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MNF-I SCG, 31 Mar 07
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by U.S. Central Command. See
FOIA Case #07-0222

Transition Readiness Assessment

Executive Brief

Purpose: To provide an update on the February 2007 Transition Readiness Assessment reports and issues for Iraqi MoI and MoD formations.

MOI Forces -- Bottom line up front

(b)(1) 1.4a

Pages 3 through 4 redacted for the following reasons:

(b)(1)1.4a

MOD Systemic Issues

(1 of 2 slides)

- ***Personnel and Leadership Shortages***

(b)(1)1.4a

- ***MOD Transition of Life Support Contracts (Basic Services)***

(b)(1)1.4a

- ***Lack of Fuel (Class IIIB) – degraded operations and dependency on CF support***

(b)(1)1.4a

(1)1.

MOD Systemic Issues

(2 of 2 slides)

- ***Lack of Major End Item (Class VII) Battle Loss Replacement Program***

(b)(1)1.4a

- ***No material to exchange unserviceable equipment – OCIE***

(b)(1)1.4a

- ***SIB Development***

(b)(1)1.4a

- ***National Maintenance Contract in transition***

(b)(1)1.4a

(1)1.

MOI Systemic Issues

(1 of 2 slides)

- ***Lack of Fuel (Class IIIB) – limit NP, IPS, DBE active patrol operations***

(b)(1)1.4a

- ***Personnel Shortages***

(b)(1)1.4a

- ***Lack of a Maintenance Program (mechanics, tools, & parts)***

(b)(1)1.4a

- ***Infrastructure Maintenance - MOI facilities in decay, no MOI Budget for repairs***

(b)(1)1.4a

MOI Systemic Issues

(2 of 2 slides)

- ***MOI Transition of Life Support Contracts (Basic Services) and Log Sustainment***

(b)(1)1.4a

- ***IPS Training Sustainment***

(b)(1)1.4a

- ***Militia Involvement and Tribal Loyalties/Rivalries***

(b)(1)1.4a

- ***DBE/POE Command & Control – Lack of Jurisdiction over POE operations***

(b)(1)1.4a

National Police TRA Status

(b)(1) 1.4a

Pages 6 through 7 redacted for the following reasons:

(b)(1)1.4a

IA -- Bottom line up front

- 8 DIV HQs, 31 BDE HQs and 93 BNs Iraqi Army Lead (IAL)
  - No Change

(b)(1) 1.4a

MoD Forces Capabilities Monthly Comparison

JAN

COMPONENT	AUTHORIZED		UNIT CAPABILITY				
	COIN	PMI	Fully Independent LEVEL 1	ISF Lead with CF Support LEVEL 2	Fighting Side by Side LEVEL 3	Unit Forming or LEVEL 4	Unit Not Formed (PMI)

(b)(1)1.4a

FEB

COMPONENT	AUTHORIZED		UNIT CAPABILITY				
	COIN	PMI	Fully Independent LEVEL 1	ISF Lead with CF Support LEVEL 2	Fighting Side by Side LEVEL 3	Unit Forming or LEVEL 4	Unit Not Formed (PMI)

(b)(1)1.4a

UNCLASSIFIED

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01 FEB 07 IA TRA level by DIV HQ/ BDE HQ/ BN

(b)(1)1.4a

UNCLASSIFIED

Operational Effectiveness and Reliability

Operational Effectiveness

	UNIT CAPABILITY				
COMPONENT	Independent Operations LEVEL 1	Minimal CF Assistance LEVEL 2	Extensive CF Assistance LEVEL 3	Ineffective or Incapable LEVEL 4	Not Assessed

(b)(1)1.4a

Reliability

	UNIT CAPABILITY				
COMPONENT	Totally Dependable LEVEL 1	Consistently Reliable LEVEL 2	Semi-Reliable LEVEL 3	Unreliable and Unwilling LEVEL 4	Not Assessed

(b)(1)1.4a

Current HSC TRA levels

(b)(1)1.4a

Current MTR TRA levels

(b)(1) 1.4a

Current Logistics BN TRA levels

(b)(1) 1.4a

Level I | Level II | Level III | Level IV | In Force Gen | Not Formed

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Changes in Months to Iraqi Army Lead

(compared to previous months data)

Units IAL	Improved Months to IAL	Failed to Progress Months to IAL	In Force Generation	Not Formed

(b)(1) 1.4a

[#] are numbers of units IAL last month

(based on 01 FEB 07 TRA data)

Current and Projected IAL

- 10 IA slipped right one month
- BDE HQs are lagging behind glide path for AUG 2007
- BNs slipped right an average of 1 per month

(b)(1) 1.4a

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Projected IA Divisions, Brigades and Battalions In the Lead

(b)(1) 1.4a

Progression to TRA 1 and TRA 2

(b)(1) 1.4a

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IAL DIV HQ/ BDE HQ/ BN
Projections to TRA 1

(b)(1)1.4a

Backup Slides

Unit: HQ, IGFC

Location: Baghdad (Victory Base Camp)

TRANSITION READINESS ASSESSMENT

Prepared by: LTG Ali Gheidan Majeed, IA & COL Arnold Bray, USA

Report Date: 29 Jan 07

(b)(1)1.4a

Overall Manning

Units report of 92613 of 107,257 = 86 % of requirement; shortage of 14644

(b)(1) 1.4a

Officer Requirements

Units report of 6312 of 8300 officers = 76% of requirement; shortage of 1988

(b)(1)1.4a

NCO Requirements

Units report 25868 of 46620 NCOs = 56% of requirement; shortage of 20752

(b)(1) 1.4a

Jundi Manning

Units report 60433 of 53080 = 114% of requirement; excess of 7353

(b)(1)1.4a

7 IA DFR and AWOL vs Recruits Last 7 Months

(b)(1) 1.4a

IA AWOL & DFR Trends

(b)(1)1.4a

IA Equipment by Unit

[redacted]

(b)(1)1.4a

[redacted]

IA Equipment Status

[redacted]

(b)(1) 1.4a

[redacted]

Division TRA Averages

(b)(1) 1.4a

Level I | Level II | Level III | Level IV | In Force Gen | Not Formed

ISF Fuel Trends

(b)(1) 1.4a

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~~SECRET // REL TO USA, MCFI, IRQ // MR~~

Anbar

DISTRI

Fallujah

Ramadi

Al Qaim

Rutbah

Habbaniyah

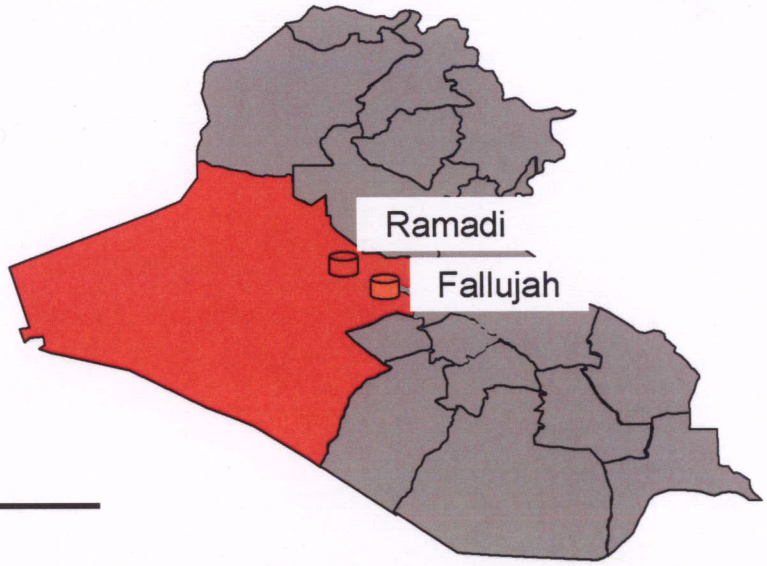
Hit

Rawah

Haditha

Anah

(b)(1)1.4a



PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

1/16/68 Police Stations

~~SECRET // REL TO USA, MCFI, IRQ // MR~~

UNCLASSIFIED

Baghdad

1/23/115 Police Stations

BAB AL SHEIKH
AL KARADAH
AL THAWRA
AL ADHAMIYA
NEW BAGHDAD
MADA'IN
AL ZUHOUR

(b)(1)1.4a

AL RASHEED
AL SALIYAH
AL KADHIMIYA
AL MANSOUR
ABU GHRAIB
MAHMOUDYA
AL TARMIYA

(b)(1)1.4a

PERSONNEL
LEADERSHIP
TRAINING
EQUIPMENT
FACILITIES / INFRASTRUCTURE
FORCE PROTECTION
STATION EFFECTIVENESS

(b)(1)1.4a

PERSONNEL
LEADERSHIP
TRAINING
EQUIPMENT
FACILITIES / INFRASTRUCTURE
FORCE PROTECTION
STATION EFFECTIVENESS

(b)(1)1.4a

Baghdad TRA

STATION, HQ, DISTRICT or PROVINCE	Insurgency	Stations Assessed	Personnel	Leadership	Training	Equipment	Facilities	Force Protection	Effectiveness	Overall Objective
Baghdad Provincial										

(b)(1) 1.4a

Babil

Al Aqhidiya

Al Balda

Al Qasam

Al Hamza

Al Hashmiya

Al Mahawil

Iskandariyah

Mussayib

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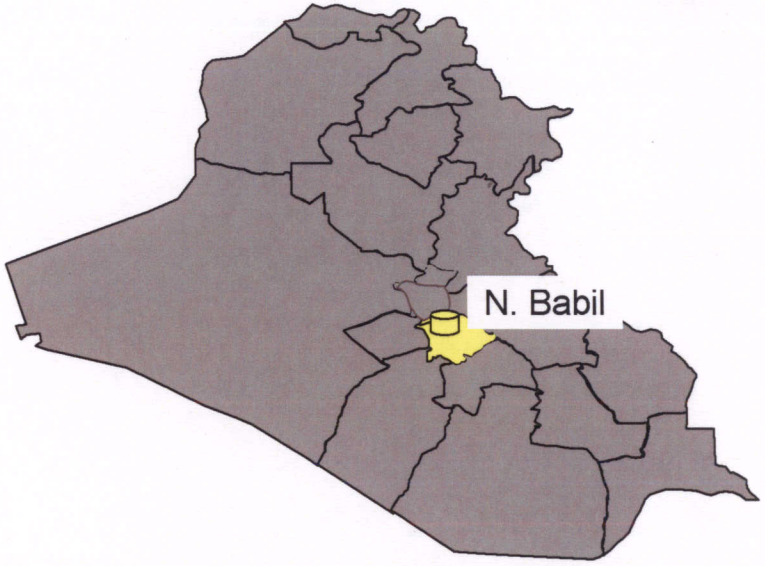

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

1/10/38 Police Stations

Basrah

Abu Al Khasib

Al Barouki

Al Qurnah

Al Basrah

Az Zubayr

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

1/5/45 Police Stations

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

Diyala

KAN BANI SAAD

DALI ABBAS

KHALIS

BA'QUBAH OUTER

BA'QUABAH

(b)(1)1.4a

BALAD RUZ

MUQDADIYAH

KANAQUIN

MANDELI

ABU SAYDA

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

1/12/44 Police Stations

Kirkuk

DISTRICT HQs
Dibis
Huwayjaha
Kirkuk
Laylan

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

1/7/30 Police Stations

UNCLASSIFIED

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Wasit

AL BELDE

AL AQHDIYAH

AL HAYY

AS SUW AYRAH

AL AZIZIYAH

BADRAH

AN NUMANIYAH

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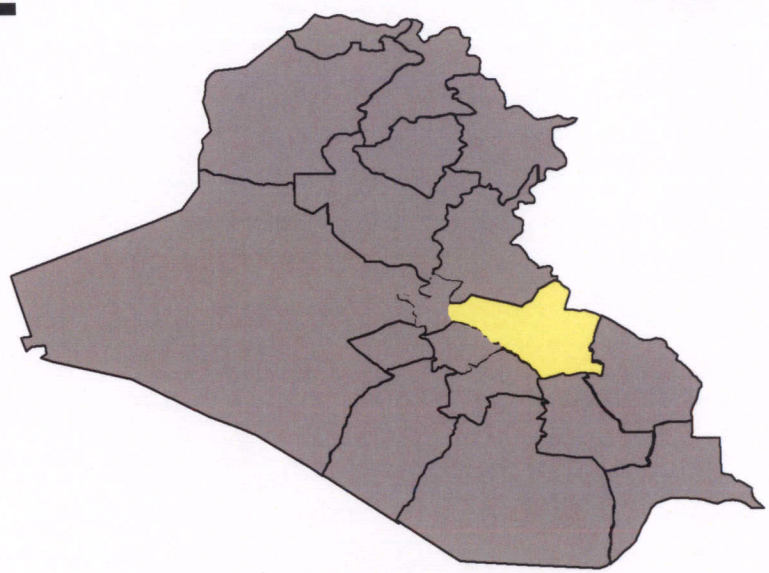


PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

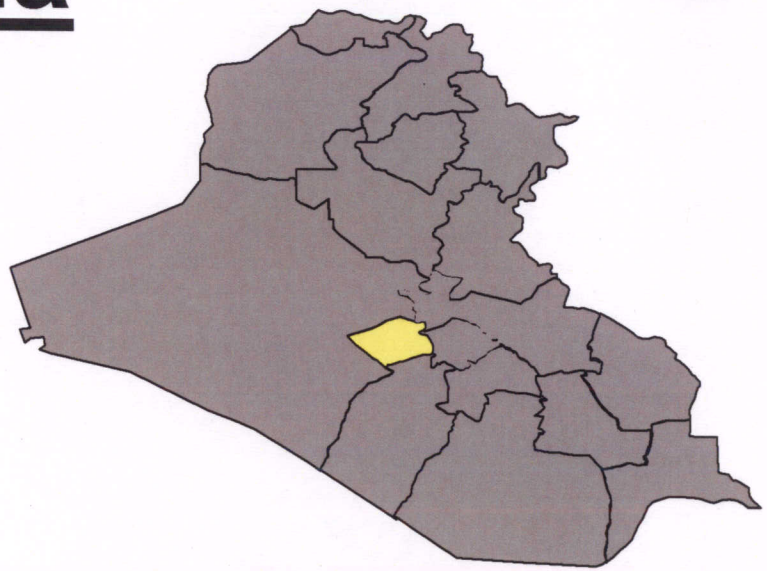
STATION EFFECTIVENESS

(b)(1) 1.4a

1/8/26 Police Stations

UNCLASSIFIED

Karbala



Balda

Hindiyah

Ein Al Tamur

Outskirts

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

1/7/18 Police Stations

Maysan

Al Amarah

Al Gharbi
Al Kahla

Qal At Salih
Al Maymurah

Al Majir Kab
Huteen

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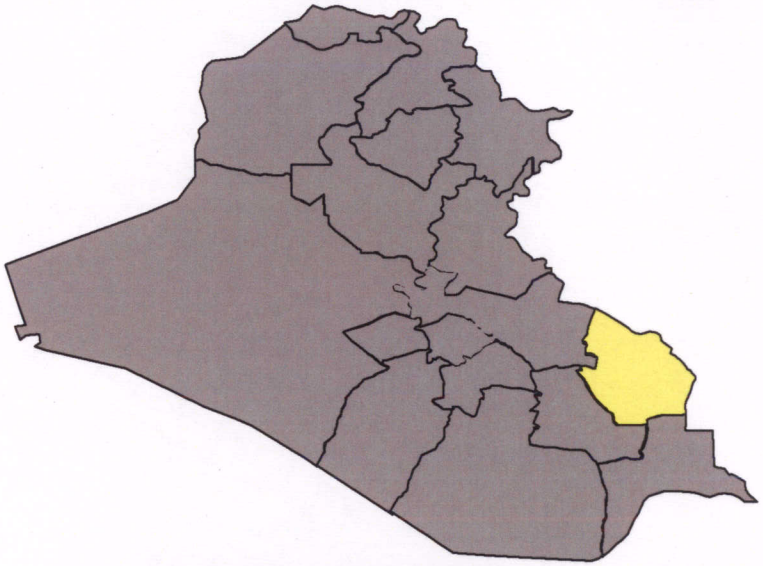

MAYSAN PROVINCIAL HQs
PERSONNEL
LEADERSHIP
TRAINING
EQUIPMENT
FACILITIES / INFRASTRUCTURE
FORCE PROTECTION
STATION EFFECTIVENESS

(b)(1) 1.4a

1/8/29 Police Stations

100 Police Stations

Ninewah

		TEL AFAR		AL HAMDANIA	
AL HABDA		ZUMAR		TAL KEAF	
AL RABEAIN		HAMAM ALIL		AL HADR	
ABI TAMAAM	(b)(1)1.4a	SINJAR	(b)(1)1.4a	MAKMOOR	(b)(1)1.4a
AL NASIR		RABIYAH		QAYARRAH	
AL KARAMA		AL NAMROOD		BI'AJ	

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

(b)(1)1.4a

PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

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Qadisiya

Afak

Al Qada'a

Balda

Hamzah

Shamiyah

Diwaniyah

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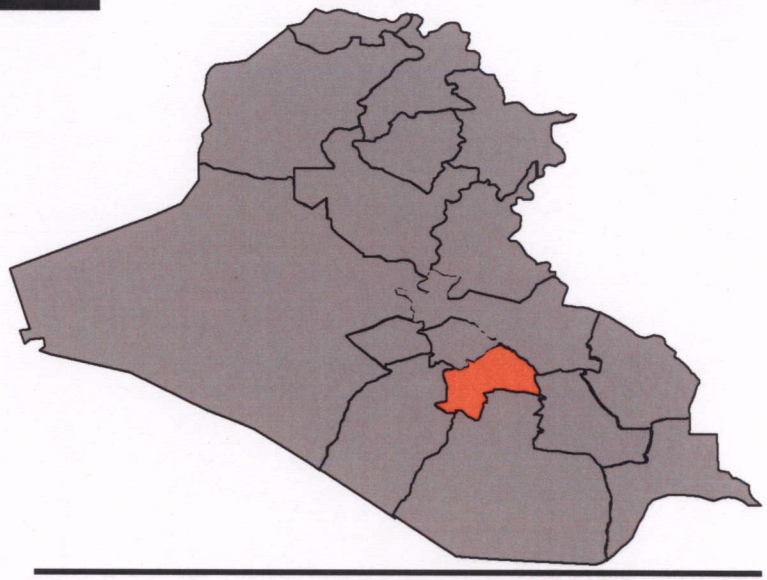


PERSONNEL

LEADERSHIP

TRAINING

EQUIPMENT

FACILITIES / INFRASTRUCTURE

FORCE PROTECTION

STATION EFFECTIVENESS

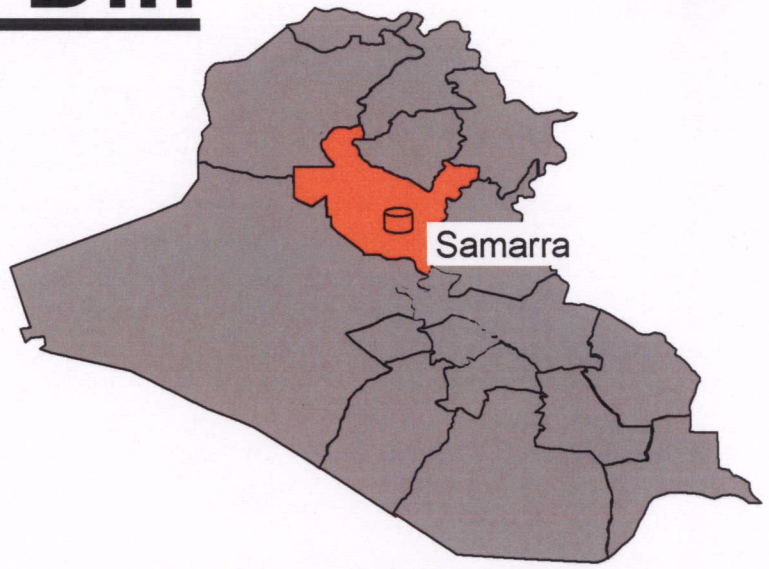
(b)(1) 1.4a

1/6/27 Police Stations

Salah ah Din

Ad Dawr
Al Faris
Al Sharqat
Balad
Bayji
Samarra
Tikrit
Tuz

(b)(1) 1.4a



PERSONNEL
TRAINING
LEADERSHIP
STATION EFFECTIVENESS
FORCE PROTECTION
FACILITIES / INFRASTRUCTURE
EQUIPMENT

(b)(1) 1.4a

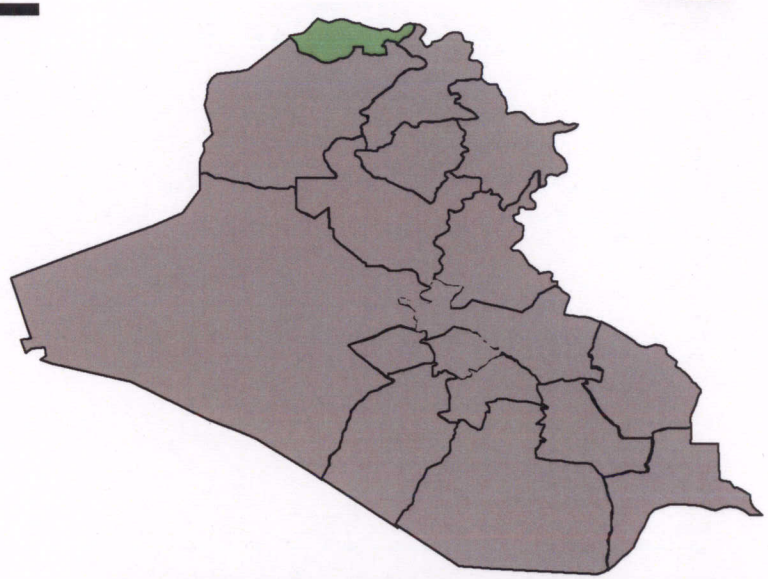
1/15/81 Police Stations

PERSONNEL
LEADERSHIP
TRAINING
EQUIPMENT
FACILITIES / INFRASTRUCTURE
FORCE PROTECTION
STATION EFFECTIVENESS

(b)(1) 1.4a

Dahuk

DISTRICT HQs	OVERALL LEVEL
Zakho	
Semel	
Shekhan	
Ahmedi	
Akre	
Dahuk	



KURDISH

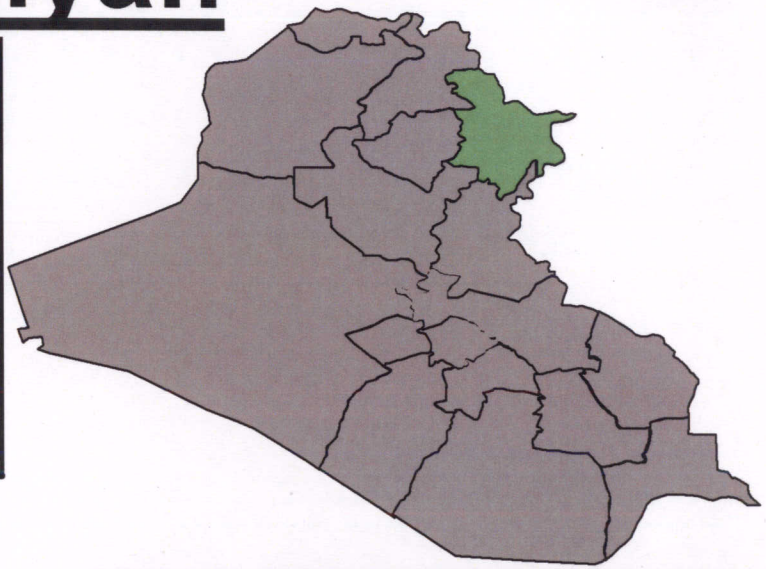
NINEWAH PROVINCIAL HQs	AVERAGE
PERSONNEL	
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

46 Police Stations

Sulayminiyah

DISTRICT HQs	OVERALL LEVEL
Chamchamal	
Chawarta	
Darbankikhan	
Dukan	
Halabja	
Kalar	
Koya	

DISTRICT HQs	OVERALL LEVEL
Penjwin	
Pshdar	
Ranya	
Sarchnar	
Sharazoor	
Sulaymaniyah	



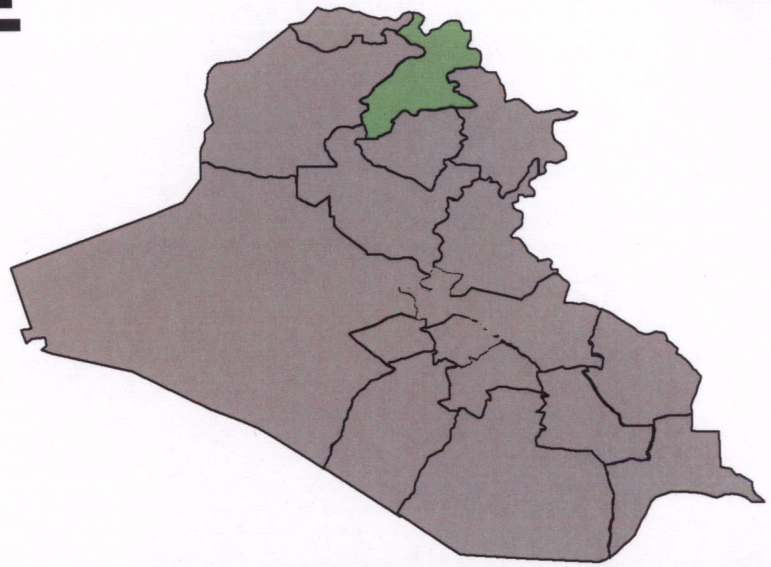
KURDISH

NINEWAH PROVINCIAL HQs	AVERAGE
PERSONNEL	
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

1/14/83 Police Stations

Irbil

DISTRICT HQs	OVERALL LEVEL
Choman	
Dashtihawler	
Hawler East	
Erbil West	
Khabat	
Mergasor	
Shaqlawa	
Soran City	



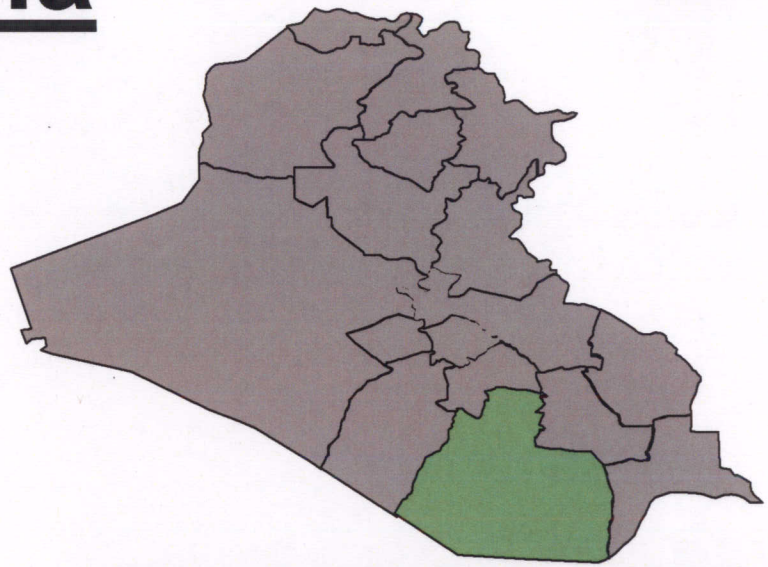
KURDISH

NINEWAH PROVINCIAL HQs	AVERAGE
PERSONNEL	
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

78 Police Stations

Muthana

DISTRICT HQs	OVERALL LEVEL
Al Rumaytha	
Samawah	



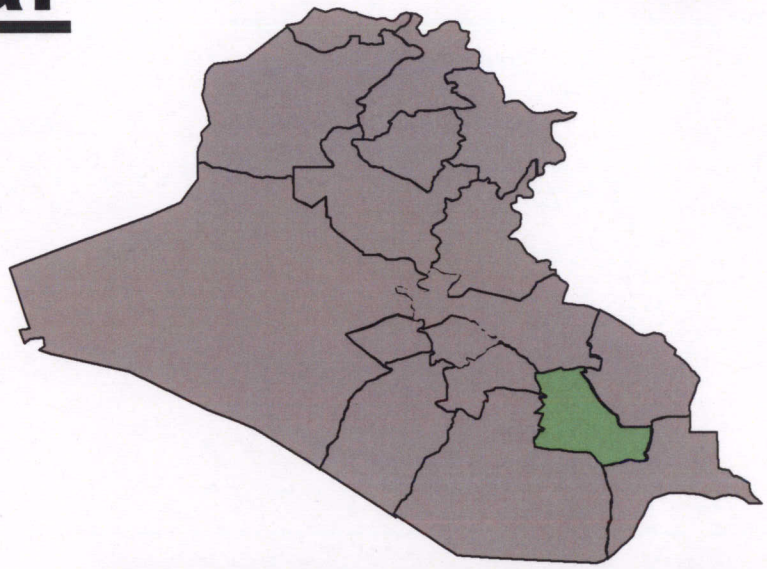
NINEWAH PROVINCIAL HQs	AVERAGE
PERSONNEL	
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

PIC

13 Police Stations

Dhi-Qar

DISTRICT HQs	OVERALL LEVEL
Al Rafai	
Al Sharta	
Nasariyah	
Suq Al Shuyukh	
Al Qathaa	
Al Cabayish	



NINEWAH PROVINCIAL HQs	AVERAGE
PERSONNEL	
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

PIC

19 Police Stations

Najaf

DISTRICT HQs	OVERALL LEVEL
Balda	
Kufa	
Manathera	

NINEWAH PROVINCIAL HQs	AVERAGE
PERSONNEL	
LEADERSHIP	
TRAINING	
EQUIPMENT	
FACILITIES / INFRASTRUCTURE	
FORCE PROTECTION	
STATION EFFECTIVENESS	

PIC

1/6/23 Police Stations

Provincial Objective Roll-up TRA

PROVINCE	Insurgency	Personnel	Leadership	Training	Equipment	Facilities	Force Protection	Effectiveness	Overall Objective
Dhi Qar									
Muthana									
Najaf									
Irbil									
Dahuk									
Sulymaniyah									

(b)(1) 1.4a

Pages 60 through 61 redacted for the following reasons:

(b)(1)1.4a
(b)(1)1.4a, (b)(1)1.4a

Projected Provincial TRA Levels

Jan 07

(b)(1) 1.4a

Projected Key Cities TRA Levels

DEC 06

(b)(1) 1.4a

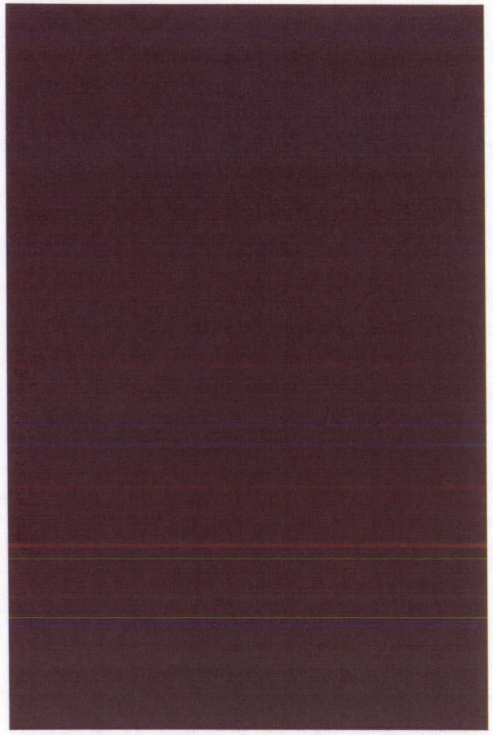
1 NP FEB TRA

(b)(1) 1.4a

2 NP FEB TRA

(b)(1) 1.4a

Projected NP Divisions, Brigades and Battalions at TRA Level II



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May 07 Projected Assessment of Border Enforcement (DBE & POE)

(b)(1)1.4a

Page 68 redacted for the following reason:

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IA TRA Level Definitions

- A Level 1 unit is capable of planning, executing, and sustaining counterinsurgency operations.
- A Level 2 unit is capable of planning, executing, and sustaining counterinsurgency operations with ISF or coalition support.
- A Level 3 unit is partially capable of conducting counterinsurgency operations in conjunction with coalition units.
- A Level 4 unit is forming and/or incapable of conducting counterinsurgency operations.

IPS TRA Definitions

TRA Level 1:
A level 1 police unit is fully capable of planning, executing and sustaining independent law enforcement operations

TRA Level 2:
A level 2 police unit is capable of planning, executing and sustaining law enforcement operations with the support of Coalition Forces or ISF

TRA Level 3:
A level 3 police unit is partially capable of planning, executing and sustaining law enforcement operations

TRA Level 4:
A level 4 police unit is forming or incapable of planning, executing and sustaining law enforcement operations

(b)(1) 1.4a

DBE TRA Levels

Transition Readiness Assessment

- A Level 1 DBE is fully capable of planning, executing, and sustaining independent border protections operations.
- A Level 2 DBE is capable of planning, executing, and sustaining border protection operations with coalition support.
- A Level 3 DBE is partially capable of conducting border protection operations in conjunction with coalition units.
- A Level 4 DBE is forming and/or incapable of border protection operations.

IA TRA Level Definitions

- A Level 1 unit is capable of planning, executing, and sustaining counterinsurgency operations.
- A Level 2 unit is capable of planning, executing, and sustaining counterinsurgency operations with ISF or coalition support.
- A Level 3 unit is partially capable of conducting counterinsurgency operations in conjunction with coalition units.
- A Level 4 unit is forming and/or incapable of conducting counterinsurgency operations.

IA Operational Effectiveness and Reliability

Operational Effectiveness	▲	▲	▲	▲
Ability to effectively plan, execute, and sustain operations	Ineffective or Incapable	Requires extensive CF assistance	Requires minimal CF assistance	Capable of independent operations

Reliability	●	●	●	●
Reliability and willingness to execute missions to standard	Unreliable and unwilling < 50% of missions	Semi-reliable 51-70% of missions	Consistently reliable 71-90% of missions	Totally dependable 91-100% of missions