Headquarters
Regional Command (Southwest)
International Security Assistance Force
Camp Leatherneck, Afghanistan

HQ RC (SW)//FRAGO 375-12

DTG:	**7 1400 D+30 OCT 12**
From:	**HQ RC (SW)**
To:	**Task Force Belleau Wood (TFBW), Task Force Leatherneck (TFL), Regimental Combat Team-6 (RCT-6), 3d Marine Aircraft Wing (Forward) (3rd MAW (FWD)), Combat Logistics Regiment-15 (CLR-15), C-2, C-3, C-4, C-6, C-7, Public Affairs Office (PAO), Installation Management Command (IMCOM)**
Info:	**Regional Command (Southwest) (RC (SW)) Staff, C-5, Joint Force Support (Afghanistan) (JFSp(A)), Counter Intelligence Support Unit (CISU), Counter Intelligence Support Element (CISE), Bastion Joint Operating Base (BSN JOB), BSN FP Wing, Afghanistan Media Operation Center (AMOC)**
Drafting Officer:	(b)(3), (b)(6), (b)(7)(C)
Approving Officer:	**RC (SW) C-3**
Releasing Officer:	**RC (SW) C-3 COPS**
Precedence:	IMMEDIATE

FRAGO 375-12 – ESTABLISHMENT OF THE BASTION (BSN)/LEATHERNECK (LNK)/SHORABAK (BLS) COMPLEX FORCE PROTECTION (FP) WORKING GROUP (WG)

Time Zone: KANDAHAR LOCAL (D+30)

REFERENCES:

A. *Force Protection Working Group Terms of Reference-Bastion, Leatherneck, Shorabak (BLS), C3 Exec, dated 18 Sept 12.*

B. *RC (SW) OPORD 001-12, dated 5 Feb 12.*

1. Situation. (U)

   a. General. ~~(S//REL)~~ Commander (COM) RC (SW) has directed that a FPWG be established on the BLS Complex in response to the 14-15 Sep 12 attack on BSN JOB. The FPWG will make recommendations to the Executive Steering Group (ESG), prioritize and initiate immediate action to close critical vulnerabilities, and continue to refine a long-term FP plan that is appropriate to the threat and the developing context of operations in RC (SW).

   b. Enemy/Threat. (U) No change.

   c. Friendly. (U) No change.

2. Mission. (U) No change.

3. Execution. (U)

   a. Commander's Intent. ~~(S//REL)~~

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ANNEXE B

(1) Purpose. The purpose of this Fragmentary Order (FRAGO) is to coordinate, synchronize, and prioritize all FP mitigation measures for BLS in order to (IOT) support the RC (SW) mission. Risks to BLS complex will be appropriately identified, assessed, mitigated, and monitored so that risk ownership is clearly identified and exercised.

(2) Method. Conduct monthly assessment of threats, hazards, existing and new risks, and the future of the BLS Complex. Maintain executive-level oversight of the FP projects portfolio. Consolidate the FP risk register, prioritized action table, and consolidated FP mitigation business cases. Elevate specific risks to the ESG and initiate special studies, if required.

(3) Endstate. BLS Complex postured to defeat insider threats and external attacks. Coalition Force (CF) personnel and equipment protected from future attacks.

b. Concept of Operations. (U)

(1) Scheme of Maneuver. ~~(S//REL)~~ The FPWG will meet every four weeks, with such meetings taking place seven days prior to the next ESG.

(2) Main Effort. (U) No change.

c. Tasks. (U//~~FOUO~~)

(1) **TFBW, TFL/RCT-6, 3d MAW (FWD), CLR-15, C-2, C-3 FECC, C-4, C-6, C-7, IMCOM**. Identify a suitably empowered Anti-Terrorism Force Protection (ATFP) representative to prepare for and attend the FPWG.

(2) **C-5, PAO**. Be prepared to (BPT) attend the FPWG as necessary.

(3) **C-3 ATFP**.

(a) Act as the Office of Primary Responsibility (OPR) for the FPWG.

(b) Provide Secretarial and Information Management (IM) functions.

d. Requests to External Organizations. (U//~~FOUO~~)

(1) **AMOC**. BPT attend the FPWG as necessary.

(2) **JFSp(A), BSN JOB**.

(a) Identify a suitably-empowered representative to prepare for and attend the FPWG.

(b) Ensure BSN FP Wing and CISU attend FPWG.

e. Coordinating Instructions. (U)

(1) Timeline. ~~(S//REL)~~ First meeting will take place on Saturday, 20 Oct 12, one week prior to the ESG on Saturday, 27 Oct 12. Location to be finalized; however, the interim FPWG has been meeting in the C-3 FECC Conference Room.

(2) Points of Contact (POC). (U)

(b)(3), (b)(6), (b)(7)(C)

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(3) (U) This FRAGO expires on order of COM RC (SW).

4. Service Support. (U) No change.

5. Command and Signal. (U) No change.

ATTACHMENTS:
(a) FP Working Group Terms of Reference (TOR).

OFFICIAL:

(b)(3), (b)(6), (b)(7)(C)

COMMANDING:

CHARLES M. GURGANUS
MAJGEN USMC
COMMANDER

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Attachment (a)
to FRAGO 375-12

FORCE PROTECTION WORKING GROUP (FPWG)

[REFERENCE: A. Force Protection Review Report]

LEAD: DCOM RC (SW)

1. **Purpose.** To coordinate FP measures across BLS Complex; synchronize and prioritize all FP mitigation measures to support the RC (SW) mission.

2. **Objective.** Provide the ESG with assurance that BLS Complex FP Risks are appropriately identified, assessed, mitigated, and monitored so that risk ownership is clearly identified and exercised.

3. **Composition of WG.**
   a. **Chairperson.** DCOM RC (SW).
   b. **Deputy Chairperson.** CoS and/or RC (SW) AT/FP
   c. **Members.**
      (1) TFBW ATFP
      (2) Security Force (SECFOR)
      (3) TFL/ RCT ATFP
      (4) MAW (FWD) ATFP
      (5) CLR-15 ATFP
      (6) Base Operating Support Integrator (BOSI)
      (7) JFSp(A)
      (8) BSN JOB
      (9) BSN FP Wing
      (10) C-3 Fires and Effects Coordination Center (FECC)
      (11) C-4
      (12) C-6
      (13) C-7
   d. **In Attendance (required).**
      (1) C-2
      (2) CISU
      (3) CISE
   e. **In Attendance (as required).**
      (1) C-5
      (2) PAO
      (3) AMOC
   f. **Secretary:** RC (SW) ATFP.

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4. **Responsibilities.**

a. **Threats and Hazards.** To review existing threats and hazards to BLS Complex and highlight any emerging future or potential threats or hazards, IOT prime the risk management process.

b. **Existing Risks.** Maintain a continuous review of existing risks and their mitigation measures. Resolve, where possible, cross-coalition or interpretation issues for the implementation of such measures. Report on progress of FP projects. Prioritize activity where resources are limited and where risk is owned by FPWG. Highlight issues for ESG resolution. Elevate risks to the ESG where a change (in threat, impact, likelihood, or ability to mitigate) exceeds the FPWG authority or capability.

c. **New Risks.** Assess impact to mission success for new FP risks. Identify mitigation measures and prioritize schemes of work for these measures. Elevate risk ownership to ESG where the residual risk exceeds capability or authority of the FPWG.

d. **Project Review.** Assess progress of FP mitigation projects. Prioritize projects where resources are limited. Highlight issues for ESG resolution.

e. **Future BLS Complex FP Planning.** Maintain an understanding of RC (SW) future plans for BLS Complex, and the impact on FP planning. Review FP plan sufficiently far ahead to effect change to synchronize with expected reductions in BLS Complex occupancy/use.

5. **Inputs.**

a. Update on FP threats for TFBW AO. (C-2)

b. Update on BLS Complex basing. (C-5)

c. Direction and Guidance from ESG. (Chairman)

d. Consolidated FP Risk Register and agreed action table. (Sec.)

e. FP mitigation projects progress reports. (Sec.)

f. Coalition/partner issues. (Sec.)

6. **Outputs. (Sec. Compiles)**

a. Updated consolidated FP Risk Register.

b. Agreed, prioritized action table.

c. Agreed consolidated FP mitigation measure business cases.

d. Appropriate FP Risks elevated to ESG.

e. Special studies initiated.

7. **Frequency.** FPWG occurs every four weeks, seven days before the ESG.

8. **Location.** The location of the FPWG will be determined at a future date. The interim FPWG has been meeting in the C-3 FECC Conference Room.

9. **Resource Requirements.** Conference Room with CENTRIX computer, CENTRIX PowerPoint display capability.

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