

Classification
Unclassified

Lessons Learned LONG REPORT FORMAT

1. (U) Lessons Learned NUMBE
submitted by CCJA, COLONEL (b)(2),(b)(6)
2. (U) **Operation** DESERT STORM conducted by USCENTCOM on 1/17/1991.
3. (U) KEYWORDS: C2 (COMMAND AND CONTROL); COMMUNICATIONS; DESERT;
DESERT SHIELD/STORM; DESERT STORM; DTTP (DOC, TAC, TECH, PR); FOREIGN
RELATIONS; INFORMATION MANAGEMENT; JCS (JOINT CHIEFS OF STF); LOGISTICS;
MEDICAL; REPORTING; RWO (REAL WORLD OPS); UNIFIED COMMAND; USCENTCOM;
4. (U) TITLE: Judge Advocate Participation in Operational Planning and Targeting
5. (U) OBSERVATION: The participation of military lawyers in the operational planning and
targeting process was extensive and paid dividends many times over.
6. (U) DISCUSSION: The traditional areas of military legal practice, specifically military justice
and claims, required less manpower and resources than was anticipated. However, the
participation of **judge advocate**s in the operational planning and targeting process was
extensive and invaluable. This was reflected in the very positive media coverage of the
successful coalition effort to minimize collateral civilian damage during the air campaign. When
allegations of imprudent use of combat power were raised by the press, legal input enabled
command briefers to promptly, authoritatively and persuasively refute these allegations.
7. (U) LESSON LEARNED: It is imperative that **judge advocate**s be closely associated with
the operational planning and targeting process as well as with the command briefers who
address operational matters with the media.
8. (U) RECOMMENDED ACTION: DOD should publish doctrine to ensure that JAG work
closely with the operations, and intelligence communities in operational planning.
9. (U) COMMENTS: Commanders must ensure that their judge advocates are authorized the
necessary security clearances and access to permit their interaction with the operations and
intelligence communities. (U) DESERT SHIELD/DESERT STORM AFTER ACTION REPORT
CONFERENCE USCENTCOM RECOMMENDED ACTION: ACTING AGENCY: x
REMEDIAL ACTION PROJECT (RAP) DOD/JCS/SRV CHIEFS SINGLE AGENCY

ITEM (SAI) _____ PROCEDURAL ITEM (PI)

_____ EXERCISE ITEM (EI) _____

NOTED ITEM (NI) N/A

--- (U) TASKS: No Tasks

--- (U) SUBJECT: Foreign Relations

--- (U) INTEROPERABILITY: Planning

--- (U) DISPOSITION:

Classification
Unclassified
