

**APPENDIX 2 TO**  
**ANNEX C TO CJTF(I)**  
**CONPLAN AURORA**  
**DATED 1 MAR 03**

**EFFECTS MATRIX**

References:

- A. U (~~S/ORCON REL USA GBR AUS~~) Iraq Development Plan, International Military Mission (Iraq), Campaign Directive.
- B. U (~~S/ORCON REL USA GBR AUS~~) Coalition Forces Land Component Command (CFLCC) OPLAN COBRA II.
- C. NSPD-24 dated 20 Jan 03
- D. UNSCR 1441 (adopted at Security Council meeting 4644, 8 November 2002)
- E. U (~~S/ORCON REL USA GBR AUS~~) COMCENT OPOD 1003v

U (~~S/ORCON REL USA GBR AUS~~) **CJTF(I) EFFECTS DEVELOPMENT.** (b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4a

This is only deemed possible by achieving the strategic COG that is

*“Self-determination of the Iraqi People”.*

U A. (~~S/ORCON REL USA GBR AUS~~) **Lines of Operations (LOO).** (b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

This end-state will be completed by achieving the operational COG that is

*“Professional Military Leadership”*.

U (~~S/ORCON REL USA GBR AUS~~) Military Lines of Operations. (b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4a

A graphical presentation of the LOO, COG, and end-states is available at Appendix A.

U C. (~~S/ORCON REL USA GBR AUS~~) Interim Military End-states. (b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4a

U ~~.. (S/ORCON REL USA GBR AUS)~~ **EFFECTS AND OPERATIONS.** (b)(1)1.4a

(b)(1)1.4a

U A. (~~S/ORCON REL USA GBR AUS~~) Effects for Phase IVb. The following tables support the military LOOs and achievement of the interim end-state.

Phase 4b	
Military Objective/Effect	Military Measure of Effectiveness
<b><u>CJTF(I) Military Objectives:</u></b>	
(b)(1)1.4a	

(b)(1)1.4a, (b)(1)1.4d

**U** B. (~~S//ORCON REL USA GBR AUS~~) Effects for Phase IVc. The following tables support the military LOOs and achievement of the interim end-state.

Phase 4c	
Military Objective/Effect	Military Measure of Effectiveness
<b>CJTF(I) Military Objectives:</b>	
(b)(1)1.4d	

(b)(1)1.4d

U C. (~~S/ORCON REL USA GBR AUS~~) Effects for Other LOO. Tables showing possible objectives/effects for the other LOOs and their interim and final end-state are provided at Appendix B.

BG Hawkins  
CG, CJTF(I)

Tabs:  
A – Iraqi Development Plan  
B – Non-Military Lines of Operations  
C – Objective to Task Analysis Matrix

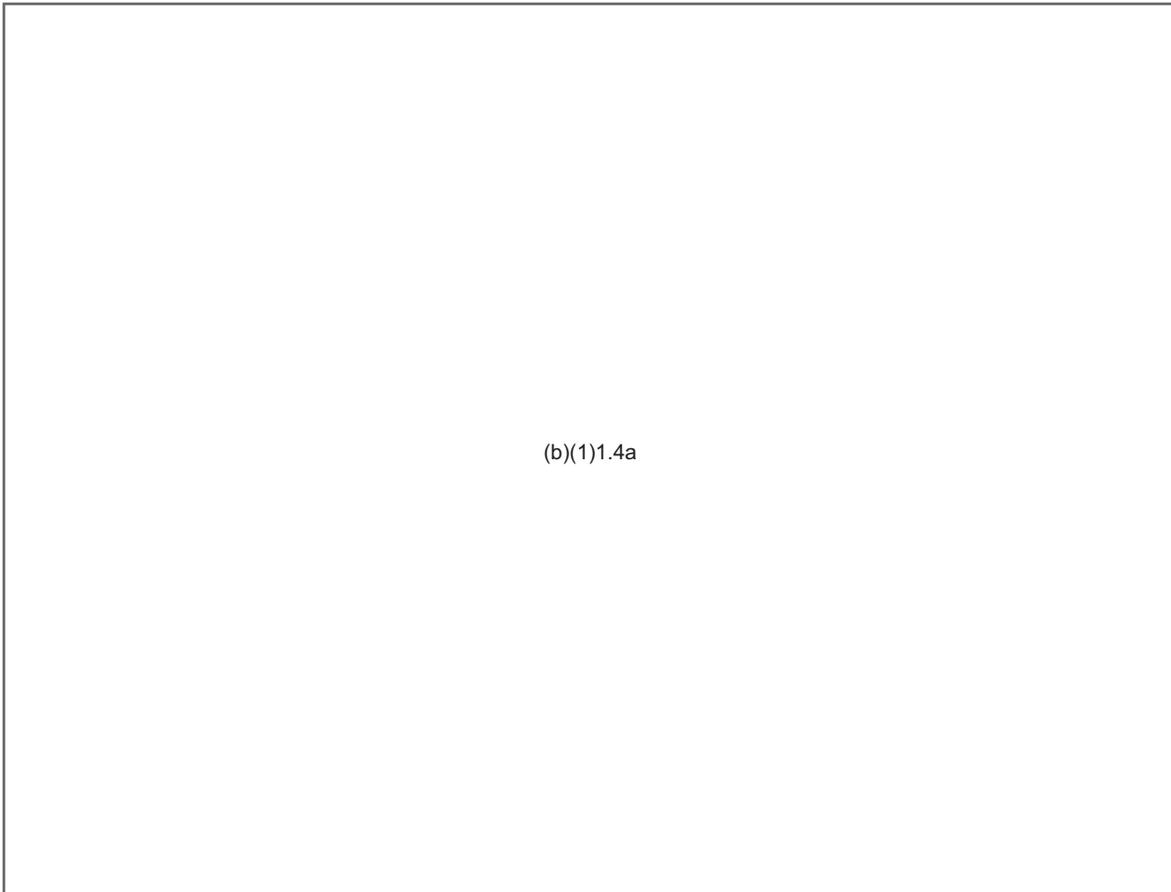
**TAB A TO**  
**APPENDIX 2 TO**  
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**CONPLAN AURORA**  
**DATED 1 MAR 03**

**IRAQI DEVELOPMENT PLAN - OVERVIEW**

(U) References: IMM(I) Campaign Directive

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- U** 1. (~~S/ORCON REL USA GBR AUS~~) **IRAQI DEVELOPMENT PLAN**. A graphical presentation of the LOO, COG, and end-states as described in Annex B.



Milestones for LOO are defined as:

- Political – TBP
  -
- Economic– TBP

- 
- Social– TBP
  -
- Information– TBP
  -
- Military
  - Transformation of Iraq Armed Forces– TBP
    -
  - Security of Iraq Territorial Integrity– TBP
    -
  - Military Support to Weapons of Mass Destruction (WMD) – TBP
    -
  - Military Support to Civil Ministries– TBP
    -
  - Military Information Operations– TBP
    -

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**TAB B TO**  
**APPENDIX 2 TO**  
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**CONPLAN AURORA**  
**DATED 1 MAR 03**

**NON-MILITARY LINES OF OPERATIONS**

(U) References: IMM(I) Campaign Directive

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- U** 1. (~~S/ORCON REL USA GBR AUS~~) **NON-MILITARY LINES OF OPERATIONS.**  
Following are tables showing possible objectives/effects and associated Measures of Effectiveness (MOE) for non-military LOOs and their interim and final end-state. (This information is only a representation of what could be planned within the Political, Economic, Social, and Information Lines of Operations)

**U** A. (~~S/ORCON REL USA GBR AUS~~) Non-Military LOO Effects for Phase IVb. The following tables support the military LOOs and achievement of the interim end-state.

(b)(1)1.4d

(b)(1)1.4d, (b)(1)1.4a

**U** B. (~~S/ORCON REL USA GBR AUS~~) Non-Military LOO Effects for Phase IVc. The following tables support the military LOOs and achievement of the interim end-state.

Political Objective/Effect	Political Measure of Effectiveness
	(b)(1)1.4d

(b)(1)1.4d

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CG, CJTF(I)

**TAB C TO**  
**APPENDIX 2 TO**  
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**CONPLAN AURORA**  
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**OBJECTIVE TO TASK ANALYSIS MATRIX**

(U) References: IMM(I) Campaign Directive

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....

**U 1. (~~S/ORCON REL USA GBR AUS~~) OBJECTIVE TO TASK ANALYSIS.**

(b)(1)1.4d

(b)(1)1.4d

**OPORD 1003V Phase 4 B & C**

OBJECTIVES	EFFECTS	MEASURES OF EFFECTIVENESS	TASKS
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(b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a

(b)(1)1.4a

(b)(1)1.4a

End Objective 1.

(b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

**E1301 See above**  
**E1302 See above**

End of Objective 2

(b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

**E1250 See Above**  
**E1251 See Above**  
**E1253 See Above**  
**E1301 See Above**  
**E1302 See Above**  
**E1303 See Above**  
**E1304 See Above**  
**E1402 See Above**  
**E1403 See Above**

End Objective 3.

Objective 4

~~1003V Ph4A~~

~~4. Deny pockets of resistance the ability to destabilize a CFLCC transitional post hostility operations IOT promote IZ as a viable nation state.~~

1003 Ph4B-C

4A. Deny pockets of resistance the ability to destabilize US/coalition/Iz efforts to establish as stable, self-determined gov't.

(b)(1)1.4a, (b)(1)1.4d

E1101 See Above  
E1201 See Above  
E1202 See Above  
E1250 See Above  
E1251 See Above  
E1253 See Above  
E1301 See Above  
E1302 See Above  
E1303 See Above  
E1304 See Above  
E1402 See Above  
E1403 See Above

End Objective 4.

Objective 5

(b)(1)1.4a, (b)(1)1.4d

**EX1003 See Above**  
**E1021 See Above**  
**E1031 See Above**  
**E1032 See Above**  
**E1041 See Above**  
**E1042 See Above**  
**E1101 See Above**  
**E1201 See Above**  
**E1202 See Above**  
**E1250 See Above**  
**E1251 See Above**  
**E1253 See Above**  
**E1301 See Above**  
**E1302 See Above**  
**E1303 See Above**  
**E1304 See Above**  
**E1402 See Above**  
**E1403 See Above**

(b)(1)1.4a, (b)(1)1.4d

(b)(1)1.4a, (b)(1)1.4d

End Objective 5.

Objective 6

(b)(1)1.4a			
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End of Objective 6.

Objective 7

OBJECTIVES	EFFECTS	MEASURES OF EFFECTIVENESS	TASKS
<p><b>1003V Ph4A</b> 7. Influence the civilian population to promote credibility and acceptance of CFLCC operations and CJTF 4.</p> <div data-bbox="227 499 496 619" style="border: 1px solid black; padding: 5px; margin-top: 10px;">(b)(1)1.4a</div>			



E1032 See Above  
E1041 See Above  
E1042 See Above  
E1101 See Above  
E1201 See Above  
E1202 See Above  
E1250 See Above  
E1251 See Above  
E1253 See Above  
E1301 See Above  
E1302 See Above  
E1303 See Above  
E1304 See Above  
E1402 See Above  
E1403 See Above