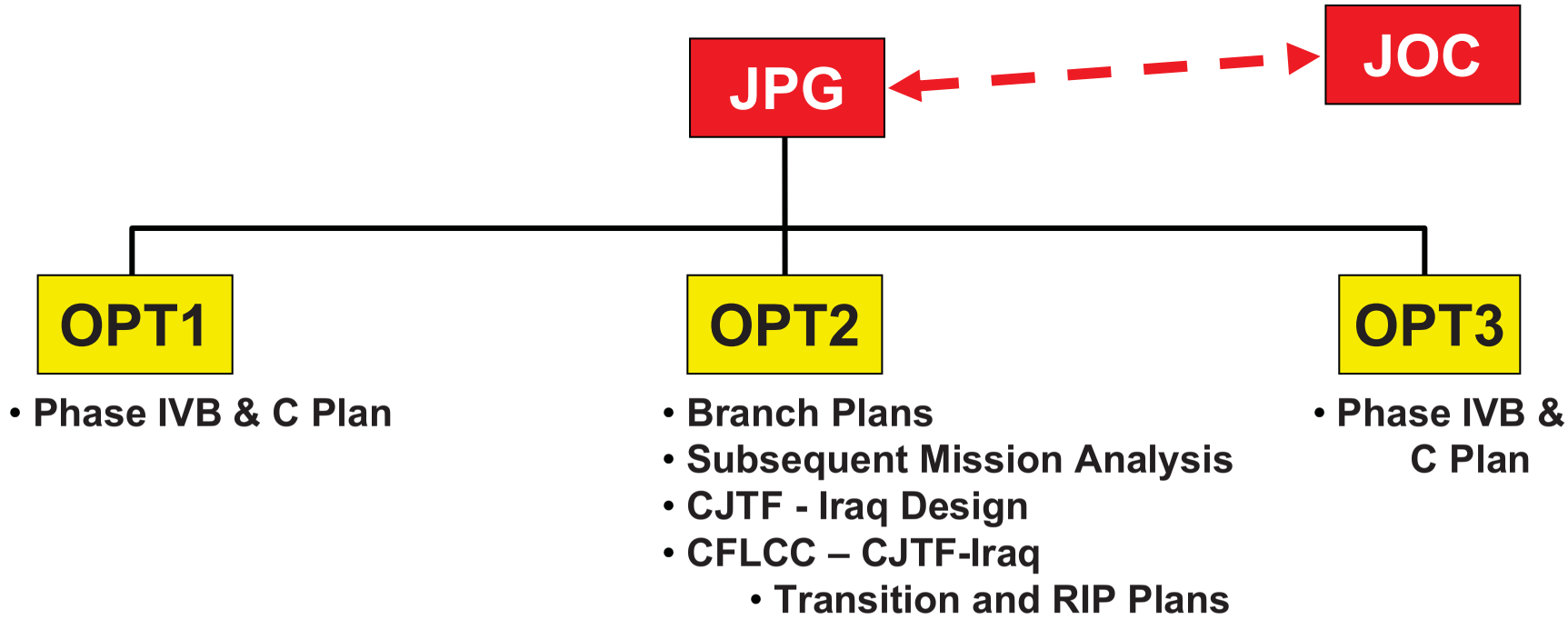
8/10/2007 12:10 PM

How We Operate… Future ?



8/10/2007 12:10 PM

Organization for Planning

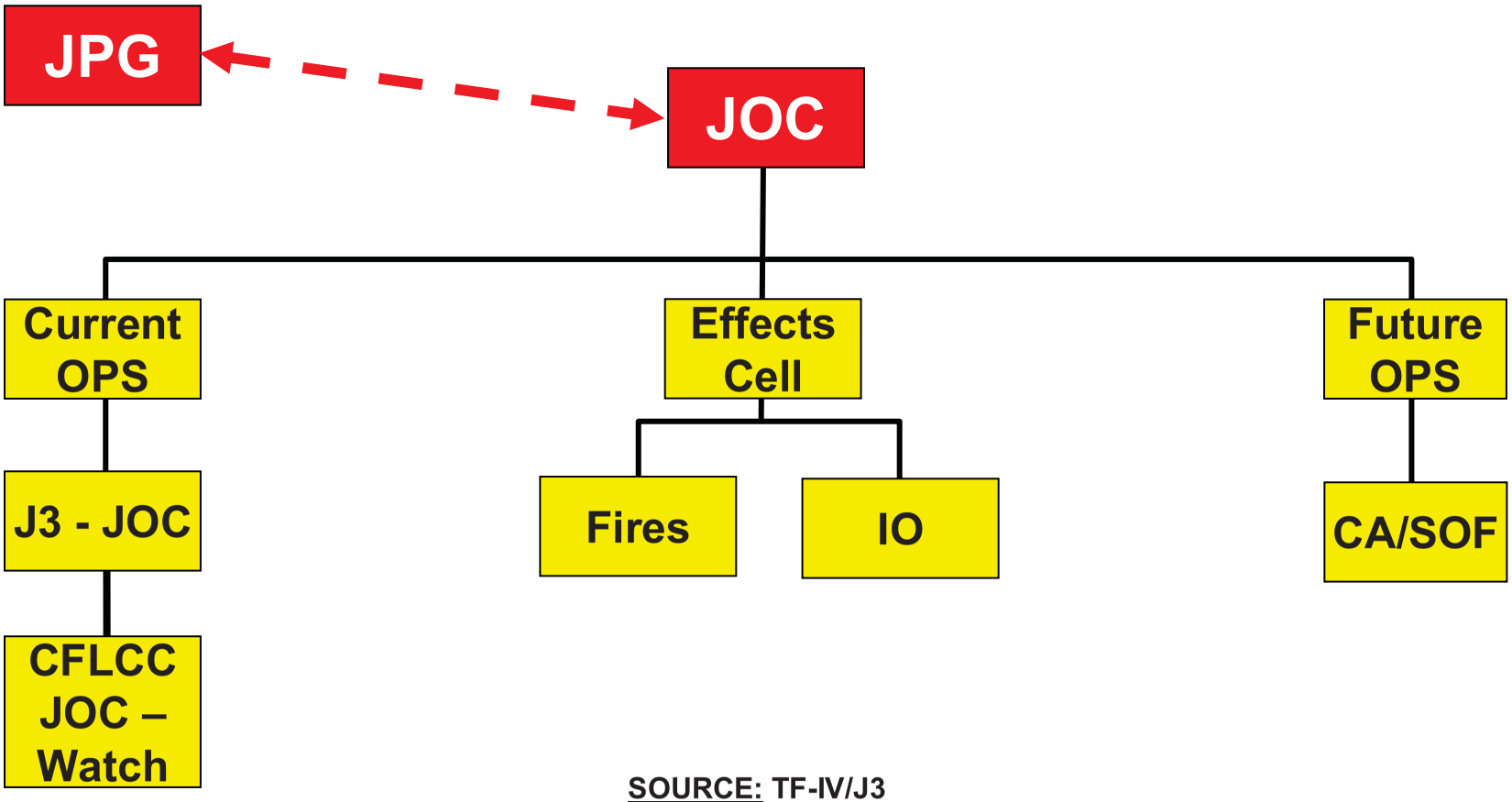


JPG – Joint Planning Group

OPT – Operational Planning Team

SOURCE: TF-IV/J5

Organization for Operations



SOURCE: TF-IV/J3

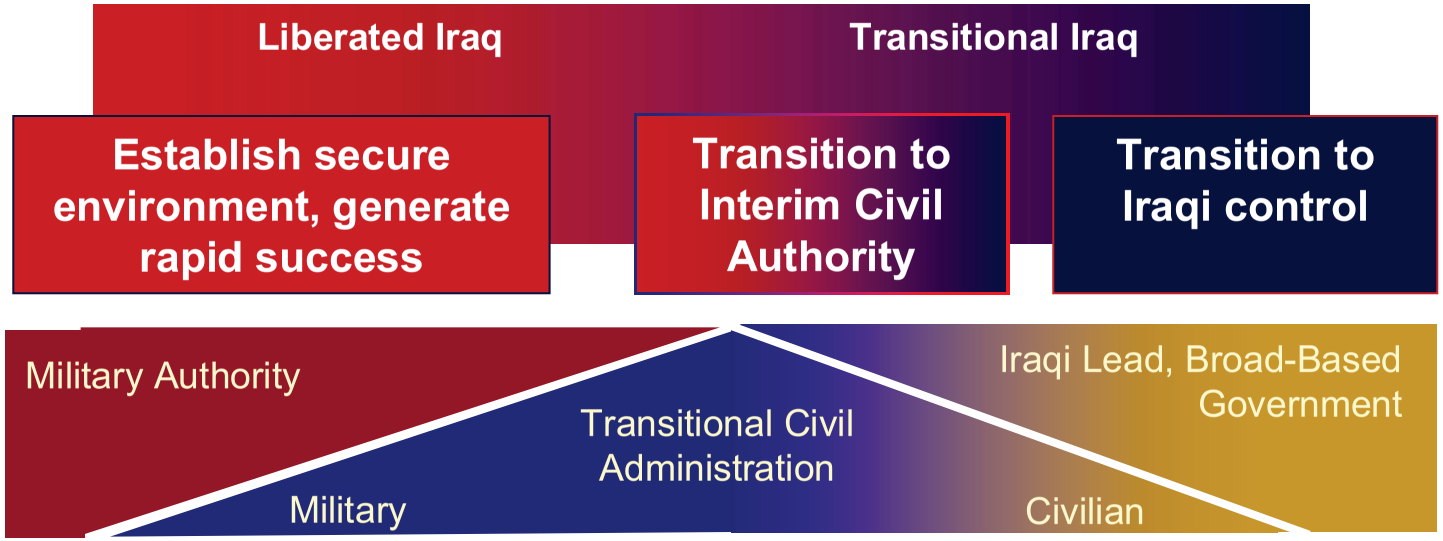
TF-IV JPG Ongoing Tasks

- **CJ-5:** CJTF-IRAQ Framework
  - 3-Star LCC HQ (Army Corps or MEF)
  - 3 Star Allied HR (ARRC)
  - 3 Star CJTF from TF-4
- **CJ-5:** Review of Proclamation / Repatriation Documents
- **CJ-5:** Continuing Mission Analysis of Phases 3 & 4
- **CJ-5:** Integration of Effects-based analysis into planning

TF-IV JPG Ongoing Tasks
(cont.)

- **CJ-5:** 'Troops to Task' Analysis of Mil Zones
- **CJ-5:** Civil Affairs C2 Review
- **CJ-5:** List of Troop-Contributing Nations
- **CJ-5:** COAs for CJTF-Iraq HQ locations
- **CJ-5:** TF-IV LNO Plan (Send and Receive)
- **J-6:** Post-Conflict Comm Planning in Iraq

JS -Overall Strategic Concept



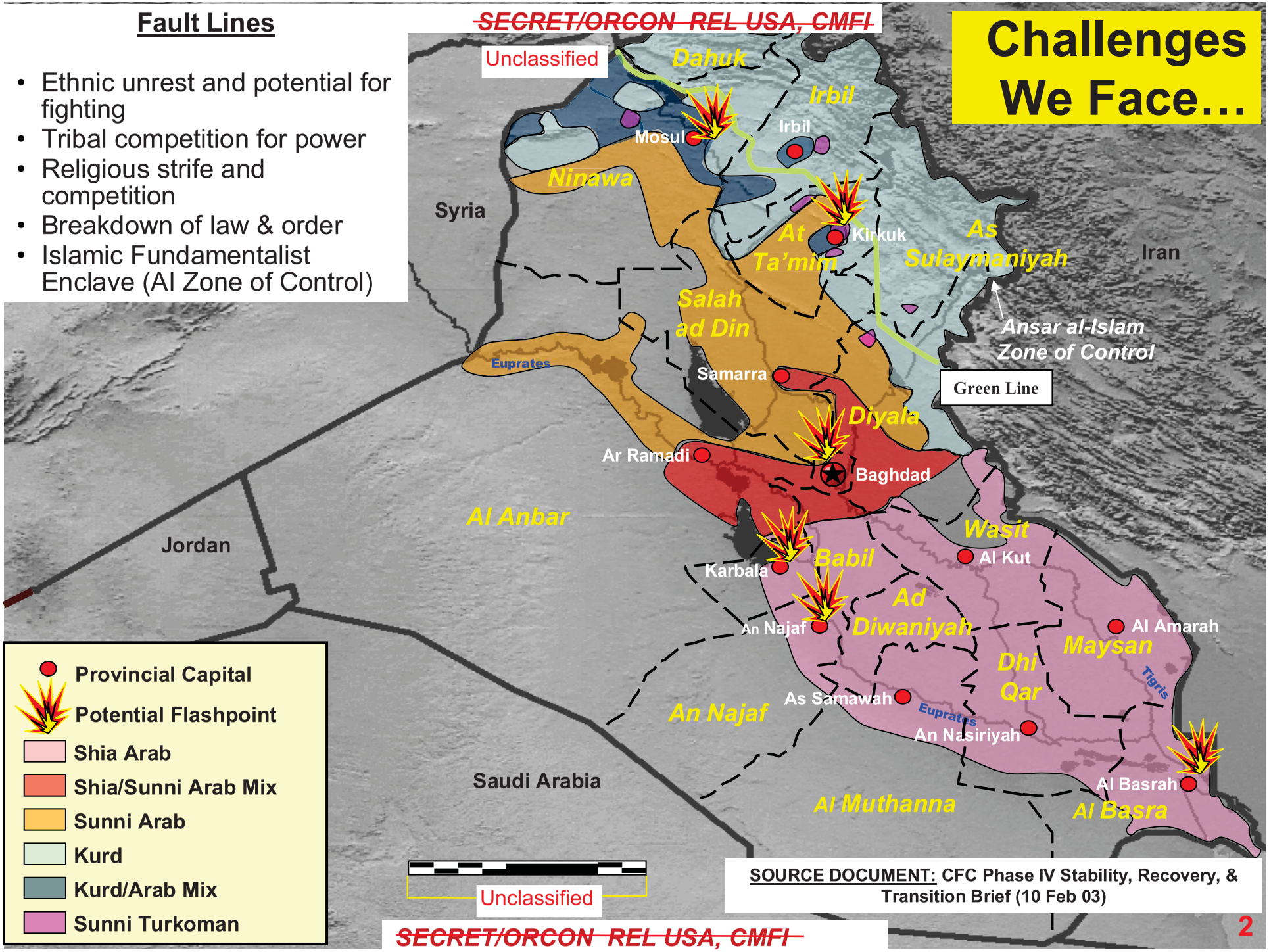
Phase IV

- **Phase A - Military authority:** Military predominance in stabilizing IRAQ and administrative functioning of post-war Iraq after regime change - immediate, near term focus at local level
- **Phase B - Transitional Civil Admin:** Transfer of administrative functions from Military to a US Lead Coalition Transitional Civil Administration.
- **Phase C - Broad-Based Govt:** All or nearly all governance functions transferred to a stable, broad-based IZ Iraqi government.

Challenges We Face…

Fault Lines

- Ethnic unrest and potential for fighting
- Tribal competition for power
- Religious strife and competition
- Breakdown of law & order
- Islamic Fundamentalist Enclave (Al Zone of Control)



SOURCE DOCUMENT: CFC Phase IV Stability, Recovery, & Transition Brief (10 Feb 03)

Way Ahead…

- **<u>Phase IV</u>** is the decisive phase for achieving the U.S. national 'regional' strategy

- **<u>The Goal of Post-Hostilities Operations:</u>** to enlist the support of the Iraqi population in:
  - Reducing anti-western sentiment
  - Eliminating all types of support for terrorism
  - Becoming a model for other nations and societies in the region

"The presence of American forces overseas is one of the most profound symbols of the U.S. commitments to allies and friends."

-National Security Strategy, 2002

Joint Task Force - IV

(b)(3), (b)(6)

"If military action is necessary, the United States and our allies will help the Iraqi people rebuild their economy, and create the institutions of liberty in a unified Iraq at peace with its neighbors."

- President George W. Bush

Joint Task Force - IV

(b)(3), (b)(6)